

# Clark College

Board of Trustees Regular Meeting Packet

Wednesday, April 22, 2026, at 5:00 p.m.

Location: Gaiser Hall, Room 213

Virtual Option:

[Zoom Link](#)

Meeting ID: 835 5861 8811

Passcode: 432808

Dial in: (253) 215-8782

## Board of Trustees Regular Meeting Packet, April 22, 2026, at 5:00 pm

1. Call to Order/Agenda Review – Chair Scarbrough
2. Public Comment – Chair Scarbrough
3. Action Items/Consent Agenda – Chair Scarbrough
  - a. March 18, 2026 - Work Session Minutes
  - b. March 18, 2026 - Regular Meeting Minutes
4. YR 2026-27 Faculty Sabbatical Vote – Chair Scarbrough
5. Tenure Vote – Chair Scarbrough
  - a. Sarah Blanchette
  - b. Bo Li
  - c. Nicole Mottier
  - d. Jeff Rush
  - e. David Zonana
6. Constituent Reports
  - a. Associated Students of Clark College (ASCC)  
Presented by Alijah Machida, ASCC President
  - b. Washington Public Employees Association (WPEA)  
Presented by Courtney Braddock, WPEA Steward
  - c. Clark College Association of Higher Education (CCAHE)  
Written report not received.
7. Environmental Biology & Introduction to Wildlife Biology  
Presented by Professor David Zonana
8. Board Member Reports – Chair Scarbrough
9. President’s Report – Dr. Karin Edwards
10. Next Meeting  
The next Board of Trustees work session and regular meeting are scheduled for Wednesday, May 27, starting at 3:30 pm.
11. Executive Session  
An Executive Session may be held for any allowable topic under the Open Public Meetings Act. Pursuant to RCW 42.30.110 (1)(g), the Board shall convene an executive session to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee.
12. Adjournment – Chair Scarbrough

# Clark College

## Board of Trustees Work Session Minutes

Wednesday, March 18, 3:30 p.m.

PUB 258-C and Zoom

### In Attendance

Marilee Scarbrough, Chair  
Suzanne Donaldson, Vice Chair  
Jeanne Bennett, Trustee  
Cristhian Canseco Juarez, Trustee  
Denise Gideon, Trustee

### Administrators

Dr. Karin Edwards, President  
Dr. Terry Brown, Vice President of Instruction

### Other

Shelley Williams, Assistant Attorney General

### Call to Order/Agenda Review

Chair Scarbrough called the work session to order at 3:30 p.m.

### Public Comment

No public comment.

### Executive Session – Chair Scarbrough

Pursuant to RCW 42.30.110 (1)(g), the Board shall convene an executive session to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee.

The Executive Session is expected to last until 4:40 p.m. No final action will be taken during this executive session.

The Executive Session under RCW 42.30.110 ended at 4:40 p.m. No action was taken by the Board during the Executive Session.

### Board Policy Review – Chair Scarbrough

For policy 100.B25, trustees discussed updating language. Trustee Cristhian Canseco Juarez and Chair Marilee Scarbrough will work on proposed revisions and bring back to the group.

For policy 100.B30, Trustee Suzanne Donaldson raised the need for clearer language regarding conflicts of interest.

There was no discussion on policy 100.B35.

#### Additional Discussion

The Board discussed the President's evaluation timeline. Trustees considered adding additional information to the timeline, including self-evaluation and proposed goals.

#### Adjournment

Chair Scarbrough adjourned the work session at 4:51 p.m.

# Clark College

## Board of Trustees Regular Meeting Minutes

Wednesday, March 18, 2026

GHL 213 and Zoom

### In Attendance

Marilee Scarbrough, Chair

Suzanne Donaldson, Vice Chair

Jeanne Bennett, Trustee

Denise Gideon, Trustee

Cristhian Canseco Juarez, Trustee (arrived during Basic Needs Hub presentation)

### Administrators

Dr. Karin Edwards, President

Dr. Terry Brown, Vice President of Instruction

Sudha Frederick, Vice President of Information Technology

Vanessa Neal, Vice President of the Office of People and Culture

Dr. Sue Orchards, Vice President of Student Affairs

Sabra Sand, Vice President of Operations

### Other

Shelley Williams, Assistant Attorney General

### Call to Order/Agenda Review

Chair Scarbrough called the regular Board of Trustees meeting to order at 5:00 p.m.

### Public Comment

Deborah Chambers

Courtney Braddock

### Action Items/Consent Agenda

- a. February 21, 2026 -Work Session Minutes
- b. February 21, 2026 - Regular Meeting Minutes

MOTION: Trustee Donaldson moved to approve the Consent Agenda. Trustee Bennett seconded the motion. The motion carried.

## Constituent Reports

### Associated Students of Clark College (ASCC)

Alijah Machida, ASCC President, reported that there are currently 21 chartered clubs, with additional clubs in progress, and shared that social media outreach reached over 61,000 views this month, with weekly event posts generating the highest engagement. He highlighted the Penguin Pantry's continued impact, serving 432 individuals in February, representing approximately 1,500 household members. He also shared his participation in the State of the College address, the February 19 legislative visit to Olympia, and the March 16 luncheon with Representative Ley.

### Washington Public Employees Association (WPEA)

No written or oral report.

### Clark College Association of Higher Education (CCAHE)

No written or oral report.

### Clark College Foundation

Nick Poindexter, AVP of External Relations at Clark College Foundation, reported that the Foundation has raised more than \$3 million and remains on track to meet or exceed its fiscal year goal. He noted a 50% donor retention rate, exceeding national averages, and shared that the Foundation will provide approximately \$2 million in scholarships this year, supporting hundreds of students. The report highlighted continued growth in donor engagement, community partnerships, and expansion of the advancement team to support philanthropic efforts. He also noted ongoing collaboration with the college to strengthen data sharing and outreach, as well as a focus on expanding alumni and community engagement.

### Basic Needs Hub

Caitlin Malvar, Basic Needs Hub Manager, presented an overview of the Basic Needs Hub. She described the Hub as a centralized, relationship-centered support model providing access to food, hygiene supplies, case management, and connections to community resources. Early data show a significant increase in service utilization. The presentation highlighted that a majority of students served are from non-dominant populations and emphasized the importance of reducing barriers to access.

## Trustee Reports

### Vice Chair Donaldson

Trustee Donaldson reported that she attended her one-on-one meeting with Dr. Edwards, monthly meetings with Chair Scarbrough, Clark College Foundation BOD/BOT meeting, and the State of the College address. She shared that she enjoyed the student speakers, Dr. Edwards' remarks, and the robotics presentation.

### Trustee Bennett

Trustee Bennett reported that she attended the State of the College address and her one-on-one meeting with Dr. Edwards. She shared reflections from the third-year tenure review, noting

faculty enthusiasm and appreciation for the process. She also attended a luncheon with Representative Ley and discussed the recent legislative session.

#### Trustee Canseco Juarez

Trustee Canseco Juarez reported that he attended the State of the College address and expressed appreciation for the student speakers, Dr. Edwards, and the strong attendance from community leaders. He shared that he and Chair Scarbrough co-hosted a recent statewide Trustees of Color meeting.

#### Trustee Gideon

Trustee Gideon reported that she has a one-on-one meeting scheduled with Dr. Edwards.

#### Chair Scarbrough

Chair Scarbrough reported attending Trustee Tuesday, where discussion focused on ongoing state budget considerations and recently passed legislation directing the State Board for Community and Technical Colleges to evaluate system efficiencies. She also participated in the Education Committee planning. Chair Scarbrough attended a legislative luncheon with Representative Ley.

#### Report from the President

Dr. Edwards reported that the legislative session has concluded, noting WPEA funding with retroactive pay, a reduced but still impactful cut to Running Start funding, and the continuation of the cost-of-living split requiring colleges to cover a portion of salary increases. She shared that campus budget meetings are underway to increase transparency and support employees in understanding and managing their budgets. Dr. Edwards also highlighted ongoing work to streamline the college's community engagement efforts, identifying more than 90 activities and working toward a more coordinated and consistent approach. She noted participating in the Vancouver State of the City, a legislative luncheon with Representative Ley, and a Bachelor of Teacher Education program presentation on incorporating tribal history and sovereignty into curriculum.

#### Next Meeting

The next Board of Trustees work session and regular meeting are scheduled for Wednesday, April 22, starting at 3:30 pm.

#### Executive Session – Chair Scarbrough

Pursuant to RCW 42.30.110 (1)(g), the Board shall convene an executive session to review the performance of a public employee. Convene at 5:55

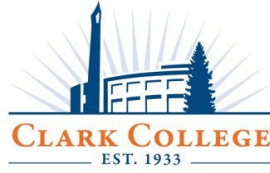
The Executive Session is expected to last until 6:55 p.m. No final action will be taken during this executive session.

The Executive Session under RCW 42.30.110 ended at 6:55 p.m. No action was taken by the Board during the Executive Session.

#### Adjournment

Chair Scarbrough adjourned the regular meeting at 6:55 p.m.





April 17, 2026

Dear President Edwards:

I have reviewed the sabbatical applications for the upcoming 2026-2027 academic year and the recommendations from the Professional Placement & Advancement Committee (PPAC), and I am pleased to recommend that the following sabbaticals be granted:

1. Molly Lampros - *Building a Trauma-Informed Education Community of Practice (TIECoP) at Clark College*
2. Elizabeth Donley - *Mental Health in the Classroom: A Deep Dive*
3. Jill Darley-Vanis - *Career-Connected Learning in the Humanities*

I am happy to share more about my rationale with you and the Board as requested, but I find these proposals to hold great potential for broad impacts on our students' educational experience and opportunities and/or substantively contributing to the college fulfilling one or more of its critical goals or initiatives.

Please let me know if you need any additional information.

Sincerely yours,

*(digital signature)*

William (Terry) Brown, Ph.D.  
Vice President of Instruction

xc: Vanessa Neal, Vice President, Office of People & Culture  
Nicole Rogers-Marcum, Director of Instructional Finance & Operational Support  
Professor Lindsay Christopher, PPAC Chair



# MEMORANDUM

To: Dr. Karin Edwards  
**President**

From: Dr. William (Terry) Brown  
**Vice President of Instruction**

Date: **April 17, 2026**

Re: **Recommendations for Granting Tenure**

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The Tenure Review Committees have recommended that the Board grant tenure to the following Tenure Candidates:

<b>3<sup>rd</sup> Year Tenure-Track Faculty</b>	<b>Department</b>
1. Sarah Blanchette	Addiction Counseling Education
2. Bo Li	Nursing
3. Nicole Mottier	History
4. Jeff Rush	Diesel
5. David Zonana	Environmental Science

The Board is scheduled to vote regarding tenure on Wednesday, April 22, 2026.



## Clark College ASCC Board of Trustees Report April 2026

*Presented by: ASCC President Alijah Machida*

### **Student Involvement & Campus Climate**

The ASCC Student Government remains deeply committed to fostering a campus culture where every student feels engaged, supported, and valued. We recognize that inclusive environments contribute directly to student success and well-being. ASCC will continue to support existing initiatives while innovating new opportunities for students to connect, participate, and feel a sense of belonging.

#### Activities to support this priority:

- Student Clubs Update
  - Chartered Clubs: 21
    - ACES, Asian American Culture Club, Black Student Union Club, Campus Moms Connect, Clark Built – Car Club, Clark College Newman Club, Clark Microscopical Society, CRU, Cyber Club, Dungeons and Dragons Club, Hub Club, Keeping it Old School, Land Surveying Club, Latine Student Union, Lotus Music & Arts Club, Neurodiversity and Policy Club, Pacific Islander Student Union, Philosophy Club, Queer Agenda, Speech & Debate, Student Nurses Association Clark College
  - Clubs in Process of Chartering: 2
    - Clark Aerospace and Robotics, Horticulture Club
- Involvement Fair
  - To support student involvement, ASCC Student Government hosted the Spring Student Involvement Fair on April 14 in the Gaiser Student Center. The event featured an arcade/gaming theme with arcade games, a photo booth, and refreshments. 152 students completed event passports to receive gift cards. The fair provided students with an opportunity to learn more about Clark's clubs, on-campus jobs, and college resources, while fostering connection and engagement within the campus community.

**Student Resource Access**

The ASCC Student Government is dedicated to ensuring that all Clark College students have equitable access to the resources they need to succeed academically, professionally, and personally. Through strategic advocacy and outreach, ASCC will work to enhance the visibility, accessibility, and effectiveness of student support services across campus.

Activities to support this priority:

- Approved Funding Requests
  - \$962,648.00

<b>Funding Request</b>	<b>Amount Approved</b>
Tutoring Center Snack & Study	\$1,175.00
Neurodiversity & Policy Club Sensory Friendly Theatre Performance	\$2,140.00
International Day	\$3,000.00
Neurodiversity & Policy Club Game Party	\$190.00
Neurodiversity & Policy Club Zoo Visit	\$525.00
Student Nursing Association Convention - Texas	\$13,500.00
Neurodiversity & Policy Club Japanese Garden Visit	\$485.00
Speech & Debate Club Tournament - Seattle Classic	\$2,150.00
Pacific Islander Student Union Youth Showcase	\$4,850.00
Neurodiversity & Policy Club June Ball	\$4,683.00
Dungeons and Dragons Three Ashika-Con Panel Supplies	\$546.00
Dia del Niño Event Performers	\$1,197.00
ADA Phone Booth Adjustable Desk	\$2,366.00
Clark Student Leadership Conference	\$5,141.00

- Total: \$41,948.00
- \$920,700.00

# WPEA/UFCW Local 365, Clark College Unit

*Board Report for April 2026*

## MEETINGS

WPEA Steward meet weekly.

