

Clark College

Board of Trustees Regular Meeting

Wednesday, September 23, 2020 at 5:00pm Via Zoom Zoom Link: Here

Meeting ID: 925 5133 3077 Password: 870532 Call In: (253) 215-8782

Board of Trustees Regular Meeting Packet Wednesday, September 23 at 5:00pm via Zoom

I. Call to Order/Agenda Review - Chair Strong

II. Introductions - President Edwards

ASCC Student Government:
Josiah Joner, President
Ellie Davidson, Vice President
DeLainey Phelps, Executive Assistant
Mila Smook, Club Coordinator
Lauren Boys, Civics & Sustainability Coordinator

III. Action Items/Consent Agenda - Chair Strong

- A. #1 June 24, 2020 Board Meeting Minutes
- B. #2 July 22, 2020, Board Retreat Session (1) Minutes
- C. #3 July 28, 2020, Board Retreat Session (2) Minutes
- D. #4 August 7, 2020, Board Special Meeting Minutes
- E. #5 August 7, 2020, Board Retreat Session (3) Minutes
- F. #6 August 26, 2020, Board Special Meeting Minutes

IV. Moss Adams Report Presentation – Tammy Lohr, Manager, Moss Adams; Colleen Rozillis, Director, Moss Adams

V. Constituent Reports

- A. AHE Suzanne Southerland
- B. WPEA Heather Adams
- C. Foundation Lisa Gibert

VI. Reports from Board Members - Chair Strong

VII. President's Report - President Edwards

- A. Enrollment Report
- B. Budget Report

VIII. Public Comment - Chair Strong

Public comment will be limited to two minutes each.

IX. Next Meeting

The next regular meeting of the Board of Trustees is currently scheduled for Wednesday, October 28, 2020 at 5pm via Zoom.

X. Executive Session - Chair Strong

An Executive Session may be held for any allowable topic under the Open Public Meetings Act.

XI. Adjournment - Chair Strong

Clark College Minutes of the Regular Meeting of the Board of Trustees Wednesday, June 10, 2020 Via Zoom

In Attendance

Jane Jacobsen, Chair Rekah Strong, Vice Chair Jeanne Bennett, Trustee Jada Rupley, Trustee Paul Speer, Trustee

Administrators

Dr. Sandra Fowler-Hill, Interim President
Bill Belden, Vice President of Student Services
Dr. Sachi Horback, Vice President of Instruction
Kelly Love, Chief Communications Officer
Bob Williamson, Vice President of Administrative Services
Valerie Moreno, Chief Information Officer
Kevin Witte, Vice President of Economic and Community Development

Others

Kimberly Witherspoon, Assistant Attorney General Lisa Gibert, CEO, Clark College Foundation Sarah Thorsen, WPEA Representative Evans Kaame, ASCC President Suzanne Southerland, AHE President

Call to Order/Agenda Review

Chair Jacobsen called the meeting to order at 5:01pm.

II. Introductions

Interim President Fowler-Hill invited Bill Belden to introduce the Phi Theta Kappa All Washington Academic Team. Mr. Belden introduced Marcy Gilchrist, Vice President of Student Affairs to introduce two Clark Student's, Julisse Hopmann and Kellie Langston. Ms. Gilchrist shared the achievements of Ms. Hopmann and Ms. Langston. The Board expressed their admiration for the student's achievements.

Chair Jacobsen expressed her gratitude for President Fowler-Hill on behalf of the Board of Trustees. Chair Jacobsen presented Interim President Fowler-Hill with a quilt made of Clark College memorabilia and read the following statement:

On behalf of the Clark College Board of Trustees, we wish to recognize Interim President Sandra Fowler-Hill for her inspirational leadership at Clark College this past year.

Dr. Fowler-Hill joined our college community at a time when we needed strong, caring, consistent and active leadership to guide the college through difficult challenges. We knew she was the right

choice at the right time for Clark: a strong communicator, a good listener, a creative problem solver and a decisive decision maker. She walked the college through the known challenges facing Clark. She did so with compassion and courage, she signed on knowing the challenges she would face understanding her role to help the college during its college presidential transition. If the story ended right there, she set an extraordinary example of grace under pressure. But as we know all, the story took a stunning turn in mid-March as a historic pandemic shut down the college forcing all operations and instruction online.

