

1. In the year 2020, when people speak of Clark College, what would you like them to say?

Clark College is a leader in

- Educational Programs
- Workforce Development
- Teaching and Learning
- Arts
- Technology
- Intercultural competency

Clark College contributes to student success through

- High-quality educational programs, including bachelor's degree programs
- Affordability
- Accessibility
- Workforce readiness
- Appropriate resources and technology
- Safe, pleasant, friendly, welcoming, service-oriented environment
- Effective teaching practices
- Faculty development

Clark College contributes to the broader community with

- Sustainable practices
- Economic development and partnerships with business and industry
- Collaborative approaches toward increasing educational attainment
- Opportunities for enrichment and lifelong learning
- Diversity
- Specific flagship educational programs

2.What common values would you like the college community to share by the year 2020?

- Diversity and presence of cultural competencies
- Respect, trust, integrity, compassion, honesty
- Student access, retention, success, and completion
- Collaboration (focus on team work), shared governance, civility in debate
- Productive and complete communication
- Sense of internal community
- Employee retention and development (the college is a healthy place to work mentally, physically, and in respect to work load)
- Flexibility, creativity, innovation, willingness to change
- Connections and engagement with wider community
- Sustainability (environment and people)
- Focus on service and life-long learning
- Productive use of cutting edge technology

3.What enhancements to instructional programs and student services are needed to *fulfill this vision for 2020?*

Technology/IT

- Instructional Technology
- Technology Training and Support
- New Technology/Infrastructure

Student Affairs

- Services
- Additional Hours
- Diversity
- Online Resources
- Retention/Success
- Staff

Instructional Programs

- Responsive Programming (workforce, community, K-12, state, competition)
- High- Quality Instruction
- Instructional/Student Learning Support
- Collaborative Educational Partnerships

System & Processes

- Enhance and Streamline Operational Processes
- Student Centered Processes

Training & Development

- Faculty Training and Development
- Staff Training and Development

Other

- Facilities and Space
- Community
- Shared Governance
- Student Needs

4. What should Clark College's budget priorities be by the year 2020?

- Compensation
- Faculty/Staff Development Opportunities
- Funding Technology
- Facilities Improvements
- Adequate Support Staff
- Full-time Tenured Faculty levels
- FT/PT Faculty Ratio
- Tuition Costs
- Parking