## COMMUNICATION

Current contact for campus stewards: [wpeastewards@clark.edu](mailto:wpeastewards@clark.edu)

### Representational Stewards

**Angela Dawson**

**Becky Lindsay**

**Courtney Braddock**

**Jillian Taylor-Valdez**

**Stephanie Hall**

**Kyle Sampson**

### Member Leaders

**Jenny Shadley**

**DJ Scates**

### WPEA Member Representation Specialist

**Jared Stratton** [jared@wpea.org](mailto:jared@wpea.org)

### WPEA Updates:

#### Funding the WPEA HE Contract:

The WPEA Higher Education contract has officially been signed into law and funded for fiscal year 2026-2027. This is exciting news for our members who did not receive a COLA or targeted range increases last year like the rest of Washington state employees. The Clark College WPEA Leadership team recognizes the uncharted territory that deferred compensation and deferred range increases puts the college in, and thanks the payroll department and OPC for their work to ensure the July payroll is done accurately.

#### Title II Changes and Concerns:

The Clark College WPEA Leadership team was notified in February 2026 that changes to Title II must be implemented by April 24, 2026. With a little over two months, our WPEA leadership

team was very concerned that the college was going to ask staff to make major changes to their work with such an aggressive timeline. By March 2026, the college had still not identified which staff would be impacted, what trainings staff would be expected to take, how to prioritize current duties with Title II changes, and how this would impact classified staff work in the future. In fact, communication from VP of IT, Sudha Fredricks, to the college community was not sent until late in the day of March 19<sup>th</sup>, two days before the official start of spring break.

With a little over a month to become compliant, our staff have been asked to drop what they are doing during what is known to be one of the busiest times of the quarter, to address the Title II changes. Our members have not received cohesive guidance, as each EC unit has directed their staff to follow guidance as they, each VP, have interpreted the law. It should be noted that not all EC units align with the guidance from the VP of IT. Our staff are concerned that the work they are being asked to produce will not meet the needs of the students because the timeline runs concurrently with work that must be done to help students during the beginning of the quarter.

What we know:

- As of December 10, 2024, the college has been required to follow Level AA WCAG 2.1 according to the Washington state CIO office, WaTech USER-01-01-S digital accessibility standard. A level that the college is just now starting to align with based on the Department of Justice Title II law.
- The change in law will impact classified staff who do work that should be digitally accessible, which are most of the Clark College classified staff members. There has been no plan shared with the Union that addresses how this changes our work currently and in the future.
- IT leadership has known for multiple years that the federal changes were coming and did not act to make systemic changes or guidance for the college community.

Based on these concerns, we want to make the following message clear:

Given the lack of clear expectations, minimal training, and limited understanding of the Title II requirements, staff will do what they are reasonably able to support the college in working toward compliance while continuing to fulfill the responsibilities of their full-time position.

Responsibility for ensuring compliance with Title II accessibility requirements rests with the college and cannot be delegated to individual employees without clear expectations, training, preparation, adequate time to accomplish the work, and sufficient support.

The college has been aware of these requirements for a significant period of time and has only recently begun implementation efforts, without providing sufficient guidance, training, or resources to staff.

The lack of consideration for the concerns stated show that the college does not respect the work our classified staff do. Our members consistently and historically take compliance and accessibility seriously. They strive to meet the needs of all students and have been doing the work for years. The confusion becomes apparent when there is no consistent or timely messaging across all EC units down through departments, of what the requirements are, the scope of work, and specific guidance as to who does what to get us in compliance. The trainings by our staff have been helpful and important —but the message “its everyone’s responsibility” that’s left us rudderless and confused as to what we are responsible for doing.

We ask that college leadership review how it stays up-to-date with changes to laws or standards that impact the work of staff and faculty institution-wide, how the college can give cohesive guidance to staff, and ensure that there is enough time to implement changes equitably.

#### [Upcoming WPEA HE CBA Bargaining Session:](#)

The Vancouver–Portland metropolitan area has been ranked the 24th most expensive place to live in the United States, according to a report by the nonprofit Washington Roundtable and the consulting firm Kinetic West. While Vancouver, Washington, is often perceived as a small town rather than a suburb of Portland, the report appropriately includes Vancouver in the broader Portland–Vancouver metro area because residents experience the same regional housing, labor, and cost-of-living pressures.

Washington now ranks fifth among the most expensive states, surpassing Oregon. Clark College staff are experiencing significant financial pressure, as prices in Washington have risen faster than in any other state since 2013. During that time, housing and utility costs have increased by 62 percent, and grocery prices by 50 percent.

Meanwhile, WPEA-classified staff salaries have not kept pace, falling short by approximately \$22,100 since 2015.

We hope the Clark College Administration and Board will keep these facts in mind as contract negotiations begin for 2027.

[link to Washington Round Roundtable - Kinetic West Report](#)

# Environmental Experiential Education at Clark

David Zonana, PhD

Professor of Biology & Environmental Science

[dzonana@clark.edu](mailto:dzonana@clark.edu)

April 22<sup>nd</sup>, 2026



# The many forms of experiential learning...

Experiential Learning

Learning by doing, followed by reflection.

Authentic Learning

Engaging students in complex, real-world problems.

Service Learning

Applying classroom content to community needs.

Field Studies

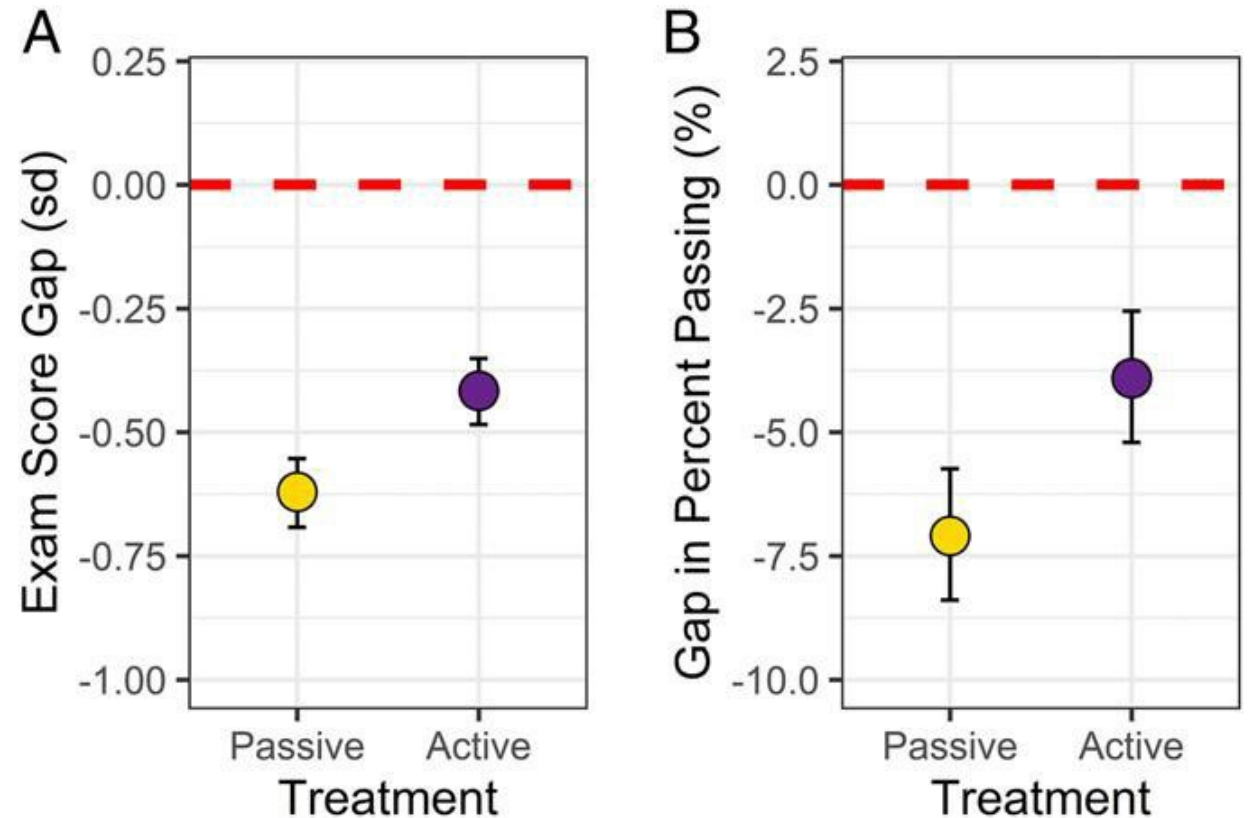
Getting students out of seats (and off of screens) and into the natural world.

Undergraduate Research

Students creating new knowledge.

# Experiential learning promotes inclusion and excellence

- Active learning in STEM results in higher exam scores and lower failure rates for **all** students.<sup>1</sup>
- Yet, benefits are **even stronger** for under-represented minority students and individuals from low-income backgrounds.<sup>2</sup>

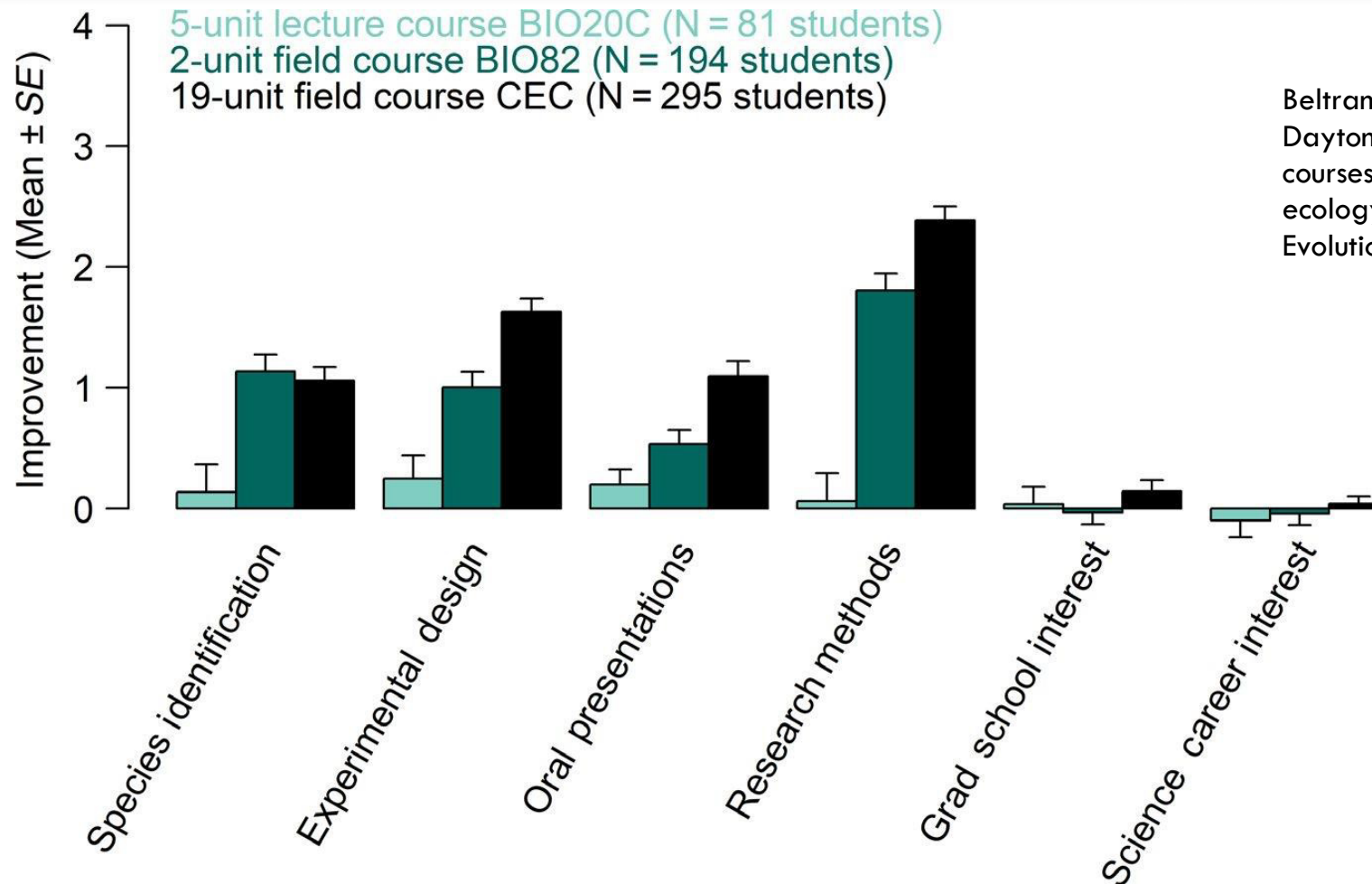


1. Freeman, S., Eddy, S. L., McDonough, M., Smith, M. K., Okoroafor, N., Jordt, H., & Wenderoth, M. P. (2014). Active learning increases student performance in science, engineering, and mathematics. *Proceedings of the national academy of sciences*, 111(23), 8410-8415.

