



Clark College

Board of Trustees Regular Meeting Packet

Wednesday, February 26, 2025, at 5:00 p.m.

Location: Gaiser Hall, Room 213

Virtual Option:

[Zoom Link](#)

Meeting ID: 831 3722 6333

Passcode: 418803

Dial in: (253) 215-8782

Board of Trustee Regular Meeting Packet, February 26, 2025, at 5:00 pm

- I. Call to Order/Agenda Review – Chair Gideon
- II. Public Comment – Chair Gideon
Public comment will be limited to two minutes per speaker. Speakers must sign up by 4:55 PM on the day of the Board meeting. [Signup Link](#)
- III. Action Items/Consent Agenda – Chair Gideon
 - a. January 22, 2025 - Work Session Meeting Minutes
 - b. January 22, 2025 - Regular Meeting Minutes
- IV. Constituent Reports
 - a. ASCC – Gurraj Singh Dhami
 - b. WPEA – Courtney Braddock
 - c. AHE – Suzanne Southerland
No report submitted
 - d. Foundation – Calen Ouellette
- V. Student Presentation: Mia Beightol
Women's Cross Country NWAC Champion
- VI. Reports from Board Members – Chair Gideon
- VII. President's Report – Dr. Karin Edwards
- VIII. Next Meeting
The next Board of Trustees work session and regular meeting are scheduled for Wednesday, March 19, starting at 3:30 pm.
- IX. Executive Session – Chair Gideon
Pursuant to RCW 42.30.110(1), the Board shall convene an executive session to discuss with legal counsel representing the agency litigation or potential litigation to which the agency or the Board is likely to become a party.
- X. Adjournment – Chair Gideon

Clark College

Board of Trustees Work Session Minutes

Wednesday, January 22, 2025

PUB 258-C and Zoom

In Attendance

Denise Gideon, Chair
Marilee Scarbrough, Vice Chair
Cristhian Canseco Juarez, Trustee
Jeanne Bennett, Trustee
Suzanne Donaldson, Trustee

Administrators

Dr. Karin Edwards, President
Dr. Terry Brown, Vice President of Instruction

Other

Shelley Williams, Assistant Attorney General
Darci Feider, President's Office
Brandon Johnson, IT

Call to Order/Agenda Review

Chair Gideon called the work session to order at 3:31 p.m.

Public Comment

No public comment

Executive Session

The Board will convene an Executive Session at 3:32 p.m. under RCW 42.30.110 for the following purpose: to evaluate the qualifications of an applicant for public employment.

The Executive Session is expected to last until 4:33 p.m. No final action will be taken during this executive session.

At 4:33 p.m., an announcement was made that the Executive Session would be extended to 4:45 p.m.

The Executive Session under RCW 42.30.110 ended at 4:46 p.m.

No action was taken by the Board during the Executive Session.

Adjournment

Chair Gideon adjourned the work session at 4:46 p.m.

Clark College

Board of Trustees Regular Meeting Minutes

Wednesday, January 22, 2025

GHL 213 and Zoom

In Attendance

Marilee Scarbrough, Vice Chair

Cristhian Canseco Juarez, Trustee

Jeanne Bennett, Trustee

Suzanne Donaldson, Trustee

Absent

Denise Gideon, Chair

Administrators

Dr. Karin Edwards, President

Sabra Sand, Vice President of Operations

Vanessa Neal, Vice President of Diversity, Equity, and Inclusion

Dr. Terry Brown, Vice President of Instruction

Calen Ouellette, Clark College Foundation Chief Executive Officer

Dr. Darcy Rourk, Interim Vice President of Human Resources

Dr. Mark Wahler, Interim Vice President of Student Affairs

Dr. Cecelia Martin, Associate Vice President of Planning and Effectiveness

Other

Shelley Williams, Assistant Attorney General

Darci Feider, President's Office

Brandon Johnson, IT

Call to Order/Agenda Review

Vice Chair Scarbrough called the regular Board of Trustees meeting to order at 5:00 p.m.

Public Comment

Demi Wickwire

Tyson Dykes

Action Items/Consent Agenda

- a. December 4, 2024 - Work Session Meeting Minutes
- b. December 4, 2024 - Regular Meeting Minutes

MOTION: Trustee Bennett moved to approve the Consent Agenda. Trustee Donaldson seconded the motion. Motion passed as presented.

Constituent Reports

ASCC

Gurraj Dhami, ASCC president, highlighted Winter Welcome Week, the chartering of nine student clubs with seven more in progress, and College 101 presentations designed to help students navigate campus life. Additional efforts include social media updates and the expansion of Penguin Pantry to in-person shopping, which distributed over 3,000 pounds of food in its first week. Vacant ASCC positions will have their duties reassigned to ensure continued student support.

WPEA

Angela Dawson, WPEA, welcomed Interim VPs Dr. Wahlers and Dr. Rouke and expressed appreciation to Nora Rofjotur, who recently left the college after contributing to IT security and policy development. She also raised concerns about systemic skimming in multiple departments and emphasized the need for clear staffing plans. Lastly, she provided an update on collective bargaining.

CCAHE

Suzanne Southerland, AHE, thanked the college for supporting students affected by immigration policies. She noted that faculty are preparing for lobbying efforts in Olympia on January 30, focusing on enrollment challenges and workforce demands. Contract bargaining is expected to begin by late winter or early spring quarter, with faculty input being gathered through surveys and discussions. Lastly, the union reaffirmed its commitment to supporting department and division chairs, advocating for professional development and improved contract language.

Allied Health collaboration with K-12

Dean Scot Headley presented Clark College's healthcare workforce development initiatives, emphasizing efforts to address regional demand for healthcare professionals through education and collaboration. He highlighted the college's leadership role in building pathways for students and workers by partnering with schools, employers, and workforce agencies.

A component of these efforts is the Perkins Leadership Block Grant, supporting activities such as dual credit expansion, student and educator enrichment, and sustainable partnerships. Initiatives include summer healthcare camps, employer-education events, and stronger connections with K-12 systems.

Dean Headley also outlined plans for instructional program development, including the recently launched Surgical Technology program, and work currently being explored to reinstate a radiology tech program. Additionally, Clark is working on a HEET grant

proposal to support hospital employee education, efforts to broaden collaboration across the region, and strategies to seek employer investment in workforce training initiatives.

Reports from the Board Members

Suzanne Donaldson

Trustee Donaldson attended a Trustee Tuesday session, emphasizing its value for training and networking. She also attended the MLK Breakfast hosted by iUrban Teen, where she witnessed Dr. Edwards receiving the Compass Award. She congratulated Dr. Edwards on the well-deserved recognition.

Trustee Canseco Juarez

Trustee Canseco Juarez reflected on the recent executive order and its impact on the college and community, emphasizing the importance of supporting students, staff, and families. He shared his personal connection to the issue and encouraged individuals to educate themselves on their rights and ways to support others as allies and bystanders. He highlighted the board's ongoing commitment to equity, both on campus and in the community. Trustee Canseco Juarez also discussed upcoming advocacy trips to Washington, D.C., expressed gratitude to those participating, and underscored the significance of such efforts for Clark College and its students.

Trustee Bennett

Trustee Bennett reflected on challenges facing students, faculty, and the community, emphasizing the need for collaboration to create positive change. She committed to engaging more with student life activities on campus to better connect with students. She also discussed advocacy efforts, including the trip to Olympia, where community colleges will advocate for campus and student needs. Trustee Bennett encouraged raising awareness with legislators and urged others to contact their representatives to share concerns and priorities.

Vice Chair Scarbrough

Vice Chair Scarbrough noted that several events could impact community colleges, including a projected statewide budget deficit. She emphasized the importance of advocacy. She shared that she and Chair Gideon attended the state auditor's introductory meeting for the college's annual audit. Vice Chair Scarbrough concluded by congratulating Dr. Edwards on receiving the Compass Award, commending her for representing the college well.

President's Report

Dr. Edwards introduced Interim VPs Dr. Wahlers (Student Affairs) and Dr. Rouke (Human Resources) and shared that searches for permanent replacements will begin soon.

She provided an enrollment update, reporting that over 4,400 students are enrolled in general programs, with 211 in Bachelor of Applied Science degrees, 68 international

students, and over 1,600 Running Start students, all reflecting an increase from last year. She also thanked Student Affairs staff for assisting veteran students in completing their academic plans to secure benefits.

Dr. Edwards also provided an update on the state budget, stating that discussions are underway, and the college will share developments as they unfold. She addressed concerns regarding recent executive orders, reassuring that the college has established protocols should law enforcement or ICE come to campus. A policy has been approved to guide responses, and communications have been sent to faculty and staff, with a student communication forthcoming, outlining rights, protections, and available resources.

Next Meeting

The next Board of Trustees work session and regular meeting are scheduled for Wednesday, February 26, starting at 3:30 pm.

Adjournment

Vice Chair Scarbrough adjourned the regular meeting at 6:08 p.m.



Clark College ASCC Board of Trustees Report February 2025

Presented by:

ASCC President Gurraj Dhami

Student Involvement & Campus Climate

ASCC Student Government recognizes the increase in student involvement with clubs and programs and in response will continue to create, support, and promote student involvement in ASCC clubs and programs, and events.

Activities to support this priority:

- Stuff A Penguin - 263 students participated in this event celebrating Penguin Awareness Day. Students stuffed plush penguins and enjoyed themed cookies.
- Donut Forget Yourself (CTC Campus) – 79 students attended this self-care awareness event.
- Virtual Music Bingo (Online) – 19 students participated in a fun, interactive virtual bingo session.
- Poet Nick Courmon – This spoken word event provided students with an opportunity to engage with poetry and storytelling.
- Zaniac Comedy Show by Alex Zerbe – A live comedy show featuring a two-time Guinness World Record holder, bringing humor and entertainment to students.
- ASCC Committees Recruitment: 11 student Representatives have been placed on committees.
- We have successfully chartered 10 clubs, with an additional 6 clubs currently in the process of becoming officially recognized.
- The ASCC Budget Committee approved funding for the Vocal Music Program's Spring choir travel request to San Francisco, CA in the amount of \$19,957, providing support to 33 attending students. Additionally, approved the Student Life Ottoman Reupholstery funding request in the amount of \$5,315 to complete the Penguin Union Building furniture reupholstery project.

Student Resource Access

The ASCC Student Government will advocate for the provision, allocation, and management of accessible resources for Clark students to ensure student success.

Activities to support this priority:

- ASCC's social media presence continues to grow, reaching 1,433 Instagram followers, helping disseminate essential resource information to students.
- Continued promotion of student resources through social media and events, ensuring students are aware of the support available to them.
- The Penguin Pantry distributed 14,411 lbs. of food, welcomed 721 visits, and served 331 students, including 152 first-time users.

Clark College State-Wide Initiatives

The ASCC Student Government understands the significance of partnering with state-wide groups such as Washington Student Engagement Network (WA-SEN) and the Washington Community and Technical Colleges Students Association (WACTCSA), so will develop outreach to state-wide groups to advocate for funding and the interests of Clark College students at the state level. Additionally, the ASCC Student Government recognizes the benefits in partnering with nearby colleges to increase community involvement and student engagement, so will build upon partnerships with nearby colleges, such as WSUV to provide students opportunities to engage in their college and community.

Activities to support this priority:

- ASCC Student Relations & Promotions Coordinator Jaelyn Sayler and ASCC Finance Director Dorji Damdul attended the Legislative Day with Dr. Edwards and fellow Board of Trustee members to help voice the needs of Clark College to our legislators.
- ASCC continues to hold voter registration tables, with ASCC Executive Assistant helping to raise awareness and register students to vote.

WPEA/UFCW Local 365, Clark College Unit

Board Report for February 2025

MEETINGS

WPEA Steward meeting on Mondays 11:30 AM

COMMUNICATION

Current contact for campus stewards:
wpeastewards@clark.edu

Representational Stewards

Angela Dawson	Nursing
Becky Lindsay	Dental Hygiene
Courtney Braddock	Accounting Services
Jillian Taylor-Valdez	Child & Family Services

Member Leaders

Jenny Shadley	Communications & Marketing
DJ Scates	Office of Instruction
Ryan Johnson	Nursing & Allied Health

WPEA Classified Staff Updates:

Report topics:

- Update on WPEA's Collective Bargaining with Office of Financial Management (OFM).
- Facilities information request unanswered
- College updates and communications
- Congratulations to Billie Garner!

WPEA Higher Ed Bargaining:

February 12th session:

The state continued the pattern of stalling from the college's side of the table. The Union has tried to make movement on non-economic articles that the state is refusing to negotiate on such as added personal days, telework language, a Classified Staff Compensation Workgroup, and improving suspended operations language. This is language that would improve conditions for staff, improve moral, and assist with staff retention. We are perplexed that the colleges are so against improving conditions for our staff at the bargaining table while stating that retention of staff is one of the biggest issues CTCs are currently facing. If the college is truly interested in measures to retain staff, then you must come to the table with proposals that will do so, not just list your priorities in a memo.

Facilities Information Request Unanswered:

The WPEA met with Facilities and EHS leadership to discuss what the college will do to ensure compliance with the updated RCW language around testing for “hot products,” such as asbestos, when remodeling, repairing, and doing construction. Leadership from the departments outlined that they will be reviewing and updating college policies that relate to “hot product” testing, looking into purchasing tools that ensure facilities staff who do work that may be impacted by this new law are safe, and communicating with the campus community about any updated policies, procedures, new testing requirements, and logging requirements. The Union put in an information request to the college on January 28th, requesting when department leadership anticipated these changes would occur and have been met with silence.