2. Theobald, E. J., Hill, M. J., Tran, E., Agrawal, S., Arroyo, E. N., Behling, S., ... & Freeman, S. (2020). Active learning narrows achievement gaps for underrepresented students in

undergraduate science, technology, engineering, and math. Proceedings of the National Academy of Sciences, 117(12), 6476-6483.

# UC Santa Cruz: Field courses associated with higher graduation rates, major retention, self-efficacy gains & GPA

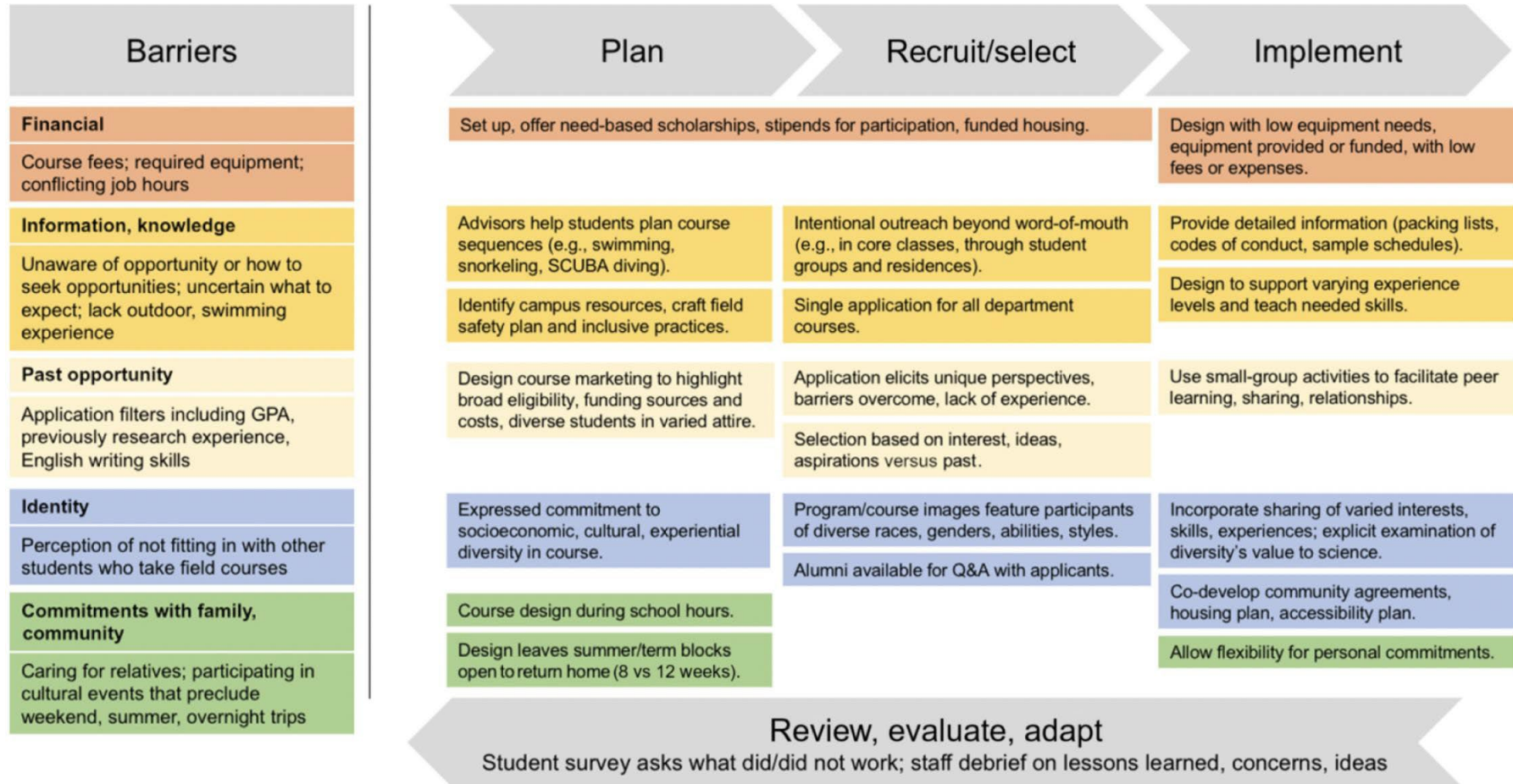


Beltran, R. S., Marnocha, E., Race, A., Croll, D. A., Dayton, G. H., & Zavaleta, E. S. (2020). Field courses narrow demographic achievement gaps in ecology and evolutionary biology. *Ecology and Evolution*, 10(12), 5184-5196.

# Barriers to equity in field course participation...

Barriers
<b>Financial</b>
Course fees; required equipment; conflicting job hours
<b>Information, knowledge</b>
Unaware of opportunity or how to seek opportunities; uncertain what to expect; lack outdoor, swimming experience
<b>Past opportunity</b>
Application filters including GPA, previously research experience, English writing skills
<b>Identity</b>
Perception of not fitting in with other students who take field courses
<b>Commitments with family, community</b>
Caring for relatives; participating in cultural events that preclude weekend, summer, overnight trips

# Barriers to equity in field course participation...



Trends in Ecology & Evolution



### **Introduction to Wildlife Biology (BIOL 139)**

Independent projects analyzing habitat & threats to wildlife.



### **Sustainability & Environmental Practices (ENVS 430)**

Visiting LEED-certified buildings in the community.



### **Sustainability & Environmental Practices (ENVS 430)**

Exploring stormwater infrastructure in the community.

# Experiential learning in online courses...



# Hundreds of hours of **Service Learning** each quarter... (BIOL 101, ENVS 201, ENVS 202, ENVS 218)

- Clark College Native Plant Center
- US Fish & Wildlife
- Ridgefield National Wildlife Refuge
- WA Dept. of Natural Resources
- Naturescaping Botanical Gardens
- Lower Columbia Estuary Partnership
- City of Vancouver
- Friends of Trees
- Columbia Land Trust
- Whipple Creek Restoration Committee

Dr. Josie Lesage with her ENVS 101 class in the Columbia River Gorge

Photo Credit: Susan Parrish



Photo Credit: Malena Goerl

## Clark College Native Plant Center (NPC)

- The Native Plant Center is integral to curriculum and becomes a social space for many students interested in the environmental sciences.



Photo Credit: Malena Goerl



Photo Credit: Malena Goerl

Photo Credit: Yusuke Furuya



## St. Cloud Habitat Restoration

April 16, 2026

The Environmental Biology (BIOL 101) class plants native forbs grown by Clark students at the NPC greenhouse.



### **Introduction to Ecological Restoration (ENVS 218)**

Collecting data on plant diversity at restored sites.

*(Photo Credit: Dr. Lesage)*



### **Introduction to Physical Geology (GEOL& 101)**

Geological concepts made real in the Gorge.

*(Photo Credit: Dr. Stoklosa)*



### **Integrated Environmental Science (ENVS 109)**

Learning where Clark County's garbage ends up.

# Field labs in hybrid & in-person classes...

Data literacy is crucial for all students, regardless of educational path.



Figure 1. A map showing the eight locations along the E Fork of the Lewis River that are included in the table below.

Marker	Description	Lat/Long	Historic (1993-2011)	2040 Projection	2080 Projection
1	Headwaters	45.838895, -122.097343			
2	Gifford Pinchot NF	45.812039, -122.144313			
3	Gifford Pinchot NF	45.822901, -122.233534			
4	Moulton Falls	45.832563, -122.393733			
5	Lewisville Park	45.816623, -122.540760			
6	Straw Pits	45.826256, -122.630620			
7	La Center	45.858475, -122.672965			
8	Lewis River Confluence	45.865240, -122.718525			

Species	Life Stage	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Chinook - Spring	Adult Migration												
	Adult Holding												
	Adult Spawning												
	Egg Incubation												
	Juvenile rearing												
Chinook - Fall	Adult Migration												
	Adult Holding												
	Adult Spawning												
	Egg Incubation												
	Juvenile rearing												
Steelhead - Summer	Adult Migration												
	Adult Holding												
	Adult Spawning												
	Egg Incubation												
	Juvenile rearing												
Steelhead - Winter	Adult Migration												
	Adult Holding												
	Adult Spawning												
	Egg Incubation												
	Juvenile rearing												

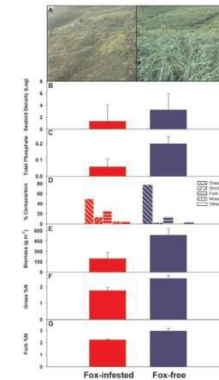
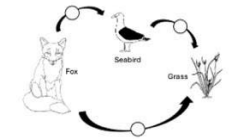


Figure 1. Average values of ecological variables on fox-infested (red) and fox-free (blue) islands. A) Photographs of typical plant communities on fox-infested and fox-free islands; B) Measurement of the density of breeding seabirds; C) Measure of soil phosphorus levels; D) Composition of island plant communities; E) Grass biomass (a measure of the amount of grass present); F) percent nitrogen composition of the dominant grasses; G) Percent nitrogen composition of a common forb (plant).

How does the nutrient content of soils and plants differ between fox-infested and fox-free islands? Refer to specific panels and data from Figure 1 in your response. (2 points)

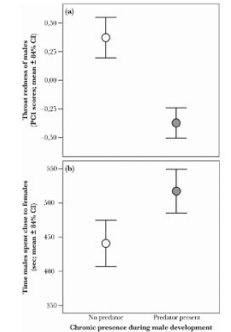
What do you think best explains these differences in nutrient availability between fox-infested and fox-free islands? (4 points)

The diagram below represents ecological interactions between foxes, seabirds and grasses in the Aleutian Islands. The direction of the arrow represents the direction of the effect: for instance, the arrow pointing from fox to seabird represents the effect that foxes have on seabirds. Using the data from Fig. 1 and what you have learned about this ecosystem, fill in the circles on the arrows to indicate whether each interaction is positive (+), negative (-), or neutral (0). (3 points)



Part 4. More PPSTT Practice

Instructions: Based on today's class discussions and activity, apply the PPSTT method to the following graphs.



Frommen, J. G., D'Almeida, T., Santolofano, F., Balcani, V., & Uller, A. (2022). Effects of chronic and acute predation risk on sexual ornamentation and mating preferences. Behavioral Ecology, 33(1), 7-16.

Record your observations about the graph

- Patterns: What do you notice?
- Prompts: What does the text tell you?
- Strange: What does not fit the pattern?
- Takeaway: What is the story of the graph?
- Trust: Do we trust the source?

4. Exit Ticket: What 3 questions do you have about this research?

# Undergraduate research

- Over a quarter, students in Integrated Environmental Science (ENVS 109) generate hypotheses, design an experiment, collect & analyze data, and communicate their findings on an environmental question of their choosing.

## Pictures



All materials ready to start



Zoom on a bagged c cup on week 3-4



Me after watering the cups



Prep day - January 29th



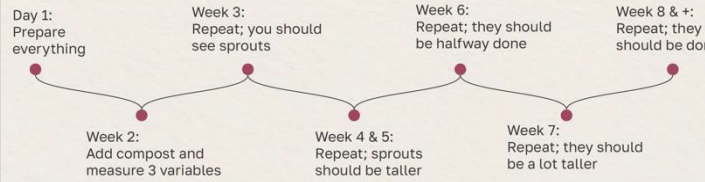
Week 3 - Started growing on week 2 a lot.



Week 4 - Stopped growing as quick.

## Procedure/Methods 05

- Brief timeline or time estimate to do experiment



Day 1: Prepare everything

Week 2: Add compost and measure 3 variables

Week 3: Repeat; you should see sprouts

Week 4 & 5: Repeat; sprouts should be taller

Week 6: Repeat; they should be halfway done

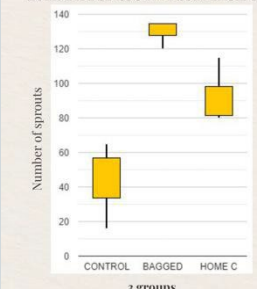
Week 7: Repeat; they should be a lot taller

Week 8 & +: Repeat; they should be done

\*If they die, plant more seeds in new cups and monitor both groups.

## Chart comparison for

ESTIMATE SPROUT # FROM EACH CUP



Number of sprouts

CONTROL BAGGED HOME C

3 groups

Most recent day of data collection, March 4th, entry.

This graph has an average of each group's 3 cups and some extra information so we can see the variation in each group.

Here is the mean and median of all in order:

mean: 43.6666667 - 130 - 92.333333

Median: 50 - 135 - 82

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## Undergraduate Research Spotlight: Field Studies In Environmental Science (ENVS 208)

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- ENVS 208 is a dynamic 8-credit field course:
  - Students learn natural history, species identification, fire ecology, biodiversity surveys, and field research methods through **weekly labs to local field sites during Spring term.**
  - Culminates with immersive **11-day extended field trip** through Northern California and Central Oregon.