It is important that we understand when these changes are anticipated to occur, as historically the college has made promises of improvements without follow through.

College Updates and Communications:

We would like to give kudos to the college for timely information sharing from VP and leadership personnel such as Sabra Sands emails regarding suspended operations and encouraging communication between an employee and their supervisor prior to inclement weather and information as it relates to the college and federally funded grants, Vanessa Neal and Dr. Edwards’ emails notifying the college about the newly implemented Immigration Rights and Non-discrimination Policy and the college’s commitment to the community during significant and drastic changes at the federal level, and Thao Schmidt for sending information regarding working and entering timesheet information during suspended operations.

While we understand that decisions may not always be made regarding changes occurring, many members often feel left in the dark or that the college is not considering how these changes are impacting their jobs. Having some form of communication, whether that is that the college is aware and in the review process, or that a decision has been made and sharing how college leadership has come to that conclusion.

We hope that this trend of communication continues from the top to bottom of the decision-making body.

Congratulations Billie Garner!:

Billie Garner will be retiring at the end of this month after more than 25 years of dedicated service to the college. As an electrician, he has played a vital role in keeping us safe by ensuring that fire alarms function properly and elevators run smoothly, among many other responsibilities.

Beyond his technical expertise, Billie is known for his friendly nature and willingness to stop for a chat when you see him on campus. His deep connection with the people here knows no bounds. He has worked hard to pass on his knowledge and expertise to his co-workers and has been a strong advocate for safe working conditions for all of us.

Billie also dedicated many years as a WPEA shop steward and the WPEA chief steward, championing the well-being of his colleagues. His legacy of care, dedication, and service will be deeply missed. Thank you, Billie, for everything you’ve done for this college and its people. The WPEA leadership team wishes you a wonderful retirement!

February 2025



FROM: **Calen Ouellette, CEO**
Clark College Foundation

TO: **Board of Trustees**
Clark College

SUBJECT: **BOT Constituent Report, February 2025**

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CCF Scholarship Applications Now Open for 2025-2026!

We are excited to announce that scholarship applications for the 2025-2026 academic year are now open!

Last year, Clark College Foundation awarded over \$1.7 million to nearly 600 students, providing critical financial support to help them achieve their educational goals. This year, we anticipate awarding more than \$2 million through our various scholarship programs, further expanding access to higher education and student success.

Students can apply now by visiting [Scholarship Opportunities | Clark College Foundation](#). The deadline to apply is April 17, 2025.

We encourage faculty, staff, and community members to spread the word and help ensure that every eligible student takes advantage of this life-changing opportunity!

Mid-Year Fundraising Update

We are making strong progress toward our \$3.5 million annual goal, with nearly \$2 million raised to date. This momentum is setting the stage for an ambitious second half of the year, fueled by two major initiatives that will expand our impact and deepen donor engagement.

First, the Advanced Manufacturing Center at Boschma Farms capital campaign is well underway, driven by the dedication of the CCF development team. This campaign is more

than just a fundraising effort—it's an opportunity to rally regional support, strengthen industry partnerships, and create lasting advocacy for Clark College's role in workforce development.

Second, PenguinsGive—our annual giving campaign—launches in late April with an exciting new approach. In March, the Foundation will introduce an outsourced Telephone Outreach Center, engaging professional fundraisers to connect with alumni, past donors, and new prospects. This effort will focus on scholarships, unrestricted giving, and special initiatives, using personalized outreach to highlight donor impact and student success. Our goals are clear: increase donor participation, secure recurring gifts, and build long-term relationships. This is a pilot initiative, but national trends indicate a resurgence in phone-based fundraising, and historically, Clark College Foundation has seen success in this space.

The fundraising team continues to demonstrate an unwavering commitment to Clark College, securing vital resources to support our students, faculty, and programs. Their efforts are positioning the Foundation for a strong close to the fiscal year and an even more impactful future.

The Arts @ Clark: A Bold Vision for Creativity & Connection

At Clark College Foundation, we believe in big ideas that make a lasting impact—and the arts are at the heart of that vision. In Fall 2023, we conducted a deep dive into how the community connects with Clark College. The results? Nearly 60% of respondents identified the arts as their strongest tie to the College. This wasn't just a finding—it was a call to action.

Clark College is poised to become the arts and culture hub for Southwest Washington. With the Foundation's backing, we're launching The Arts @ Clark—an initiative designed to:

- Strengthen career pathways in the arts
- Upgrade facilities & resources for artistic excellence
- Deepen donor & community partnerships

We're building on Clark's incredible arts ecosystem, from studio arts and graphic design to the Jazz Festival, Columbia Writers Series, Archer Gallery, and beyond. With a powerful blend of education, industry engagement, and philanthropy, we're setting a new standard for arts in higher education.

Leading this charge is Ruth Wikler, our new Director of Arts Programming, Partnerships, & Philanthropy. A global leader in arts curation and fundraising, Ruth brings decades of experience from Montreal's TOHU, Portland's Boom Arts, and beyond.

Working alongside Dr. Terry Brown, VP of Instruction, Ruth has already galvanized faculty and community leaders to unite Clark's arts programs under a shared vision. Their work was showcased at the October 30, 2024, All-Arts Meeting, where we mapped out a bold plan for the future.

The Arts @ Clark is more than a program—it's a movement. With the College, the Foundation, and our incredible community working together, we're creating a powerhouse for arts education, cultural engagement, and economic impact.

Welcoming New CCF Board Members

At our December 2024 board meeting, the Clark College Foundation proudly welcomed six outstanding new board members—each bringing unique expertise, passion, and a shared commitment to expanding access to higher education. Most importantly, they are deeply connected to Penguin Nation and ready to champion Clark College in impactful ways.

This dynamic group joins our dedicated existing board members to strengthen advocacy, drive strategic initiatives, and expand community support for the College. We are excited about the energy and leadership they bring to the Foundation.

Introducing Our Newest Board Members:

- Brent Young
- Hailey Liu
- Erik Seldon
- Phil Haberthur
- Tiffany Couch
- Matt Lee

Welcoming Nick Poindexter, Associate Vice President of External Relations

I am thrilled to announce Nick Poindexter as the new Associate Vice President of External Relations at Clark College Foundation! With nearly 20 years of experience in external relations, alumni engagement, and strategic leadership, Nick is an exceptional addition to

our team. His expertise in building partnerships, driving impactful initiatives, and advancing equity aligns perfectly with our mission and the exciting opportunities ahead.

Most recently, Nick served as Senior Director of the Empowering Leaders Division at The Contingent, where he:

- *Drove economic mobility programs for over 1,400 college students and graduates of color in just four years.*
- *Increased earned revenue by 181% in a single year.*
- *Forged 300+ partnerships, expanding access to resources and opportunities.*

His previous roles at Mt. Hood Community College and Warner Pacific University showcase his ability to elevate multicultural enrollment, strengthen community ties, and implement innovative growth strategies. Nick holds a Master of Science in Management and Organizational Leadership and a Bachelor of Arts in Business Administration, with additional expertise in marketing, design management, and community advocacy.