# Undergraduate Research Spotlight: The Hunt for the Franklin's Bumble Bee



- The Franklin's bumble bee was last observed in 2006, but there is hope that the species lives on.
- Students use cutting edge eDNA methods to test populations persist.
  - eDNA involves sequencing small amounts of DNA that pollinators leave on the flowers that they visit.

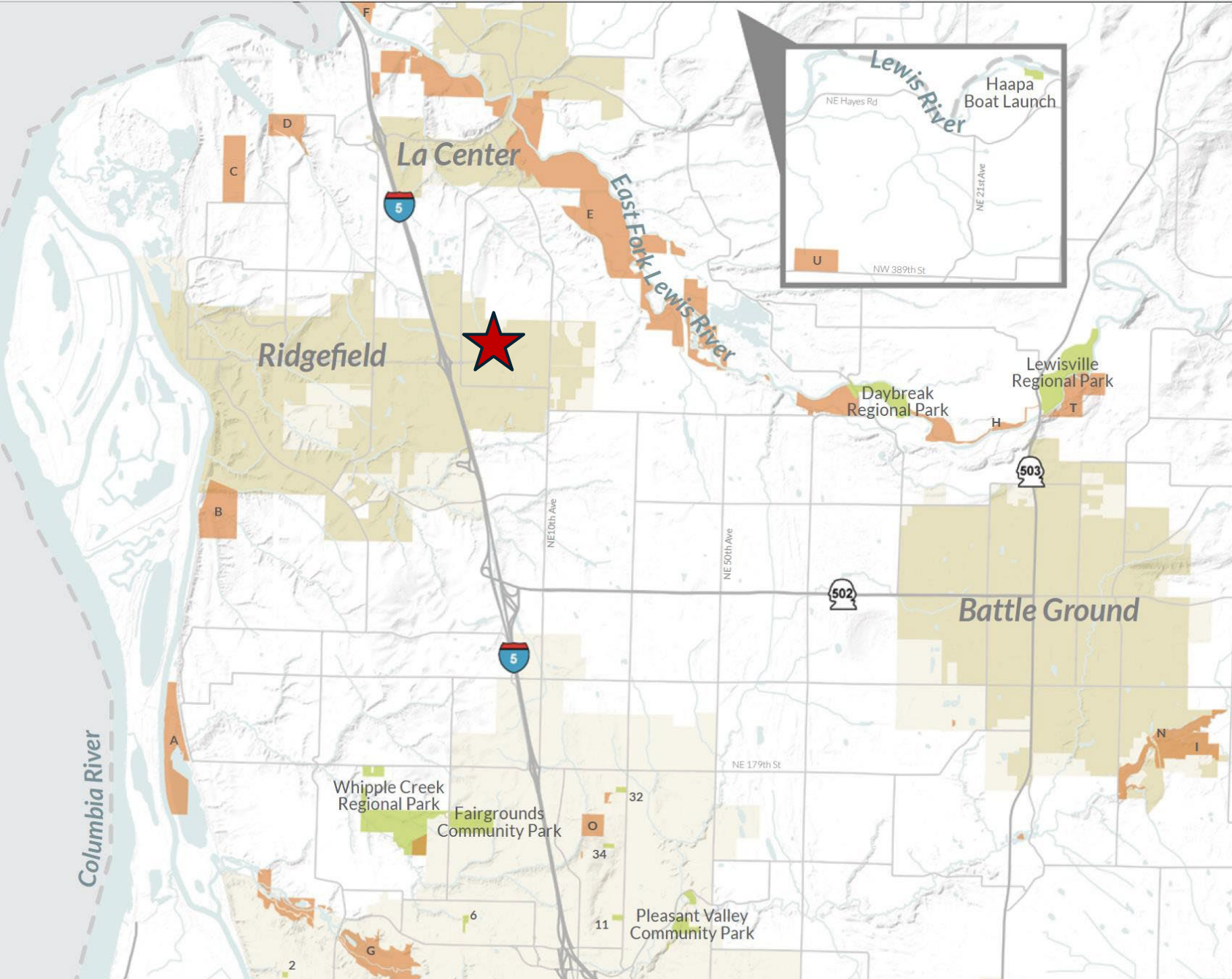






MOUNTAIN  
HARD  
WEAR





# A Unique Opportunity at Boschma Farms

- Steppingstone between E Fork Lewis River & Refuge
- New Community Nature Center at Ridgefield National Wildlife Refuge (with classroom)
- Native Plant Center could support restoration & research
- Could become sanctuary for the community in rapidly developing area

**You're Invited**

To Celebrate the  
**Grand Opening**  
of the  
**Ridgefield Community Nature Center**

May 3rd, 2026 12-4pm  
Ceremony Starts 1pm  
28908 NW Main Ave, Ridgefield, WA 98642



Classroom at the brand-new Community Nature Center @ Ridgefield National Wildlife Refuge



QUESTIONS?

## Clark College - Budget Status Report February 28, 2026

Sources of Funds (Revenues)	2025-26 Budget	Revenues to Date	Difference	% Budget Received
<b><u>Operating Accounts</u></b>				
State Allocation	54,286,995	28,583,905	(25,703,090)	52.7%
Tuition & ABE	17,552,565	17,979,851	427,286	102.4%
Running Start	15,302,507	11,368,570	(3,933,937)	74.3%
Planned use of prior fund balance	-	-	-	0.0%
Dedicated, matriculation, tech, cont ed	5,337,406	5,572,231	234,825	104.4%
<b>Total Operating Accounts</b>	<b>92,479,473</b>	<b>63,504,557</b>	<b>(28,974,916)</b>	<b>68.7%</b>
<b><u>Other Accounts</u></b>				
Grants	4,638,562	1,823,264	(2,815,298)	39.3%
Contracts	2,219,342	1,374,438	(844,904)	61.9%
Internal Support & Agency Funds	1,106,142	193,694	(912,448)	17.5%
ASCC	2,570,377	1,957,806	(612,571)	76.2%
Bookstore	2,802,217	2,211,755	(590,462)	78.9%
Parking	324,180	312,869	(11,311)	96.5%
Auxilliary Services	2,417,142	2,529,492	112,350	104.6%
Financial Aid	31,772,162	20,282,132	(11,490,030)	63.8%
<b>Total Other Accounts</b>	<b>47,850,124</b>	<b>30,685,450</b>	<b>(17,164,674)</b>	<b>64.1%</b>
<b>Total Sources of Funds</b>	<b>140,329,597</b>	<b>94,190,006</b>	<b>(46,139,591)</b>	<b>67.1%</b>

Uses of Funds (Expenses)	2025-26 Budget	Encumbrances Expenditures to Date	Difference	% Budget Spent
<b><u>Operating Accounts</u></b>				
President	1,364,663	977,590	387,073	71.6%
Vice President of People & Culture	3,116,301	2,184,588	931,713	70.1%
Vice President of Instruction	59,619,231	36,475,343	23,143,888	61.2%
Vice President of Operations	12,375,886	8,760,982	3,614,904	70.8%
Vice President of Student Affairs	10,794,533	7,140,564	3,653,969	66.1%
Chief Information Officer	5,208,859	3,651,389	1,557,470	70.1%
Bank fees/cc fees/revolving funds	-	152,034	(152,034)	0.0%
<b>Total Operating Accounts</b>	<b>92,479,473</b>	<b>59,342,491</b>	<b>33,136,982</b>	<b>64.2%</b>
<b><u>Other Accounts</u></b>				
Grants	4,638,562	1,800,305	2,838,257	38.8%
Contracts less Running Start	2,219,342	2,751,744	(532,402)	124.0%
Internal Support & Agency Funds	1,106,142	427,038	679,104	38.6%
ASCC	2,570,377	1,966,671	603,706	76.5%
Bookstore	2,802,217	2,546,518	255,699	90.9%
Parking	324,180	224,758	99,422	69.3%
Auxilliary Services	2,417,142	1,906,711	510,431	78.9%
Financial Aid	31,772,162	20,683,767	11,088,395	65.1%
<b>Total Other Accounts</b>	<b>47,850,124</b>	<b>32,307,513</b>	<b>15,542,611</b>	<b>67.5%</b>
<b>Total Uses of Funds</b>	<b>140,329,597</b>	<b>91,650,004</b>	<b>48,679,593</b>	<b>65.3%</b>
<b>Difference - Excess (Deficiency)</b>	<b>-</b>	<b><u>2,540,003</u></b>		

c. Dr. Karin Edwards, Sabra Sand, Vanessa Neal, Nicole Rogers-Marcum, Julie Taylor, Terry Brown  
e. Sudha Frederick, Ash Kingsland, Darci Feider, Christy Campbell, Sue Orchard  
Sandy Foster 3/20/26

## Clark College - Budget Status Report March 31, 2026

Sources of Funds (Revenues)	2025-26 Budget	Revenues to Date	Difference	% Budget Received
<b><u>Operating Accounts</u></b>				
State Allocation	54,286,995	33,584,223	(20,702,772)	61.9%
Tuition & ABE	17,552,565	18,748,564	1,195,999	106.8%
Running Start	15,302,507	12,996,787	(2,305,720)	84.9%
Planned use of prior fund balance	-	-	-	0.0%
Dedicated, matriculation, tech, cont ed	5,337,406	6,281,870	944,464	117.7%
<b>Total Operating Accounts</b>	<b>92,479,473</b>	<b>71,611,445</b>	<b>(20,868,028)</b>	<b>77.4%</b>
<b><u>Other Accounts</u></b>				
Grants	4,638,562	1,970,728	(2,667,834)	42.5%
Contracts	2,219,342	1,877,119	(342,223)	84.6%
Internal Support & Agency Funds	1,106,142	219,146	(886,996)	19.8%
ASCC	2,570,377	2,113,224	(457,153)	82.2%
Bookstore	2,802,217	2,353,680	(448,537)	84.0%
Parking	324,180	333,689	9,509	102.9%
Auxilliary Services	2,417,142	2,784,825	367,683	115.2%
Financial Aid	31,772,162	21,050,472	(10,721,690)	66.3%
<b>Total Other Accounts</b>	<b>47,850,124</b>	<b>32,702,883</b>	<b>(15,147,241)</b>	<b>68.3%</b>
<b>Total Sources of Funds</b>	<b>140,329,597</b>	<b>104,314,328</b>	<b>(36,015,269)</b>	<b>74.3%</b>

Uses of Funds (Expenses)	2025-26 Budget	Encumbrances Expenditures to Date	Difference	% Budget Spent
<b><u>Operating Accounts</u></b>				
President	1,364,663	1,083,058	281,605	79.4%
Vice President of People & Culture	3,116,301	2,446,740	669,561	78.5%
Vice President of Instruction	59,588,395	41,597,022	17,991,373	69.8%
Vice President of Operations	12,406,722	9,567,899	2,838,822	77.1%
Vice President of Student Affairs	10,794,533	8,020,202	2,774,331	74.3%
Chief Information Officer	5,208,859	4,173,174	1,035,685	80.1%
Bank fees/cc fees/revolving funds	-	179,564	(179,564)	0.0%
<b>Total Operating Accounts</b>	<b>92,479,473</b>	<b>67,067,660</b>	<b>25,411,813</b>	<b>72.5%</b>
<b><u>Other Accounts</u></b>				
Grants	4,638,562	1,951,436	2,687,126	42.1%
Contracts less Running Start	2,219,342	2,937,930	(718,588)	132.4%
Internal Support & Agency Funds	1,106,142	409,103	697,039	37.0%
ASCC	2,570,377	2,183,500	386,877	84.9%
Bookstore	2,802,217	2,685,246	116,971	95.8%
Parking	324,180	254,505	69,675	78.5%
Auxilliary Services	2,417,142	2,125,839	291,303	87.9%
Financial Aid	31,772,162	20,938,955	10,833,207	65.9%
<b>Total Other Accounts</b>	<b>47,850,124</b>	<b>33,486,514</b>	<b>14,363,610</b>	<b>70.0%</b>
<b>Total Uses of Funds</b>	<b>140,329,597</b>	<b>100,554,174</b>	<b>39,775,423</b>	<b>71.7%</b>
<b>Difference - Excess (Deficiency)</b>	<b>-</b>	<b><u>3,760,154</u></b>		

c. Dr. Karin Edwards, Sabra Sand, Vanessa Neal, Nicole Rogers-Marcum, Julie Taylor, Terry Brown  
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Sandy Foster 4/14/26



# Financial Dashboard - January 31, 2026

## Contributions/Donations Received

1973 - Present

	Year to Date	6/30/2025	6/30/2024	6/30/2023	Life to date
Unrestricted	\$ 989,144	\$ 1,371,770	\$ 646,338	\$ 434,388	
Temp. Restricted	1,325,805	1,617,778	1,672,093	1,198,387	
Perm. Restricted	359,081	351,391	400,138	679,338	
<b>Total</b>	<b>\$ 2,674,030</b>	<b>\$ 3,340,939</b>	<b>\$ 2,718,569</b>	<b>\$ 2,312,113</b>	<b>\$ 122,492,363</b>