Stepping into his role this month, Nick will lead alumni engagement, community partnerships, communications & marketing, and strategies to enhance the Foundation's visibility and impact. His collaborative approach and dynamic leadership will be invaluable as we deepen our community connections, expand fundraising initiatives, and achieve new milestones together with the College.

Please join me in welcoming Nick Poindexter—we are excited for the energy, innovation, and expertise he brings to Clark College Foundation and Penguin Nation!



Financial Dashboard as of December 31, 2024

Contributions/Donations Received

1973 - Present

	Year to Date	6/30/2024	6/30/2023	6/30/2022	Life to date
Unrestricted	\$ 471,009	\$ 646,338	\$ 434,388	\$ 986,602	
Temp. Restricted	719,772	1,672,093	1,198,387	1,138,094	
Perm. Restricted	233,644	400,138	679,338	2,576,066	
Total	\$ 1,424,425	\$ 2,718,569	\$ 2,312,113	\$ 4,700,762	\$ 117,901,819

Year to date		6/30/2024		6/30/2023		6/30/2022		1973 - Present	
Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Temp Restricted	Unrestricted	Life to date

College Support Expended

Program	\$ 89,551	394,492	\$ 1,149,848	\$ 1,891,220	\$ 1,156,991	\$ 1,743,837	\$ 1,087,791	\$ 1,573,765	\$ 52,388,074
Student assistance & admin supp.	112,064	\$ 575,228	34,594	1,665,955	8,513	1,255,884	5,932	1,118,349	19,463,896
Capital projects-NC/STEM/Dent. Hyg./Oth.	-	-	-	-	-	-	-	-	15,612,791
Boschma Farms land acquisition	-	-	-	-	-	-	-	-	4,306,786
Total	\$ 201,615	\$ 969,720	\$ 1,184,442	\$ 3,557,175	\$ 1,165,504	\$ 2,999,721	\$ 1,093,723	\$ 2,692,114	\$ 91,771,546

Student financial assistance

	YTD	FY 24	FY 23	FY 22	FY 21
Number of students receiving awards	556	597	535	550	611
Clark College Students (Fall excl. Running Start)	7,006	6,643	5,537	5,983	6,220

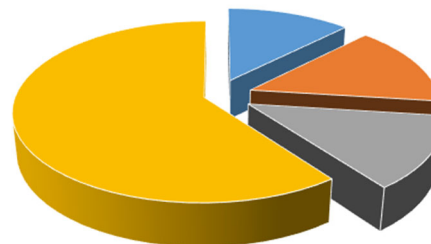
Cost of tuition (2024-2025).
12 credits for 3 qtrs. = \$4,416.

Lower division courses. WA
resident. Excludes books or
class fees.

Net Assets by Type

Unrestricted	\$ 14,372,626
Board Restricted	17,761,656
Temporarily Restricted	15,935,508
Permanently Restricted	73,299,052
Net Assets	\$ 121,368,842

Net Assets by Type



- Unrestricted
- Board Restricted
- Temporarily Restricted
- Permanently Restricted

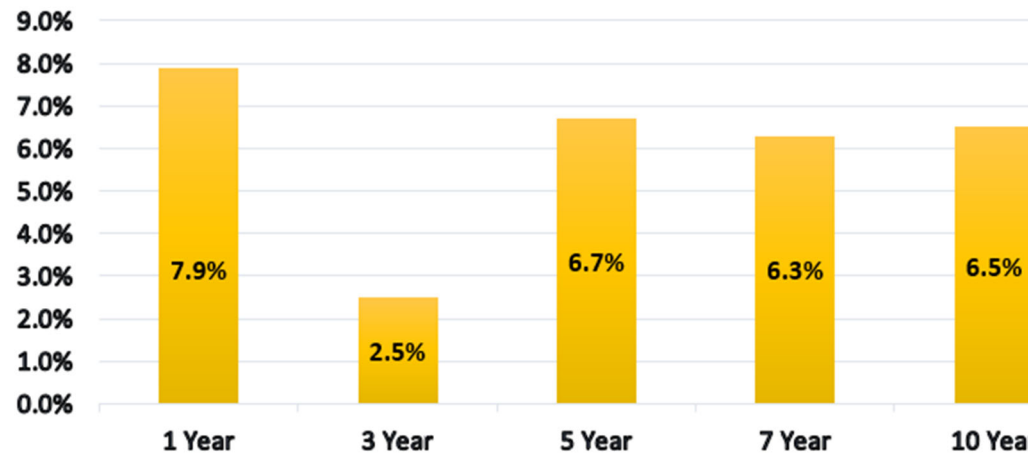
Unrestricted Net Assets	Year to date	6/30/2024	6/30/2023	6/30/2022	6/30/2021
Assets					
Cash	\$ 1,000,406	\$ 10,809	\$ 322,468	\$ 169,678	\$ 157,507
Investments	2,845,239	5,613,488	5,413,192	6,237,164	7,731,091
Receivables	240,586	178,411	171,564	178,201	217,868
Prepays/Deposits/Other Assets	234,984	299,348	216,314	241,305	288,315
Land/building/equipment	10,374,432	10,373,429	10,392,477	10,364,804	10,319,160
Liabilities					
A/P/Other Liabilities	(323,021)	(1,263,281)	(1,110,944)	(1,035,748)	(896,757)
Note Payable	-	-	-	-	(338,997)
	<u>\$ 14,372,626</u>	<u>\$ 15,212,204</u>	<u>\$ 15,405,071</u>	<u>\$ 16,155,404</u>	<u>\$ 17,478,187</u>

Projected - Liquid Unrestricted Net Assets Available

6/30/2024	275,000
6/30/2025	250,000
6/30/2026	225,000
6/30/2027	205,000
6/30/2028	185,000

*Excludes operational
reserve of \$1,300,000.

Investment Pool Returns (Losses)



Endowment

Distribution Details

	FY 25	FY 24	FY 23	FY 22	FY 21
College Program	\$ 1,563,852	\$ 1,758,440	\$ 1,644,434	\$ 1,409,123	\$ 1,364,992
Unrestricted	3,140,997	2,704,186	2,660,664	2,462,113	2,421,451
College Program Reserves	57,189	138,066	165,992	73,002	95,217
	<u>\$ 4,762,038</u>	<u>\$ 4,600,692</u>	<u>\$ 4,471,090</u>	<u>\$ 3,944,238</u>	<u>\$ 3,881,660</u>



BALANCE SHEET

(STATEMENT OF FINANCIAL POSITION)

For the Period Ended:

		<u>December 31, 2024</u>	<u>June 30, 2024</u>	<u>December 31, 2023</u>
ASSETS				
Cash	A	\$ 1,000,406	\$ 10,809	\$ 535,813
Investments	B	105,391,789	102,835,950	102,090,421
Assets Held in Trust	C	5,238,604	5,822,863	5,044,962
Receivables	D	832,348	1,265,926	1,170,936
Other Assets		234,984	299,348	198,599
Fixed Assets		10,374,432	10,373,429	10,383,122
TOTAL ASSETS		<u>\$ 123,072,563</u>	<u>\$ 120,608,325</u>	<u>\$ 119,423,853</u>
LIABILITIES & FUND BALANCES				
LIABILITIES				
Current Liabilities	A	\$ 357,531	\$ 1,399,770	\$ 509,424
Liabilities-Assets Held in Trust	C	1,346,191	1,666,934	1,431,642
TOTAL LIABILITIES		<u>\$ 1,703,722</u>	<u>\$ 3,066,705</u>	<u>\$ 1,941,066</u>
NET ASSETS				
Unrestricted Fund Balance	E	\$ 32,134,282	\$ 32,212,354	\$ 30,759,574
Temporarily Restricted Fund Balance	E	15,935,508	15,436,108	15,734,768
Permanently Restricted Fund Balance	E	73,299,052	69,893,158	70,988,445
NET ASSETS		<u>\$ 121,368,842</u>	<u>\$ 117,541,620</u>	<u>\$ 117,482,787</u>
TOTAL LIAB & FUND BALANCES		<u><u>\$ 123,072,563</u></u>	<u><u>\$ 120,608,325</u></u>	<u><u>\$ 119,423,853</u></u>



BALANCE SHEET (STATEMENT OF FINANCIAL POSITION)

For the Period Ended: December 31, 2024

Explanation of Variances

- A Change due to timing of cash payments and donations. As donations are deposited, invoices are processed and checks issued, we end a month with varying levels of cash and liability balances.
- B The investment balance is impacted by inflows (donations), outflows (college support and foundation expenses) and cumulative realized and unrealized gains/losses. The investment pool recorded a 7.9% gain for the previous 12 months. See financial dashboard for additional investment pool performance measures.
- C Change in Assets Held in Trust due to a trust donor passing away and the remaining funds transferred to the investment pool in November 2024 (approx. \$600,000). Funds designated to support Clark's early childhood education program.
- D Reduction in receivables primarily due to \$500,000 payment on culinary pledge.
- E Changes in Net Assets based on net income (loss) over the prior period. See income statement page for review of revenue/expenses.



INCOME STATEMENT (STATEMENT OF ACTIVITIES)

		For the Six Months Ending December 31, 2024				December 31, 2023
		Unrestricted	Temp Restricted	Perm Restricted	Total	Total
REVENUE (Excluding Investments)						
Cash Donations (Including Scholarships)	A	\$ 470,791	\$ 719,772	\$ 233,644	\$ 1,424,206	\$ 973,224
In-Kind Donations		218	-	-	218	16,350
Income - Sponsorships & Fundraising	B	13,475	64,088	-	77,563	115,791
Income - Operations		35,196	30,000	-	65,196	64,410
Total REVENUE (Excluding Investments)		\$ 519,680	\$ 813,860	\$ 233,644	\$ 1,567,184	\$ 1,169,775
EXPENSES (UNRESTRICTED)						
Wages/Benefits/PR Taxes	C	\$ 1,134,659	\$ -	\$ -	\$ 1,134,659	\$ 980,469
Professional & Service Provider Fees	D	166,023	-	-	166,023	179,340
Scholarship Management/Support	E	98,492	-	-	98,492	6,696
College Capital & Program Support	F	89,551	-	-	89,551	122,268
Software/Support & Website		62,645	-	-	62,645	52,793
Printing/Copying		40,140	-	-	40,140	32,241
Travel/Lodging		34,637	-	-	34,637	32,564
Catering/Meetings	G	30,824	-	-	30,824	52,172
Operating Agreement/In Kind Expense		29,042	-	-	29,042	29,042
Insurance		22,279	-	-	22,279	21,901
Occupancy (Utilities & Maint & Repair)		17,613	-	-	17,613	17,372
Staff Development		14,213	-	-	14,213	6,784
Scholarships	H	13,572	-	-	13,572	-
Supplies/Recruit/Misc./Transfers	I	5,658	-	-	5,658	18,506
Postage	J	5,584	-	-	5,584	20,290
Taxes/Licenses/Registrations		5,577	-	-	5,577	5,325
Advertising/Awards/Prizes		5,126	-	-	5,126	1,338
Publications/Dues		4,273	-	-	4,273	2,987
Thank/Honor/Remember		3,585	-	-	3,585	1,890
Entrance Fees/Green Fees/Rentals		-	-	-	-	1,975
Depreciation		13,634	-	-	13,634	17,115
Total EXPENSES (UNRESTRICTED)		\$ 1,797,128	\$ -	\$ -	\$ 1,797,128	\$ 1,603,069
EXPENSES (RESTRICTED)	K					

For the Six Months Ending December 31, 2024						December 31, 2023
		Unrestricted	Temp Restricted	Perm Restricted	Total	Total
Student Financial Assistance		\$ -	\$ 575,228	\$ -	\$ 575,228	\$ 553,412
Supplies	L	-	130,449	-	130,449	117,266
Stipends/Fees/Temp Services	M	-	103,605	-	103,605	163,487
Travel/Lodging	N	-	34,686	-	34,686	19,371
Staff Development		-	27,984	-	27,984	39,525
Advertising/Awards/Prizes		-	26,988	-	26,988	28,855
Catering/Meetings	O	-	23,218	-	23,218	54,936
Professional & Service Provider Fees		-	15,337	-	15,337	30,367
Taxes/Licenses/Registrations		-	13,789	-	13,789	7,491
Publications/Dues	P	-	9,300	-	9,300	27,890
Thank/Honor/Remember		-	4,061	-	4,061	3,582
Occupancy (Utilities & Maint & Repair)	Q	-	2,453	-	2,453	14,397
Printing/Copying		-	1,357	-	1,357	3,136
Entrance Fees/Green Fees/Rentals		-	1,221	-	1,221	6,580
Postage		-	43	-	43	-
College Capital & Program Support	R	-	-	-	-	85,645
Total EXPENSES (RESTRICTED)		\$ -	\$ 969,720	\$ -	\$ 969,720	\$ 1,155,940
Total EXPENSES		\$ 1,797,128	\$ 969,720	\$ -	\$ 2,766,848	\$ 2,759,009
NET INCOME (LOSS) Excl Investments		\$ (1,277,448)	\$ (155,860)	\$ 233,644	\$ (1,199,664)	\$ (1,589,234)
INVESTMENT INCOME (LOSS)						
Interest/Dividends	S	\$ 313,053	\$ 193,880	\$ 685,574	\$ 1,192,506	\$ 1,123,866
Realized Investment Income (Loss)	S	795,702	489,007	2,312,145	3,596,854	541,254
Unrealized Investment Income (Loss)	S	90,621	(27,627)	163,471	226,465	2,586,680
Change in Value-Split Interests		-	-	11,060	11,060	10,056
Total INVESTMENT INCOME (LOSS)		\$ 1,199,376	\$ 655,259	\$ 3,172,251	\$ 5,026,886	\$ 4,261,855
NET INCOME (LOSS)		\$ (78,072)	\$ 499,399	\$ 3,405,894	\$ 3,827,222	\$ 2,672,621