	Year to date		6/30/2025		6/30/2024		6/30/2023		1973 - Present
	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Life to date
Program	\$ 610,375	\$ 415,919	\$ 1,778,699	\$ 1,513,251	\$ 1,149,848	\$ 1,891,220	\$ 1,156,991	\$ 1,743,837	\$ 56,222,275
Student assistance & admin supp.	77,310	618,981	316,064	1,603,518	34,594	1,665,955	8,513	1,255,884	21,392,478
Capital projects-NC/STEM/Dent. Hyg./Oth.	-	-	-	-	-	-	-	-	15,612,791
Boschma Farms land acquisition	-	-	-	-	-	-	-	-	4,306,786
<b>Total</b>	<b>\$ 687,685</b>	<b>\$ 1,034,900</b>	<b>\$ 2,094,763</b>	<b>\$ 3,116,769</b>	<b>\$ 1,184,442</b>	<b>\$ 3,557,175</b>	<b>\$ 1,165,504</b>	<b>\$ 2,999,721</b>	<b>\$ 97,534,329</b>

## College Support Expended

	Year to date	6/30/2025	6/30/2024	6/30/2023	1973 - Present
	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Life to date
Program	\$ 610,375	\$ 415,919	\$ 1,778,699	\$ 1,513,251	\$ 1,149,848
Student assistance & admin supp.	77,310	618,981	316,064	1,603,518	34,594
Capital projects-NC/STEM/Dent. Hyg./Oth.	-	-	-	-	-
Boschma Farms land acquisition	-	-	-	-	-
<b>Total</b>	<b>\$ 687,685</b>	<b>\$ 1,034,900</b>	<b>\$ 2,094,763</b>	<b>\$ 3,116,769</b>	<b>\$ 1,184,442</b>

## Student financial assistance

	FY 22	FY 23	FY 24	FY 25	YTD
Number of students receiving awards	550	535	599	673	827
Clark College Students (Fall excl. Running Start)	5,983	5,537	6,643	7,006	7,236

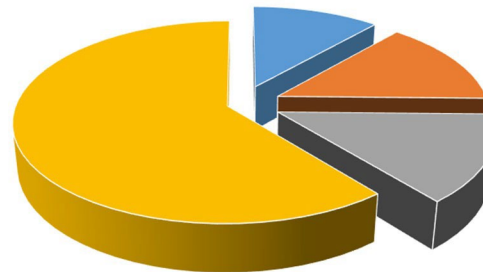
Cost of tuition (2025-2026).  
12 credits for 3 qtrs. = \$4,545.

Lower division courses. WA resident. Excludes books or class fees.

## Net Assets by Type

Unrestricted	\$ 15,165,799
Board Restricted	18,304,004
Temporarily Restricted	18,337,203
Permanently Restricted	<u>80,433,052</u>
<b>Net Assets</b>	<b><u>\$ 132,240,058</u></b>

## Net Assets by Type



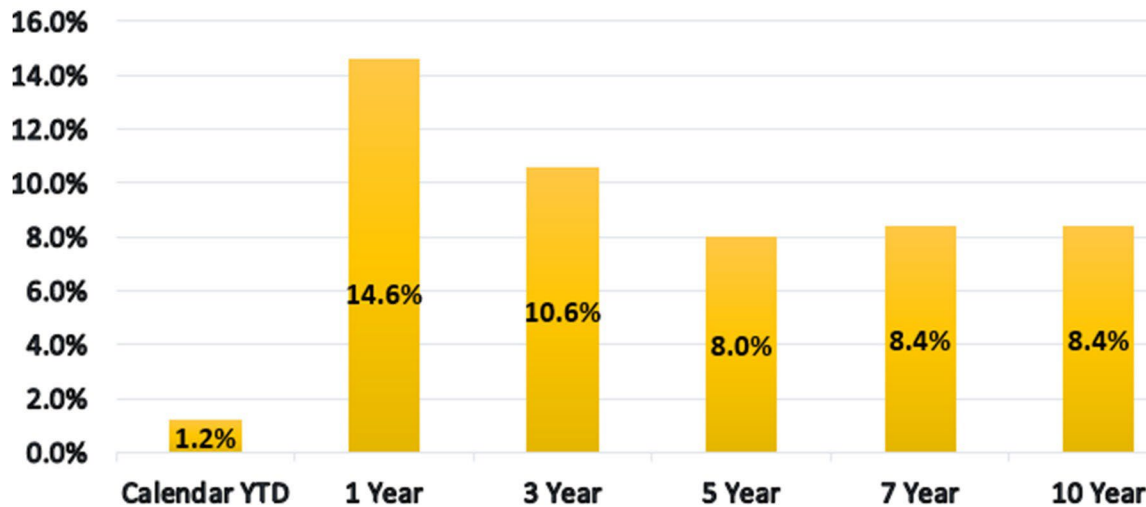
- Unrestricted
- Board Restricted
- Temporarily Restricted
- Permanently Restricted

<b>Unrestricted Net Assets</b>	Year to date	6/30/2025	6/30/2024	6/30/2023	6/30/2022
<b>Assets</b>					
Cash	\$ 657,400	\$ 266,399	\$ 10,809	\$ 322,468	\$ 169,678
Investments/Assets in Trust	3,739,455	5,240,614	5,613,488	5,413,192	6,237,164
Receivables	819,029	802,415	178,411	171,564	178,201
Prepays/Deposits/Other Assets	65,959	165,987	299,348	216,314	241,305
Land/building/equipment	10,367,345	10,377,331	10,373,429	10,392,477	10,364,804
<b>Liabilities</b>					
A/P/Other Liabilities	(483,389)	(1,449,618)	(1,263,281)	(1,110,944)	(1,035,748)
Note Payable	15,165,799	15,403,128	15,212,204	15,405,071	16,155,404

<b>Projected - Liquid Unrestricted Net Assets Available</b>	
6/30/2026	640,000
6/30/2027	620,000
6/30/2028	600,000
6/30/2029	580,000
6/30/2030	560,000

\*Excludes operational reserve of \$1,300,000.

## Investment Pool Returns



## Endowment

### Distribution Details

	FY 22	FY 23	FY 24	FY 25	FY 26
College Program	\$ 1,409,123	\$ 1,644,434	\$ 1,758,440	\$ 1,563,852	\$ 1,554,432
Unrestricted	2,462,113	2,660,664	2,704,186	3,140,997	3,088,031
College Program Reserves	73,002	165,992	138,066	57,189	50,742
	<u>\$ 3,944,238</u>	<u>\$ 4,471,090</u>	<u>\$ 4,600,692</u>	<u>\$ 4,762,038</u>	<u>\$ 4,693,205</u>



## BALANCE SHEET (STATEMENT OF FINANCIAL POSITION)

For the Period Ended:

		<u>January 31, 2026</u>	<u>June 30, 2025</u>	<u>January 31, 2025</u>
<b>ASSETS</b>				
Cash	A	\$ 657,400	\$ 266,399	\$ 667,764
Investments	B	115,791,787	107,659,651	107,646,204
Assets Held in Trust	C	6,059,225	5,477,007	5,275,388
Receivables	D	1,298,816	2,000,629	832,047
Other Assets		65,959	165,987	218,995
Fixed Assets		10,367,345	10,377,331	10,371,787
Beneficial Interest in Real Property	E	116,860	-	-
<b>TOTAL ASSETS</b>		<b>\$ 134,357,392</b>	<b>\$ 125,947,003</b>	<b>\$ 125,012,185</b>
<b>LIABILITIES &amp; FUND BALANCES</b>				
<b>LIABILITIES</b>				
Current Liabilities	A	\$ 426,697	\$ 1,497,673	\$ 372,449
Liabilities-Assets Held in Trust	C	1,690,637	1,465,653	1,339,261
<b>TOTAL LIABILITIES</b>		<b>\$ 2,117,334</b>	<b>\$ 2,963,327</b>	<b>\$ 1,711,709</b>
<b>NET ASSETS</b>				
Unrestricted Fund Balance	F	\$ 33,469,803	\$ 32,759,851	\$ 32,314,252
Temporarily Restricted Fund Balance	F	18,337,203	16,869,454	16,218,645
Permanently Restricted Fund Balance	F	80,433,052	73,354,371	74,767,579
<b>NET ASSETS</b>		<b>\$ 132,240,058</b>	<b>\$ 122,983,676</b>	<b>\$ 123,300,476</b>
<b>TOTAL LIABILITIES &amp; FUND BALANCES</b>		<b>\$ 134,357,392</b>	<b>\$ 125,947,003</b>	<b>\$ 125,012,185</b>



# BALANCE SHEET

## (STATEMENT OF FINANCIAL POSITION)

For the Period Ended: January 31, 2026

### Explanation of Variances

- A Changes reflect the timing of cash receipts and disbursements. Variations occur as donations are received, invoices are processed, and checks are issued, resulting in differing month-end balances of Cash and Current Liabilities.
- B The investment balance reflects inflows (donations), outflows (college support and foundation expenses), and cumulative realized and unrealized gains/losses. The investment pool recorded a 14.6% gain for the previous 12 months. Additional performance measures are available in the financial dashboard.
- C Assets held in trust increased due to higher investment values and the establishment of a new charitable remainder unitrust in December 2025.
- D From January 2025 through June 2025, the Foundation recorded new receivables from the Murdock Trust (\$350,000) and a donor's estate (\$734,000). Between June 2025 and January 2026, pledge payments were received from the Murdock Trust (\$350,000) and the McClaskey Foundation (\$525,000). These transactions, along with other smaller pledges and payments, account for the changes in receivables for the periods presented.
- E Beneficial Interest in Real Property reflects the recognition of a donor deeded interest in real estate. The donor retains use of the property during their lifetime, and the Foundation's interest will be realized upon the donors' passing or a future sale of the property.
- F Changes in Net Assets based on net income (loss) for the periods presented. See income statement for review of revenue/expenses.



## INCOME STATEMENT (STATEMENT OF ACTIVITIES)

		For the Seven Months Ending January 31, 2026				January 31, 2025
		Unrestricted	Temp Restricted	Perm Restricted	Total	Total
<b>REVENUE (Excluding Investments)</b>						
Cash Donations (Including Scholarships)	A	\$ 752,329	\$ 1,208,945	\$ 359,081	\$ 2,320,355	\$ 1,416,140
Administrative Fee Income		115,160			115,160	102,617
In-Kind Donations	B	121,655	116,860	-	238,515	34,101
Income - Sponsorships & Fundraising		45,748	50,841	-	96,588	108,047
Income - Operations	C	11,652	-	-	11,652	36,431
<b>Total REVENUE (Excluding Investments)</b>		<b>\$ 1,046,543</b>	<b>\$ 1,376,646</b>	<b>\$ 359,081</b>	<b>\$ 2,782,269</b>	<b>\$ 1,697,336</b>
<b>EXPENSES (UNRESTRICTED)</b>						
Wages/Benefits/PR Taxes	D	\$ 1,509,253	\$ -	\$ -	\$ 1,509,253	\$ 1,393,443
College Capital & Program Support	E	610,375	-	-	610,375	107,064
Professional & Service Provider Fees		184,387	-	-	184,387	177,634
Software/Support & Website		78,156	-	-	78,156	72,898
Student Financial Assistance	F	66,898	-	-	66,898	14,872
Travel/Lodging		43,676	-	-	43,676	35,713
Catering/Meetings		43,089	-	-	43,089	33,216
Printing/Copying		37,813	-	-	37,813	43,137
Operating Agreement/In Kind Expense		33,883	-	-	33,883	33,883
Insurance		27,891	-	-	27,891	24,928
Occupancy (Utilities & Maint & Repair)		23,127	-	-	23,127	20,597
Advertising/Awards/Prizes		18,641	-	-	18,641	11,626
Staff Development		13,155	-	-	13,155	14,384
Postage		11,275	-	-	11,275	5,584
Scholarship Management/Support	G	10,412	-	-	10,412	100,916
Supplies/Recruit/Misc./Transfers		8,345	-	-	8,345	6,579
Publications/Dues		8,243	-	-	8,243	4,782
Taxes/Licenses/Registrations		5,980	-	-	5,980	5,577
Thank/Honor/Remember		3,331	-	-	3,331	4,265
Entrance Fees/Rentals		1,908	-	-	1,908	425
Depreciation		18,218	-	-	18,218	15,987