INCOME STATEMENT (STATEMENT OF ACTIVITIES) For the Six Months Ending December 31, 2024

Explanation of Variances

- A Donations increased \$451,000 over the same period last year. Gifts underlying increase include a charitable trust donation of \$200,000, \$75,000 unrestricted donation, and multiple major gift in the \$20,000 - \$30,000 range supporting college programs and scholarships. Cultivation efforts are underway with significant grant proposals being reviewed by potential donors to support the advanced manufacturing program at the Boschma Farms campus.
- B Income - Sponsorships & Fundraising higher in prior year due to baseball team fundraising. Similar activities have not occurred in the current year.
- C Increase in the current year due to a new scholarship associate position, full year of communications manager, 4% COLA/market adjustments, and budgeted increase in benefits.
- D Decrease as compared to same period last year due to a market survey performed by DHM Research to assess awareness and perceptions of Clark College and Clark College Foundation in the community.
- E Scholarship Management/Support increased compared to the same period last year. Increase due to the expenses related to the Scholarship Reception/Gala.
- F College Capital & Program Support decreased \$33,000 compared to the same period last year. In the prior year, the college made expenditures related to faculty/staff development and IT equipment that did not occur in the current year.
- G Decrease in Catering/Meetings, compared to the prior year, due to reduced expenses associated with staff retreat meals and Conversation Event dinner expenses.
- H Represents scholarships paid through quasi endowed accounts which were restricted to scholarships by the board.
- I Supplies/Recruit/Misc/ Transfers decreased compared to prior year due to reduced purchases for software equipment. Computer equipment was purchased prior year for entire staff.
- J Decrease in postage expenses due to timing of mailings. Expenses expected to increase as the year progresses.
- K The college bill is now being processed one month behind in order to expedite the month end close process. For FY 2025, many variances will be lower than FY 2024. In June, the last month of the fiscal year, two bills will be recorded.
- L Increase in Supplies primarily a result of laptops purchased through the student success fund for digital arts classes and a scoreboard for the softball field.
- M Decrease in college stipends/fees expenses due to the change in budgets charged for faculty certifications. They are now using a state budget.
- N In the current year staff in nursing and Veteran's Center of Excellence participated in various conferences with associated travel. These out of town conferences did not occur in the prior year.
- O Decrease in Catering/Meetings from the prior year due to food/venue costs for the scholarship reception (coded to Scholarship Management/Support in the current year) and fewer college department gatherings/events.
- P In the prior year the library purchased a McGraw Hill subscription totaling \$23,000. A similar purchase has not been made in the current year.
- Q In the prior year the college incurred expenses of \$13,000 to prune cherry trees on the main campus. A similar expense has not occurred in the current year.

- R Expense in prior year associated with college's debt payment for culinary certificate of participation. This expense will occur again in the current year and will likely be expensed in January 2025 when the college bill is received and processed.
- S Investment income reflects year to date cumulative realized and unrealized gains/losses. The investment pool recorded a 7.9% gain for the previous 12 months. See financial dashboard for additional investment pool performance measures.

General item: The income statement includes all financial activities that flow through the foundation. These include foundation operations and college expenditures (program, scholarships and capital expenditures).



Clark College Foundation
OPERATIONAL BUDGET COMPARISON
For the Six Months Ending: December 31, 2024

		YTD Actual	Budget to Date	YTD	%
		Thru 12/31/2024	Thru 12/31/2024	Variance	Variance
INCOME					
Endowment Distributions (Unrestricted)	A	\$ 1,570,499	\$ 1,570,499	\$ -	0.0%
Unrestricted Fundraising	B	373,785	315,000	58,785	18.7%
Administrative Fee Income	B	97,006	100,000	(2,994)	-3.0%
Sponsorship Revenue		19,725	25,000	(5,275)	-21.1%
Trustee Fee Income		6,154	8,500	(2,346)	-27.6%
		\$ 2,067,168	\$ 2,018,999	\$ 48,170	2.4%
OPERATIONAL EXPENSES					
Salaries, Wages & Benefits		\$ 1,134,659	\$ 1,134,288	\$ (371)	0.0%
Advancement					
Software/Publications/Dues		\$ 49,271	\$ 45,479	\$ (3,792)	-8.3%
Service Provider Fees		33,932	30,451	(3,481)	-11.4%
Printing/Copying		24,199	21,000	(3,199)	-15.2%
Travel/Lodging		7,929	17,700	9,771	55.2%
Staff Development		7,755	9,525	1,770	18.6%
Professional Fees	C	6,463	17,700	11,237	63.5%
Catering/Meetings		4,722	14,214	9,492	66.8%
Postage		2,174	9,650	7,476	77.5%
Thank/Honor/Remember		843	1,750	907	51.8%
Supplies/Misc.		602	7,543	6,941	92.0%
Advertising/ Awards/Prizes		-	2,050	2,050	100.0%
		\$ 137,890	\$ 177,062	\$ 39,172	22.1%
External Relations					
Service Provider Fees	D	\$ 23,992	\$ 44,960	20,968	46.6%
Software/Publications/Dues		8,923	6,670	(2,253)	-33.8%
Printing/Copying		8,067	17,100	9,033	52.8%

		YTD Actual	Budget to Date	YTD	%
		Thru 12/31/2024	Thru 12/31/2024	Variance	Variance
Advertising/ Awards/ Prizes	E	5,126	19,730	14,604	74.0%
Postage		3,343	6,250	2,907	46.5%
Catering/ Meetings	E	1,037	14,500	13,463	92.8%
Travel/ Lodging		864	3,000	2,136	71.2%
Staff Development		674	3,250	2,576	79.3%
Supplies/ Misc.		333	3,800	3,467	91.2%
Thank/ Honor/ Remember		-	800	800	100.0%
		\$ 52,359	\$ 120,060	\$ 67,701	56.4%
Administration					
Professional Fees		\$ 81,734	\$ 84,869	\$ 3,135	3.7%
Serv. Prov. Fees/ Publications/ Dues		27,111	17,448	(9,664)	-55.4%
Travel & Lodging		25,844	24,175	(1,669)	-6.9%
Catering/ Meetings		29,150	21,048	(8,103)	-38%
Insurance		15,890	16,153	263	1.6%
Occupancy		13,203	17,268	4,065	23.5%
Printing/ Copying/ Graphics		7,875	6,075	(1,800)	-29.6%
Software & Support		7,416	10,104	2,688	26.6%
Supplies/ Postage/ Recruiting	F	7,315	27,410	20,095	73.3%
Staff Development & Continue Ed		5,784	3,160	(2,624)	-83.0%
		\$ 221,322	\$ 227,708	\$ 6,386	2.8%
TOTAL OPERATIONAL EXPENSES		\$ 1,546,230	\$ 1,659,117	\$ 112,887	6.8%
NET INCOME BEFORE COLLEGE EXPENSES		\$ 520,938	\$ 359,882	\$ 161,057	44.8%
COLLEGE PROGRAM EXPENSES					
College Allocation	G	\$ 83,330	\$ 150,000	\$ 66,670	44.4%
Scholarship Management/ Event		98,492	98,733	241	0.2%
		\$ 181,822	\$ 248,733	\$ 66,910	26.9%
NET INCOME (EXPENSE)		\$ 339,116	\$ 111,149	\$ 227,967	205%



Clark College Foundation
OPERATIONAL BUDGET COMPARISON
For the Six Months Ending: December 31, 2024

Explanation of Variances

- A** Represents funds distributed from endowment investments for the 2024/2025 operational budget.
- B** The budget anticipated \$315,000 and \$100,000 in unrestricted fundraising and gift fee revenue, respectively. To date, \$374,000 and \$97,000 has been recorded in unrestricted fundraising and gift fee revenue, respectively.
- C** Funds were budgeted to engage specialized consultants in relation to the arts at Clark College. At this point these activities have not yet taken place creating an under budget variance.
- D** Service Provider Fees under budget as planned communication and marketing strategies have not yet taken place.
- E** Various expenses are under budget due to a vacancy in the AVP of alumni relations. Activities have been put on hold which have impacted expense categories including Advertising/ Awards/Prizes and Catering/Meetings.
- F** Supplies/Postage under budget as the purchase of furniture and stationary has not happened yet. Variance expected to decrease in the coming months.
- G** College program funds are lower than budgeted due to timing but expected to increase through the remainder of the year.

General item: The operational budget includes only expenditures from unrestricted funds. This includes foundation operations and board approved college expenditures.

Student Presentation

Mia Beightol • Clark • Women's Cross Country

Beightol earns NWAC Runner of the Year, the second in a row for the Clark Penguins after Sydnee Boothby won the honor in 2023. Beightol finished first with a time of 18:18.4. She ran neck-and-neck with Spokane's top duo of Kaley Bohl and Mary Nakamura through the first 3,000 meters of the race, but pulled away in the final 2K loop to win by over 14 seconds. Her medalist helped the Penguins take second place overall.

Beightol was also the Southern Regional Champion with a time of 18:35.6.

Northwest Athletic Conference. (2024, December 6). Mia Beightol • Clark • Women's Cross Country. *NWAC Sports*. <https://nwacsports.com/general/2024-25/releases/20241206mmv0lw>

Clark College - Budget Status Report

November 30, 2024

Sources of Funds (Revenues)	2024-25 Budget	Revenues to Date	Difference	% Budget Received
<u>Operating Accounts</u>				
State Allocation	54,923,904	16,865,069	(38,058,835)	30.7%
Tuition & ABE	16,707,190	15,893,221	(813,969)	95.1%
Running Start	14,126,788	5,666,103	(8,460,685)	40.1%
Planned use of prior fund balance	639,989	-	(639,989)	0.0%
Dedicated, matriculation, tech, cont ed	5,030,770	3,626,552	(1,404,218)	72.1%
Total Operating Accounts	91,428,641	42,050,946	(49,377,695)	46.0%
<u>Other Accounts</u>				
Grants	2,909,761	1,115,531	(1,794,230)	38.3%
Contracts	286,893	801,911	515,018	279.5%
Internal Support & Agency Funds	985,485	729,237	(256,248)	74.0%
ASCC	2,544,256	1,515,974	(1,028,282)	59.6%
Bookstore	2,546,033	1,457,414	(1,088,619)	57.2%
Parking	318,577	233,061	(85,516)	73.2%
Auxilliary Services	2,169,607	1,939,479	(230,128)	89.4%
Financial Aid	23,880,085	12,238,571	(11,641,514)	51.3%
Total Other Accounts	35,640,697	20,031,179	(15,609,518)	56.2%
Total Sources of Funds	127,069,338	62,082,125	(64,987,213)	48.9%

Uses of Funds (Expenses)	2024-25 Budget	Encumbrances Expenditures to Date	Difference	% Budget Spent
<u>Operating Accounts</u>				
President	1,820,991	475,895	1,345,096	26.1%
Vice President of Diversity, Equity & Inclusion	1,300,430	428,480	871,950	32.9%
Vice President of Instruction	57,263,042	19,874,261	37,388,781	34.7%
Vice President of Operations	12,258,988	5,360,348	6,898,640	43.7%
Vice President of Student Affairs	10,642,554	4,375,937	6,266,617	41.1%
Chief Information Officer	5,970,160	2,445,320	3,524,840	41.0%
Vice President of Human Resources and Compliance	2,172,476	1,109,150	1,063,326	51.1%
Bank fees/cc fees/revolving funds	-	83,177	(83,177)	0.0%
Total Operating Accounts	91,428,641	34,152,569	57,276,072	37.4%
<u>Other Accounts</u>				
Grants	2,909,761	1,175,744	1,734,017	40.4%
Contracts less Running Start	286,893	978,466	(691,573)	341.1%
Internal Support & Agency Funds	985,485	1,003,209	(17,724)	101.8%
ASCC	2,544,256	1,023,774	1,520,482	40.2%
Bookstore	2,546,033	2,229,298	316,735	87.6%
Parking	318,577	130,447	188,130	40.9%
Auxilliary Services	2,169,607	1,287,659	881,948	59.3%
Financial Aid	23,880,085	10,865,732	13,014,353	45.5%
Total Other Accounts	35,640,697	18,694,330	16,946,367	52.5%
Total Uses of Funds	127,069,338	52,846,899	74,222,439	41.6%
Difference - Excess (Deficiency)	-	9,235,226		

c. Dr. Karin Edwards, Sabra Sand, Vanessa Neal, Nicole Rogers-Marcum, Julie Taylor, Terry Brown
e. Michele Cruse, Sudha Frederick, Brad Avakian, Ash Kingsland, Darci Feider, Tanya Kerr
Linda Tuve 12/12/24