	For the Seven Months Ending January 31, 2026				January 31, 2025
	Unrestricted	Temp Restricted	Perm Restricted	Total	Total
Transfers	(33,055)	-	(5,132)	(38,187)	-
<b>Total EXPENSES (UNRESTRICTED)</b>	<b>\$ 2,725,001</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,719,869</b>	<b>\$ 2,127,511</b>
<b>EXPENSES (RESTRICTED)</b>					
Student Financial Assistance	F \$ -	\$ 618,981	\$ -	\$ 618,981	\$ 608,358
Stipends/Fees/Temp Services	H -	107,602	-	107,602	129,737
Supplies	I -	72,933	-	72,933	141,830
Catering/Meetings	-	30,748	-	30,748	26,004
Professional & Service Provider Fees	J -	34,527	-	34,527	24,145
Publications/Dues	K -	28,324	-	28,324	10,282
Advertising/Awards/Prizes	-	26,316	-	26,316	27,705
Travel/Lodging	L -	25,769	-	25,769	39,059
Staff Development	L -	17,552	-	17,552	37,528
Occupancy (Utilities & Maint & Repair)	-	12,833	-	12,833	3,097
Taxes/Licenses/Registrations	-	8,854	-	8,854	13,789
Thank/Honor/Remember	-	5,968	-	5,968	4,061
Entrance Fees/Green Fees/Rentals	-	4,953	-	4,953	2,967
Printing/Copying	-	1,353	-	1,353	1,519
College Capital & Program Support	M -	-	-	-	65,861
Postage	-	-	-	-	43
Transfer	-	38,187	-	38,187	-
<b>Total EXPENSES (RESTRICTED)</b>	<b>\$ -</b>	<b>\$ 1,034,900</b>	<b>\$ -</b>	<b>\$ 1,034,900</b>	<b>\$ 1,135,985</b>
<b>Total EXPENSES</b>	<b>\$ 2,725,001</b>	<b>\$ 1,034,900</b>	<b>\$ -</b>	<b>\$ 3,754,768</b>	<b>\$ 3,263,495</b>
<b>NET INCOME (LOSS) Excl Investments</b>	<b>\$ (1,678,458)</b>	<b>\$ 341,746</b>	<b>\$ 359,081</b>	<b>\$ (972,499)</b>	<b>\$ (1,566,160)</b>
<b>INVESTMENT INCOME (LOSS)</b>					
Interest/Dividends	N \$ 346,101	\$ 183,276	\$ 771,338	\$ 1,300,715	\$ 1,225,675
Realized Investment Income (Loss)	N 680,936	387,204	2,060,191	3,128,332	5,593,657
Unrealized Investment Income (Loss)	N 1,361,372	555,524	3,872,658	5,789,554	494,623
Change in Value-Split Interests	-	-	10,280	10,280	11,060
<b>Total INVESTMENT INCOME (LOSS)</b>	<b>\$ 2,388,410</b>	<b>\$ 1,126,004</b>	<b>\$ 6,714,468</b>	<b>\$ 10,228,881</b>	<b>\$ 7,325,015</b>
<b>NET INCOME (LOSS)</b>	<b>\$ 709,952</b>	<b>\$ 1,467,750</b>	<b>\$ 7,073,548</b>	<b>\$ 9,256,382</b>	<b>\$ 5,758,855</b>



**INCOME STATEMENT  
(STATEMENT OF ACTIVITIES)  
For the Seven Months Ending January 31, 2026**

**Explanation of Variances**

- A Donations increased significantly compared to the prior year, reflecting strong donor support. The current year included multiple major gifts, both unrestricted, endowed, and designated for initiatives such as advanced manufacturing, college program support, scholarships, and student success funds.
- B In-Kind Donations increased due to recognition of a donor-deeded real property interest as a non-cash contribution.
- C The change in Income from Operations is primarily due to the reversal of consulting fees refunded from the prior fiscal year.
- D Wages, benefits, and payroll taxes increased due to cost-of-living and market adjustments, higher medical and dental insurance premiums, and vacation payouts related to employee departures. These increases were partially offset by reduced wages from departing employees.
- E The increase in College Capital & Program Support expenses was driven by several strategic initiatives and events. Investments through the Arts@Clark initiative funded visiting artists and showcased student and faculty talent. Additional resources supported the Boschma Farms advanced manufacturing program to enhance program development. Costs related to the annual gala, gift-in-kind contributions, and culinary program debt payments associated with facility renovations also contributed to the overall increase.
- F Student Financial Assistance from both unrestricted and restricted sources increased compared to the prior year, primarily due to increased scholarship funding and awards granted.
- G Scholarship Management and Support expenses decreased compared to the prior year as costs for the Scholarship Reception and Gala were incurred in the previous fiscal year and were not incurred in the current year.
- H Stipends, fees, and temporary services decreased compared to the prior year due to fewer faculty stipends and reduced MESA student mentoring stipends.
- I Supplies expenses decreased compared to the prior year because the previous year included costs for replacing the athletics scoreboard, purchasing baseball equipment and bags, and funding laptops for digital art classes.
- J Professional and service provider fees increased in the current year due to costs associated with hosting college guest speakers.
- K Publications and dues increased in the current year due to the purchase of a staff training program.
- L Staff development and travel/lodging expenses decreased due to fewer faculty attending conferences and no tuition reimbursement costs in the current year.
- M The decrease in College Capital & Program Support is due to these expenses being recorded in the unrestricted section of the balance sheet in the current year. In the prior year, the payments were made using donor-restricted funds.
- N Investment income reflects year to date cumulative realized and unrealized gains/losses. The investment pool recorded a 14.6% gain for the previous 12 months. Additional performance measures are available in the financial dashboard.

**Explanation of Variances - continued**

General: The income statement reflects all financial activity of the Foundation, including operational expenses, college-funded programs, scholarships, and capital projects.



**Clark College Foundation**  
**OPERATIONAL BUDGET COMPARISON**  
 For Seven Months Ending: January 31, 2026

		YTD Actual Thru 01/31/2026	Budget to Date Thru 01/31/2026	YTD Variance	% Variance	Annual Budget
<b>INCOME</b>						
Endowment Distributions (Unrestricted)	A	\$ 1,801,351	\$ 1,801,351	\$ -	0.0%	\$ 3,088,031
Unrestricted Fundraising	B	752,329	367,500	384,829	104.7%	630,000
Administrative Fee Income	B	115,160	116,667	(1,507)	-1.3%	200,000
Sponsorship/Ticket Sales Revenue		45,748	32,958	12,790	38.8%	56,500
Trustee Fee/Other Income		11,652	7,000	4,652	66.5%	12,000
<b>TOTAL INCOME</b>		<b>\$ 2,726,240</b>	<b>\$ 2,325,476</b>	<b>\$ 400,763</b>	<b>17.2%</b>	<b>\$ 3,986,531</b>
<b>OPERATIONAL EXPENSES</b>						
<b>Salaries, Wages &amp; Benefits</b>		<b>\$ 1,509,253</b>	<b>\$ 1,504,458</b>	<b>\$ (4,795)</b>	<b>-0.3%</b>	<b>\$ 2,660,125</b>
<b>Advancement</b>						
Software/Publications/Dues		\$ 66,014	\$ 62,320	\$ (3,694)	-5.9%	\$ 106,834
Travel/Lodging		19,561	12,177	(7,384)	-60.6%	20,875
Professional Fees/Service Provider Fees	C	15,932	38,385	22,453	58.5%	65,803
Printing/Copying		9,182	5,454	(3,728)	-68.3%	9,350
Staff Development		4,650	11,404	6,754	59.2%	19,550
Catering/Meetings		4,522	10,140	5,618	55.4%	17,383
Thank/Honor/Remember		2,206	2,275	69	3.0%	3,900
Supplies/Misc.		2,176	8,639	6,463	74.8%	14,810
Postage		1,811	1,575	(236)	-15.0%	2,700
Advertising/Awards/Special Campaigns		870	1,663	793	47.7%	2,850
		<b>\$ 126,924</b>	<b>\$ 154,032</b>	<b>\$ 27,108</b>	<b>17.6%</b>	<b>\$ 264,055</b>
<b>External Relations</b>						
Service Provider Fees	D	\$ 32,702	\$ 52,857	\$ 20,155	38.1%	90,612
Printing/Copying	C	24,644	36,167	11,523	31.9%	62,000
Advertising/Awards/Prizes	C	17,771	31,792	14,021	44.1%	54,500
Postage		9,465	11,083	1,618	14.6%	19,000
Software/Publications/Dues		4,331	5,390	1,059	19.6%	9,240
Staff Development		4,141	4,667	526	11.3%	8,000
Catering/Meetings	E	2,239	35,586	33,347	93.7%	61,004
Travel/Lodging		1,382	7,700	6,318	82.1%	13,200

		<b>YTD Actual</b>	<b>Budget to Date</b>	<b>YTD</b>	<b>%</b>	<b>Annual</b>
		<b>Thru 01/31/2026</b>	<b>Thru 01/31/2026</b>	<b>Variance</b>	<b>Variance</b>	<b>Budget</b>
Thank/Honor/Remember		655	3,208	2,553	79.6%	5,500
Supplies/Misc.		348	7,058	6,710	95.1%	12,100
		<b>\$ 97,678</b>	<b>\$ 195,508</b>	<b>\$ 97,830</b>	<b>50.0%</b>	<b>\$ 335,156</b>
<b>Administration</b>						
Professional Fees	F	\$ 101,804	\$ 74,226	\$ (27,578)	-37.2%	\$ 127,245
Serv. Prov. Fees/Publications/Dues		39,860	31,722	(8,138)	-25.7%	54,381
Catering/Meetings		36,329	34,072	(2,257)	-7%	58,409
Travel & Lodging		22,733	14,525	(8,208)	-56.5%	24,900
Insurance		20,807	21,125	318	1.5%	36,215
Occupancy		17,997	21,182	3,185	15.0%	36,312
Software & Support		15,273	16,018	745	4.7%	27,460
Supplies/Postage/Recruiting		14,180	20,602	6,422	31.2%	35,318
Staff Development & Continue Ed		4,364	4,541	177	3.9%	7,785
Printing/Copying/Graphics		3,986	4,799	813	16.9%	8,226
		<b>\$ 277,333</b>	<b>\$ 242,813</b>	<b>\$ (34,520)</b>	<b>-14.2%</b>	<b>\$ 416,251</b>
<b>TOTAL OPERATIONAL EXPENSES</b>		<b>\$ 2,011,188</b>	<b>\$ 2,096,811</b>	<b>\$ 85,623</b>	<b>4.1%</b>	<b>\$ 3,675,587</b>
<b>NET INCOME BEFORE COLLEGE EXPENSES</b>		<b>\$ 715,052</b>	<b>\$ 228,665</b>	<b>\$ 486,386</b>	<b>212.7%</b>	<b>\$ 310,944</b>
<b>COLLEGE PROGRAM EXPENSES</b>						
College Allocation		\$ 76,777	\$ 71,667	\$ (5,110)	-7.1%	\$ 200,000
College/Foundation Annual Event	G	106,051	90,944	(15,107)	-16.6%	90,944
Scholarship Management		10,412	11,667	1,255	10.8%	20,000
<b>TOTAL COLLEGE PROGRAM EXPENSES</b>		<b>\$ 193,240</b>	<b>\$ 174,277</b>	<b>\$ (18,963)</b>	<b>-10.9%</b>	<b>\$ 310,944</b>
<b>TOTAL EXPENSES</b>		<b>\$ 2,204,428</b>	<b>\$ 2,271,089</b>	<b>\$ 66,661</b>	<b>2.9%</b>	<b>\$ 3,986,531</b>
<b>NET INCOME (EXPENSE)</b>		<b>\$ 521,812</b>	<b>\$ 54,388</b>	<b>\$ 467,424</b>	<b>859.4%</b>	<b>\$ -</b>



**Clark College Foundation**  
**OPERATIONAL BUDGET COMPARISON**  
 For Seven Months Ending: January 31, 2026

**Explanation of Variances**

- A Represents funds distributed from endowment investments for the 2025/2026 operational budget.
- B The budget projected \$367,5000 in unrestricted fundraising revenue and \$116,667 in gift fee revenue. To date, \$752,329 and \$115,160 have been recorded, respectively.
- C Various expenses are currently below budget due to timing but are expected to increase during the remainder of the year.
- D Under budget variance reflects a vacancy in the annual fund manager position, which delayed or prevented planned activities.
- E The under budget variance reflects the timing of scheduled activities, which will take place later in the fiscal year. In addition, some planned activities will not be carried out.
- F The variance in professional fees reflects early payment of audit billings and is expected to normalize later in the year.
- G College/Foundation Annual Event expenses exceeded budget due to higher than budgeted attendance. While this resulted in additional event costs, the increased participation provided a positive opportunity to engage more individuals to highlight the college.

General: The operational budget reflects expenses funded exclusively by unrestricted resources designated for Foundation operations and College related expenditures. See below for a reconciliation between the operating budget and unrestricted revenue and expenses in the income statement.

**Reconciliation to Income Statement - Income**

Operational budget: total income	\$ 2,726,240
Income statement: total revenue/unrestricted	<u>1,046,543</u>
Difference	\$ 1,679,697
Reconciling items	
Endowment distribution	\$ (1,801,351)
Noncash gifts	121,655
Rounding	<u>(1)</u>
Total reconciling items	\$ (1,679,697)

**Reconciliation to Income Statement - Expenses**

Operational budget: total expenses	\$ 2,204,428
Income statement: total expenses/unrestricted	<u>2,725,001</u>
Difference	\$ (520,573)

## Explanation of Variances - continued

### Reconciling items

#### Non cash items

Other in kind expenses	\$	87,772
Operating agreement/in kind expenses		33,883
Depreciation		18,218
Transfers		(33,055)

#### Activities previously board approved

College capital (Boschma, culinary, etc.)		250,578
Student financial assistance		66,898
Arts@Clark		77,853
Foundation capital		18,427

#### Rounding

Total reconciling items	\$	<u>520,573</u>
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# Financial Dashboard - February 28, 2026

## Contributions/Donations Received

1973 - Present

	Year to Date	6/30/2025	6/30/2024	6/30/2023	Life to date
Unrestricted	\$ 1,004,000	\$ 1,371,770	\$ 646,338	\$ 434,388	
Temp. Restricted	1,371,382	1,617,778	1,672,093	1,198,387	
Perm. Restricted	364,011	351,391	400,138	679,338	
<b>Total</b>	<b>\$ 2,739,393</b>	<b>\$ 3,340,939</b>	<b>\$ 2,718,569</b>	<b>\$ 2,312,113</b>	<b>\$ 122,557,726</b>

	Year to date		6/30/2025		6/30/2024		6/30/2023		1973 - Present
	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Life to date
Program	\$ 679,647	\$ 496,821	\$ 1,778,699	\$ 1,513,251	\$ 1,149,848	\$ 1,891,220	\$ 1,156,991	\$ 1,743,837	\$ 56,372,448
Student financial assistance & support	242,854	1,128,947	316,064	1,603,518	34,594	1,665,955	8,513	1,255,884	22,067,987
Capital projects-NC/STEM/Dent. Hyg./Oth.	-	-	-	-	-	-	-	-	15,612,791
Boschma Farms land acquisition	-	-	-	-	-	-	-	-	4,306,786
<b>Total</b>	<b>\$ 922,501</b>	<b>\$ 1,625,768</b>	<b>\$ 2,094,763</b>	<b>\$ 3,116,769</b>	<b>\$ 1,184,442</b>	<b>\$ 3,557,175</b>	<b>\$ 1,165,504</b>	<b>\$ 2,999,721</b>	<b>\$ 98,360,012</b>

## College Support Expended

	Year to date	6/30/2025	6/30/2024	6/30/2023	1973 - Present
	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Life to date
Program	\$ 679,647	\$ 496,821	\$ 1,778,699	\$ 1,513,251	\$ 1,149,848
Student financial assistance & support	242,854	1,128,947	316,064	1,603,518	34,594
Capital projects-NC/STEM/Dent. Hyg./Oth.	-	-	-	-	-
Boschma Farms land acquisition	-	-	-	-	-
<b>Total</b>	<b>\$ 922,501</b>	<b>\$ 1,625,768</b>	<b>\$ 2,094,763</b>	<b>\$ 3,116,769</b>	<b>\$ 1,184,442</b>

## Student financial assistance

	FY 22	FY 23	FY 24	FY 25	YTD
Number of students receiving awards	550	535	599	673	827
Clark College Students (Fall excl. Running Start)	5,983	5,537	6,643	7,006	7,236

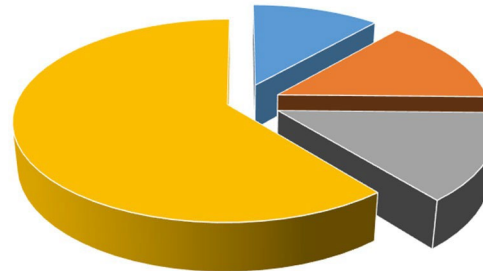
Cost of tuition (2025-2026).  
12 credits for 3 qtrs. = \$4,545.

Lower division courses. WA resident. Excludes books or class fees.

## Net Assets by Type

Unrestricted	\$ 15,182,575
Board Restricted	18,255,004
Temporarily Restricted	18,028,304
Permanently Restricted	<u>81,677,836</u>
<b>Net Assets</b>	<b><u>\$ 133,143,719</u></b>

## Net Assets by Type



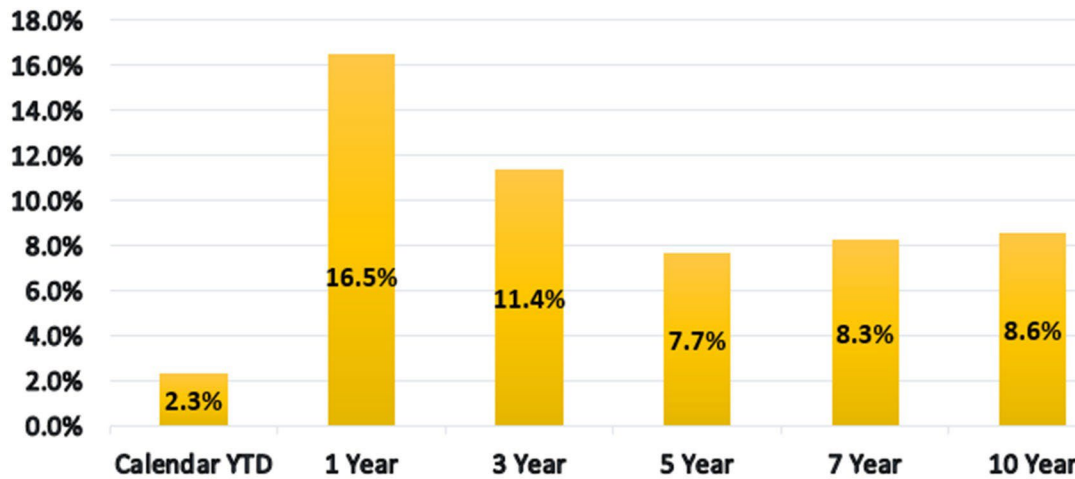
- Unrestricted
- Board Restricted
- Temporarily Restricted
- Permanently Restricted

<b>Unrestricted Net Assets</b>	Year to date	6/30/2025	6/30/2024	6/30/2023	6/30/2022
<b>Assets</b>					
Cash	\$ 364,921	\$ 266,399	\$ 10,809	\$ 322,468	\$ 169,678
Investments/Assets in Trust	4,855,075	5,240,614	5,613,488	5,413,192	6,237,164
Receivables	819,529	802,415	178,411	171,564	178,201
Prepays/Deposits/Other Assets	65,524	165,987	299,348	216,314	241,305
Land/building/equipment	10,364,679	10,377,331	10,373,429	10,392,477	10,364,804
<b>Liabilities</b>					
A/P/Other Liabilities	(1,287,153)	(1,449,618)	(1,263,281)	(1,110,944)	(1,035,748)
Note Payable	15,182,575	15,403,128	15,212,204	15,405,071	16,155,404

<b>Projected - Liquid Unrestricted Net Assets Available</b>	
6/30/2026	800,000
6/30/2027	780,000
6/30/2028	760,000
6/30/2029	740,000
6/30/2030	720,000

\*Excludes operational reserve of \$1,300,000.

## Investment Pool Returns



## Endowment

### Distribution Details

	FY 22	FY 23	FY 24	FY 25	FY 26
College Program	\$ 1,409,123	\$ 1,644,434	\$ 1,758,440	\$ 1,563,852	\$ 1,554,432
Unrestricted	2,462,113	2,660,664	2,704,186	3,140,997	3,088,031
College Program Reserves	73,002	165,992	138,066	57,189	50,742
	<u>\$ 3,944,238</u>	<u>\$ 4,471,090</u>	<u>\$ 4,600,692</u>	<u>\$ 4,762,038</u>	<u>\$ 4,693,205</u>



## BALANCE SHEET (STATEMENT OF FINANCIAL POSITION)

For the Period Ended:

			<u>February 28, 2026</u>	<u>June 30, 2025</u>	<u>February 28, 2025</u>
<b>ASSETS</b>					
Cash	A	\$	364,921	\$ 266,399	\$ 233,580
Investments	B		117,748,710	107,659,651	108,142,046
Assets Held in Trust	C		6,087,606	5,477,007	5,274,029
Receivables	D		1,307,485	2,000,629	822,318
Other Assets			65,524	165,987	208,568
Fixed Assets			10,364,679	10,377,331	10,369,142
Beneficial Interest in Real Property	E		116,860	-	-
<b>TOTAL ASSETS</b>		<b>\$</b>	<b><u>136,055,785</u></b>	<b>\$ <u>125,947,003</u></b>	<b>\$ <u>125,049,683</u></b>
 <b>LIABILITIES &amp; FUND BALANCES</b>					
<b>LIABILITIES</b>					
Current Liabilities	A	\$	1,230,462	\$ 1,497,673	\$ 789,795
Liabilities-Assets Held in Trust	C		1,681,605	1,465,653	1,330,533
<b>TOTAL LIABILITIES</b>		<b>\$</b>	<b><u>2,912,066</u></b>	<b>\$ <u>2,963,327</u></b>	<b>\$ <u>2,120,328</u></b>
 <b>NET ASSETS</b>					
Unrestricted Fund Balance	F	\$	33,437,579	\$ 32,759,851	\$ 32,044,882
Temporarily Restricted Fund Balance	F		18,028,304	16,869,454	15,808,039
Permanently Restricted Fund Balance	F		81,677,836	73,354,371	75,076,434
<b>NET ASSETS</b>		<b>\$</b>	<b><u>133,143,719</u></b>	<b>\$ <u>122,983,676</u></b>	<b>\$ <u>122,929,356</u></b>
<b>TOTAL LIABILITIES &amp; FUND BALANCES</b>		<b>\$</b>	<b><u><u>136,055,785</u></u></b>	<b><u><u>\$ 125,947,003</u></u></b>	<b><u><u>\$ 125,049,683</u></u></b>



# BALANCE SHEET

## (STATEMENT OF FINANCIAL POSITION)

For the Period Ended: February 28, 2026

### Explanation of Variances

- A Changes reflect the timing of cash receipts and disbursements. Variations occur as donations are received, invoices are processed, and checks are issued, resulting in differing month-end balances of Cash and Current Liabilities.
- B The investment balance reflects inflows (donations), outflows (college support and foundation expenses), and cumulative realized and unrealized gains/losses. The investment pool recorded a 16.5% gain for the previous 12 months. Additional performance measures are available in the financial dashboard.
- C Assets held in trust increased due to higher investment values and the establishment of a new charitable remainder unitrust in December 2025.
- D From February 2025 through June 2025, the Foundation recorded new receivables from the Murdock Trust (\$350,000) and a donor's estate (\$734,000). Between June 2025 and February 2026, pledge payments were received from the Murdock Trust (\$350,000) and the McClaskey Foundation (\$525,000). These transactions, along with other smaller pledges and payments, account for the changes in receivables for the periods presented.
- E Beneficial Interest in Real Property reflects the recognition of a donor deeded interest in real estate. The donor retains use of the property during their lifetime, and the Foundation's interest will be realized upon the donors' passing or a future sale of the property.
- F Changes in Net Assets based on net income (loss) for the periods presented. See income statement for review of revenue/expenses.



## INCOME STATEMENT (STATEMENT OF ACTIVITIES)

	For the Eight Months Ending February 28, 2026				February 28, 2025
	Unrestricted	Temp Restricted	Perm Restricted	Total	Total
<b>REVENUE (Excluding Investments)</b>					
Cash Donations (Including Scholarships)	A \$ 758,468	\$ 1,254,521	\$ 364,011	\$ 2,377,000	\$ 1,466,199
Administrative Fee Income	119,037	-		119,037	106,768
In-Kind Donations	B 126,495	116,860	-	243,356	38,949
Income - Sponsorships & Fundraising	48,248	58,835	-	107,083	131,032
Income - Operations	C 12,492	-	-	12,492	37,272
<b>Total REVENUE (Excluding Investments)</b>	<b>\$ 1,064,740</b>	<b>\$ 1,430,217</b>	<b>\$ 364,011</b>	<b>\$ 2,858,968</b>	<b>\$ 1,780,220</b>
<b>EXPENSES (UNRESTRICTED)</b>					
Wages/Benefits/PR Taxes	D \$ 1,673,119	\$ -	\$ -	\$ 1,673,119	\$ 1,582,273
College Capital & Program Support	E 679,647	-	-	679,647	131,545
Student Financial Assistance	F 231,735	-	-	231,735	111,389
Professional & Service Provider Fees	206,096	-	-	206,096	197,718
Software/Support & Website	91,286	-	-	91,286	85,448
Travel/Lodging	46,901	-	-	46,901	42,421
Catering/Meetings	44,158	-	-	44,158	40,834
Printing/Copying	40,188	-	-	40,188	46,630
Operating Agreement/In Kind Expense	38,723	-	-	38,723	38,723
Insurance	30,967	-	-	30,967	28,706
Occupancy (Utilities & Maint & Repair)	26,673	-	-	26,673	23,879
Advertising/Awards/Prizes	20,501	-	-	20,501	14,076
Postage	16,813	-	-	16,813	5,584
Staff Development	14,925	-	-	14,925	16,379
Scholarship Management/Support	G 11,119	-	-	11,119	103,850
Supplies/Recruit/Misc./Transfers	10,390	-	-	10,390	7,111
Publications/Dues	9,169	-	-	9,169	7,173
Taxes/Licenses/Registrations	5,980	-	-	5,980	11,326
Thank/Honor/Remember	3,494	-	-	3,494	5,480
Entrance Fees/Rentals	1,908	-	-	1,908	1,227
Depreciation	20,592	-	-	20,592	18,340
Transfers	(33,055)	-	-	(33,055)	-
<b>Total EXPENSES (UNRESTRICTED)</b>	<b>\$ 3,191,330</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,191,330</b>	<b>\$ 2,520,111</b>