Clark College - Budget Status Report

December 31, 2024

Sources of Funds (Revenues)	2024-25 Budget	Revenues to Date	Difference	% Budget Received
<u>Operating Accounts</u>				
State Allocation	54,923,904	20,160,232	(34,763,672)	36.7%
Tuition & ABE	16,707,190	16,513,092	(194,098)	98.8%
Running Start	14,126,788	7,302,971	(6,823,817)	51.7%
Planned use of prior fund balance	639,989	-	(639,989)	0.0%
Dedicated, matriculation, tech, cont ed	5,030,770	4,410,345	(620,425)	87.7%
Total Operating Accounts	91,428,641	48,386,640	(43,042,001)	52.9%
<u>Other Accounts</u>				
Grants	3,878,364	1,663,785	(2,214,579)	42.9%
Contracts	2,219,342	1,743,499	(475,843)	78.6%
Internal Support & Agency Funds	1,106,142	814,918	(291,224)	73.7%
ASCC	2,544,256	1,705,475	(838,781)	67.0%
Bookstore	2,546,033	1,610,525	(935,508)	63.3%
Parking	318,577	267,879	(50,698)	84.1%
Auxilliary Services	2,417,142	2,089,749	(327,393)	86.5%
Financial Aid	23,880,085	12,419,473	(11,460,612)	52.0%
Total Other Accounts	38,909,941	22,315,302	(16,594,639)	57.4%
Total Sources of Funds	130,338,582	70,701,942	(59,636,640)	54.2%

Uses of Funds (Expenses)	2024-25 Budget	Encumbrances Expenditures to Date	Difference	% Budget Spent
<u>Operating Accounts</u>				
President	2,221,491	667,674	1,553,817	30.1%
Vice President of Diversity, Equity & Inclusion	1,300,430	539,378	761,052	41.5%
Vice President of Instruction	57,263,042	24,188,328	33,074,714	42.2%
Vice President of Operations	11,858,488	5,971,794	5,886,694	50.4%
Vice President of Student Affairs	10,642,554	5,138,311	5,504,243	48.3%
Chief Information Officer	5,970,160	2,870,957	3,099,203	48.1%
Vice President of Human Resources and Compliance	2,172,476	1,300,424	872,052	59.9%
Bank fees/cc fees/revolving funds	-	89,934	(89,934)	0.0%
Total Operating Accounts	91,428,641	40,766,801	50,661,840	44.6%
<u>Other Accounts</u>				
Grants	3,878,364	1,672,121	2,206,243	43.1%
Contracts less Running Start	2,219,342	1,217,018	1,002,324	54.8%
Internal Support & Agency Funds	1,106,142	1,081,043	25,099	97.7%
ASCC	2,544,256	1,170,935	1,373,321	46.0%
Bookstore	2,546,033	2,355,105	190,928	92.5%
Parking	318,577	151,120	167,457	47.4%
Auxilliary Services	2,417,142	1,592,509	824,633	65.9%
Financial Aid	23,880,085	10,963,597	12,916,488	45.9%
Total Other Accounts	38,909,941	20,203,448	18,706,493	51.9%
Total Uses of Funds	130,338,582	60,970,249	69,368,333	46.8%
Difference - Excess (Deficiency)	-	9,731,693		

c. Dr. Karin Edwards, Sabra Sand, Vanessa Neal, Nicole Rogers-Marcum, Julie Taylor, Terry Brown
e. Mark Wahlert, Sudha Frederick, Darcy Rourk, Ash Kingsland, Darci Feider, Tanya Kerr
Linda Tuve 1/14/25

Clark College - Budget Status Report

January 31, 2025

Sources of Funds (Revenues)	2024-25 Budget	Revenues to Date	Difference	% Budget Received
<u>Operating Accounts</u>				
State Allocation	54,959,994	24,167,764	(30,792,230)	44.0%
Tuition & ABE	16,707,190	16,355,731	(351,459)	97.9%
Running Start	14,126,788	9,028,419	(5,098,369)	63.9%
Planned use of prior fund balance	639,989	-	(639,989)	0.0%
Dedicated, matriculation, tech, cont ed	5,030,770	4,745,821	(284,949)	94.3%
Total Operating Accounts	91,464,731	54,297,736	(37,166,995)	59.4%
<u>Other Accounts</u>				
Grants	3,878,364	2,822,643	(1,055,722)	72.8%
Contracts	2,219,342	1,849,426	(369,916)	83.3%
Internal Support & Agency Funds	1,106,142	841,837	(264,305)	76.1%
ASCC	2,544,256	1,775,078	(769,178)	69.8%
Bookstore	2,546,033	1,876,364	(669,669)	73.7%
Parking	318,577	282,273	(36,304)	88.6%
Auxilliary Services	2,417,142	2,497,213	80,071	103.3%
Financial Aid	23,880,085	16,445,099	(7,434,986)	68.9%
Total Other Accounts	38,909,941	28,389,934	(10,520,007)	73.0%
Total Sources of Funds	130,374,672	82,687,669	(47,687,003)	63.4%

Uses of Funds (Expenses)	2024-25 Budget	Encumbrances Expenditures to Date	Difference	% Budget Spent
<u>Operating Accounts</u>				
President	2,221,491	784,409	1,437,082	35.3%
Vice President of Diversity, Equity & Inclusion	1,300,430	629,946	670,484	48.4%
Vice President of Instruction	57,282,042	29,086,444	28,195,598	50.8%
Vice President of Operations	11,858,488	6,839,671	5,018,817	57.7%
Vice President of Student Affairs	10,659,644	6,236,201	4,423,443	58.5%
Chief Information Officer	5,970,160	3,383,049	2,587,111	56.7%
Vice President of Human Resources and Compliance	2,172,476	1,446,794	725,682	66.6%
Bank fees/cc fees/revolving funds	-	74,233	(74,233)	0.0%
Total Operating Accounts	91,464,731	48,480,746	42,983,985	53.0%
<u>Other Accounts</u>				
Grants	3,878,364	2,883,130	995,234	74.3%
Contracts less Running Start	2,219,342	1,375,014	844,328	62.0%
Internal Support & Agency Funds	1,106,142	1,107,996	(1,854)	100.2%
ASCC	2,544,256	1,545,856	998,400	60.8%
Bookstore	2,546,033	2,210,177	335,856	86.8%
Parking	318,577	169,020	149,557	53.1%
Auxilliary Services	2,417,142	1,792,655	624,487	74.2%
Financial Aid	23,880,085	18,962,936	4,917,149	79.4%
Total Other Accounts	38,909,941	30,046,784	8,863,157	77.2%
Total Uses of Funds	130,374,672	78,527,530	51,847,142	60.2%
Difference - Excess (Deficiency)	-	4,160,139		

c. Dr. Karin Edwards, Sabra Sand, Vanessa Neal, Nicole Rogers-Marcum, Julie Taylor, Terry Brown
e. Mark Wahlers, Sudha Frederick, Darcy Rourk, Ash Kingsland, Darci Feider, Tanya Kerr
Linda Tuve 2/12/25