	For the Eight Months Ending February 28, 2026				February 28, 2025
	Unrestricted	Temp Restricted	Perm Restricted	Total	Total
<b>EXPENSES (RESTRICTED)</b>					
Student Financial Assistance	F \$ -	\$ 1,128,947	\$ -	\$ 1,128,947	\$ 1,069,308
Stipends/Fees/Temp Services	H -	129,314	-	129,314	160,577
Supplies	I -	101,163	-	101,163	174,793
Professional & Service Provider Fees	J -	46,276	-	46,276	26,243
Catering/Meetings	-	37,537	-	37,537	33,064
Publications/Dues	K -	33,329	-	33,329	14,077
Travel/Lodging	L -	32,227	-	32,227	46,208
Advertising/Awards/Prizes	-	27,826	-	27,826	30,154
Staff Development	L -	20,408	-	20,408	45,976
Occupancy (Utilities & Maint & Repair)	-	13,759	-	13,759	9,504
Taxes/Licenses/Registrations	-	8,986	-	8,986	13,930
Thank/Honor/Remember	-	5,968	-	5,968	4,061
Entrance Fees/Green Fees/Rentals	-	4,953	-	4,953	3,568
Printing/Copying	-	2,019	-	2,019	3,343
College Capital & Program Support	M -	-	-	-	65,750
Postage	-	-	-	-	43
Transfer	-	38,187	(5,132)	33,055	-
<b>Total EXPENSES (RESTRICTED)</b>	<b>\$ -</b>	<b>\$ 1,630,900</b>	<b>\$ (5,132)</b>	<b>\$ 1,625,768</b>	<b>\$ 1,700,599</b>
<b>Total EXPENSES</b>	<b>\$ 3,191,330</b>	<b>\$ 1,630,900</b>	<b>\$ (5,132)</b>	<b>\$ 4,817,098</b>	<b>\$ 4,220,710</b>
<b>NET INCOME (LOSS) Excl Investments</b>	<b>\$ (2,126,590)</b>	<b>\$ (200,683)</b>	<b>\$ 369,143</b>	<b>\$ (1,958,130)</b>	<b>\$ (2,440,490)</b>
<b>INVESTMENT INCOME (LOSS)</b>					
Interest/Dividends	N \$ 361,282	\$ 191,917	\$ 782,890	\$ 1,336,089	\$ 1,301,483
Realized Investment Income (Loss)	N 678,663	387,445	2,057,393	3,123,501	5,523,228
Unrealized Investment Income (Loss)	N 1,764,373	780,171	5,103,760	7,648,304	992,454
Change in Value-Split Interests	-	-	10,280	10,280	11,060
<b>Total INVESTMENT INCOME (LOSS)</b>	<b>\$ 2,804,318</b>	<b>\$ 1,359,533</b>	<b>\$ 7,954,322</b>	<b>\$ 12,118,173</b>	<b>\$ 7,828,225</b>
<b>NET INCOME (LOSS)</b>	<b>\$ 677,728</b>	<b>\$ 1,158,850</b>	<b>\$ 8,323,465</b>	<b>\$ 10,160,043</b>	<b>\$ 5,387,736</b>



# INCOME STATEMENT (STATEMENT OF ACTIVITIES) For the Eight Months Ending February 28, 2026

## Explanation of Variances

- A Donations increased significantly compared to the prior year, reflecting strong donor support. The current year included multiple major gifts, both unrestricted, endowed, and designated for initiatives such as advanced manufacturing, college program support, scholarships, and student success funds.
- B In-Kind Donations increased due to recognition of a donor-deeded real property interest as a non-cash contribution.
- C The change in Income from Operations is primarily due to the refund of consulting fees unique to the prior fiscal year.
- D Wages, benefits, and payroll taxes increased due to cost-of-living and market adjustments, higher medical and dental insurance premiums, and vacation payouts related to employee departures. These increases were partially offset by reduced wages from departing employees.
- E The increase in College Capital & Program Support expenses was driven by several strategic initiatives and events. Investments through the Arts@Clark initiative funded visiting artists and showcased student and faculty talent. Additional resources supported the Boschma Farms advanced manufacturing program to enhance program development. Costs related to the annual gala, gift-in-kind contributions, and culinary program debt payments associated with facility renovations also contributed to the overall increase.
- F Student Financial Assistance from both unrestricted and restricted sources increased compared to the prior year, due to increased scholarship funding and awards granted.
- G Scholarship Management and Support expenses decreased compared to the prior year as costs for the Scholarship event were incurred in the previous fiscal year and were not incurred in the current year.
- H Stipends, fees, and temporary services decreased compared to the prior year due to fewer faculty stipends and reduced MESA student mentoring stipends.
- I Supplies expenses decreased compared to the prior year because the previous year included costs for replacing the athletics scoreboard, purchasing baseball equipment and bags, and funding laptops for digital art classes.
- J Professional and service provider fees increased in the current year due to costs associated with hosting college guest speakers.
- K Publications and dues increased in the current year due to the purchase of a staff training program.
- L Staff development and travel/lodging expenses decreased due to fewer faculty attending conferences and no tuition reimbursement costs in the current year.
- M The decrease in College Capital & Program Support is due to these expenses being recorded in the unrestricted section of the balance sheet in the current year. In the prior year, the payments were made using donor-restricted funds.
- N Investment income reflects year to date cumulative realized and unrealized gains/losses. The investment pool recorded a 16.5% gain for the previous 12 months. Additional performance measures are available in the financial dashboard.

General: The income statement reflects all financial activity of the Foundation, including operational expenses, college-funded programs, scholarships, and capital projects.



**Clark College Foundation**  
**OPERATIONAL BUDGET COMPARISON**  
 For Eight Months Ending: February 28, 2026

		YTD Actual Thru 02/28/2026	Budget to Date Thru 02/28/2026	YTD Variance	% Variance	Annual Budget
<b>INCOME</b>						
Endowment Distributions (Unrestricted)	A	\$ 2,058,687	\$ 2,058,687	\$ -	0.0%	\$ 3,088,031
Unrestricted Fundraising	B	758,468	420,000	338,468	80.6%	630,000
Administrative Fee Income	B	119,037	133,333	(14,296)	-10.7%	200,000
Sponsorship/Ticket Sales Revenue		48,248	37,667	10,581	28.1%	56,500
Trustee Fee/Other Income		12,492	8,000	4,492	56.2%	12,000
<b>TOTAL INCOME</b>		<b>\$ 2,996,933</b>	<b>\$ 2,657,687</b>	<b>\$ 339,245</b>	<b>12.8%</b>	<b>\$ 3,986,531</b>
<b>OPERATIONAL EXPENSES</b>						
<b>Salaries, Wages &amp; Benefits</b>		<b>\$ 1,673,119</b>	<b>\$ 1,719,437</b>	<b>\$ 46,318</b>	<b>2.7%</b>	<b>\$ 2,660,125</b>
<b>Advancement</b>						
Software/Publications/Dues		\$ 75,197	\$ 71,223	\$ (3,974)	-5.6%	\$ 106,834
Travel/Lodging		20,777	13,917	(6,860)	-49.3%	20,875
Professional Fees/Service Provider Fees	C	19,244	43,869	24,625	56.1%	65,803
Printing/Copying		9,182	6,233	(2,949)	-47.3%	9,350
Staff Development		6,230	13,033	6,803	52.2%	19,550
Catering/Meetings		4,765	11,589	6,824	58.9%	17,383
Thank/Honor/Remember		2,240	2,600	360	13.8%	3,900
Supplies/Misc.		1,592	9,873	8,281	83.9%	14,810
Postage		1,811	1,800	(11)	-0.6%	2,700
Advertising/Awards/Special Campaigns		1,126	1,900	774	40.7%	2,850
		<b>\$ 142,164</b>	<b>\$ 176,037</b>	<b>\$ 33,872</b>	<b>19.2%</b>	<b>\$ 264,055</b>
<b>External Relations</b>						
Service Provider Fees	D	\$ 35,424	\$ 60,408	\$ 24,984	41.4%	90,612
Printing/Copying	C	26,382	41,333	14,951	36.2%	62,000
Advertising/Awards/Prizes	C	19,375	36,333	16,958	46.7%	54,500
Postage		15,003	12,667	(2,336)	-18.4%	19,000
Software/Publications/Dues		4,940	6,160	1,220	19.8%	9,240
Staff Development		4,331	5,333	1,002	18.8%	8,000
Catering/Meetings	C	2,487	40,669	38,182	93.9%	61,004
Travel/Lodging		1,577	8,800	7,223	82.1%	13,200

	YTD Actual Thru 02/28/2026	Budget to Date Thru 02/28/2026	YTD Variance	% Variance	Annual Budget
Thank/Honor/Remember	655	3,667	3,012	82.1%	5,500
Supplies/Misc.	348	8,067	7,719	95.7%	12,100
	<b>\$ 110,522</b>	<b>\$ 223,437</b>	<b>\$ 112,915</b>	<b>50.5%</b>	<b>\$ 335,156</b>
<b>Administration</b>					
Professional Fees	E \$ 114,820	\$ 84,830	\$ (29,990)	-35.4%	\$ 127,245
Serv. Prov. Fees/Publications/Dues	43,191	36,254	(6,937)	-19.1%	54,381
Catering/Meetings	36,907	38,939	2,032	5%	58,409
Travel & Lodging	24,547	16,600	(7,947)	-47.9%	24,900
Insurance	23,883	24,143	260	1.1%	36,215
Occupancy	20,913	24,208	3,295	13.6%	36,312
Software & Support	19,495	18,307	(1,188)	-6.5%	27,460
Supplies/Postage/Recruiting	16,954	23,545	6,591	28.0%	35,318
Staff Development & Continue Ed	4,364	5,190	826	15.9%	7,785
Printing/Copying/Graphics	4,623	5,484	861	15.7%	8,226
	<b>\$ 309,697</b>	<b>\$ 277,501</b>	<b>\$ (32,196)</b>	<b>-11.6%</b>	<b>\$ 416,251</b>
<b>TOTAL OPERATIONAL EXPENSES</b>	<b>\$ 2,235,502</b>	<b>\$ 2,396,412</b>	<b>\$ 160,910</b>	<b>6.7%</b>	<b>\$ 3,675,587</b>
<b>NET INCOME BEFORE COLLEGE EXPENSES</b>	<b>\$ 761,430</b>	<b>\$ 261,275</b>	<b>\$ 500,155</b>	<b>191.4%</b>	<b>\$ 310,944</b>
<b>COLLEGE PROGRAM EXPENSES</b>					
College Allocation	\$ 81,989	\$ 88,333	\$ 6,345	7.2%	\$ 200,000
College/Foundation Annual Event	F 106,051	90,944	(15,107)	-16.6%	90,944
Scholarship Management	11,119	13,333	2,214	16.6%	20,000
<b>TOTAL COLLEGE PROGRAM EXPENSES</b>	<b>\$ 199,159</b>	<b>\$ 192,611</b>	<b>\$ (6,548)</b>	<b>-3.4%</b>	<b>\$ 310,944</b>
<b>TOTAL EXPENSES</b>	<b>\$ 2,434,661</b>	<b>\$ 2,589,023</b>	<b>\$ 154,362</b>	<b>6.0%</b>	<b>\$ 3,986,531</b>
<b>NET INCOME (EXPENSE)</b>	<b>\$ 562,272</b>	<b>\$ 68,665</b>	<b>\$ 493,607</b>	<b>718.9%</b>	<b>\$ -</b>



**Clark College Foundation**  
**OPERATIONAL BUDGET COMPARISON**  
 For Eight Months Ending: February 28, 2026

**Explanation of Variances**

- A Represents funds distributed from endowment investments for the fiscal year 2026 operational budget.
- B The budget projected \$420,000 in unrestricted fundraising revenue and \$133,333 in gift fee revenue. To date, \$758,468 and \$119,037 have been recorded, respectively.
- C The under budget variance reflects the timing of scheduled activities, which will take place later in the fiscal year. In addition, some planned activities will not be carried out.
- D Under budget variance reflects a vacancy in the annual fund manager position, which delayed and prevented planned activities.
- E The variance in professional fees reflects early payment of audit billings and is expected to normalize throughout the year.
- F College/Foundation Annual Event expenses exceeded budget due to higher than budgeted attendance. While this resulted in additional event costs, the increased participation provided a positive opportunity to engage more individuals to highlight the college.

General: The operational budget reflects expenses funded exclusively by unrestricted resources designated for Foundation operations and College related expenditures. See below for a reconciliation between the operating budget and unrestricted revenue and expenses in the income statement.

**Reconciliation to Income Statement - Income**

Operational budget: total income	\$ 2,996,933
Income statement: total revenue/unrestricted	<u>1,064,740</u>
Difference	\$ 1,932,193

Reconciling items

Endowment distribution	\$ (2,058,687)
Noncash gifts	126,495
Rounding	<u>(1)</u>
Total reconciling items	\$ (1,932,193)

**Reconciliation to Income Statement - Expenses**

Operational budget: total expenses	\$ 2,434,661
Income statement: total expenses/unrestricted	<u>3,191,330</u>
Difference	\$ (756,669)

Reconciling items	
Non cash items	
In kind expenses	\$ 87,772
Operating agreement/in kind expenses	38,723
Depreciation	20,592
Transfers	(33,055)
Activities previously board approved	
College capital (Boschma, culinary, etc.)	307,832
Arts@Clark	83,022
Student financial assistance	231,735
Foundation capital expenditures	20,048
Rounding	<u>-</u>
Total reconciling items	\$ 756,669