Dr. Fowler-Hill has led us through that unexpected and monumental challenge with a firm yet gentle hand, making hard decisions swiftly to protect students and the college community. Dr. Fowler-Hill has left Clark College better than she found it. She has helped heal fractured relationships both at the college and in the community. She has laid the foundation for the incoming President to be successful and she has earned the respect and admiration of her college community and her board of trustees.

As Clark College begins our new chapter welcoming Dr. Karin Edwards as our next President, We want to acknowledge the powerful role you played as our interim President this past year. We are excited for you and your husband that you can resume your retirement plans that were interrupted when you agreed to be our interim President. We are so grateful to you for a year that we could not have done without you.

Chair Jacobsen invited each Trustee to share two character and quality traits that have been noticed and appreciated about Interim President Fowler-Hill.

III. Action Items

- A. #1 May 27, 2020 Board Meeting Minutes
- B. #2 Election of Board Officers and Committees
- C. #3 2020-2021 College Budget
- D. #4 2020-2021 ASCC Budget

MOTION: Trustee Bennett made a motion to approve Agenda Items III A-D as a consent agenda Trustee Rupley seconded the motion and Agenda Items III A-D unanimously passed.

MOTION: Trustee Speer made a motion to consider the following statement, Chair Jacobsen seconded the motion and the statement unanimously passed.

In recent weeks a long overdue awakening and acknowledgment has taken place across the country. We have witnessed the senseless murders of George Floyd, Breonna Taylor, Ahmaud Arbery, and others who have lost their lives to racism. The cumulative trauma of these and hundreds of years of overt and systemic racism weighs heavily on communities of color and hold us all back as a society.

As the Board of Trustees:

- We are in solidarity with the College in standing with those who stand up against hate, state violence, and racial inequities; and we affirm our commitment to social justice and equity.
- We acknowledge the disproportionate impact of this trauma on our faculty, staff, and students of color. We hear you; you matter and you belong here.

- We hear the voices of Clark's students when they say, "Let our Voices Be Heard", when they declare, "Racism is Alive"; and we share in their hopefulness for the future. We hear you; you matter and you belong here.
- We recognize that words can initiate change but action is what secures change. With that
 recognition, we acknowledge our unique governance, policy, and fiduciary role and commit
 to listening, identifying and dismantling racist systems and policies, and ensuring that the
 Policies and Procedures of the Board of Trustees are consistently performed with an equity
 lens.

IV. <u>Discussion - Consideration of Dr. Karin Edwards' Proposal to Take 12 Days Furlough for Fiscal Year 2021</u> Chair Jacobsen expressed appreciation for Dr. Edwards' willingness to take a furlough day, however, based on current circumstances, Chair Jacobsen recommended one furlough day a month starting in November. The Trustees all agreed it would be in the best interest of the College.

MOTION: Trustee Speer made a motion and Trustee Bennet seconded the motion for Dr. Edwards to take 8 days furlough. The motion unanimously passed.

V. Audience Statements

Tavish Bell submitted a public comment to Stephanie Weldy via email. The comment was read by Kelly Love:

Recently ZOOM's CEO announced a decision to work with FBI and local law enforcement to root out potential misuse of the platform. This decision will predictably deepen racial hierarchies and the disparate burdens of surveillance across lines of race, wealth and power. Given this decision coupled with the more than twelve security and privacy problems with ZOOM I'm asking the college to reconsider our ZOOM contract. Reconsidering our ZOOM contract for an open source product like Jitsi, Wire, or Tox, would ensure the security and privacy that our community expects would be provided and upheld. I'm asking if the board will recommend reconsidering our ZOOM contract in the interest of supporting both the social equity plan and cybersecurity at Clark.

VI. <u>Constituent Reports</u>

A. AHE

President Southerland was not available to stay for the duration of the meeting and present a report, however, the following report was sent to Stephanie Weldy and read to the Board of Trustees during the meeting:

I have surveyed the faculty and collected several ideas to help with our enrollment issues. I will share those ideas with the Executive Cabinet and the Board in the next week. I also want to share that the CCAHE Equity Team is working on a focused plan to combat racism at Clark and in our community about a specific racial justice issue each year through our website, membership meetings and weekly updates. Lastly, I want to say thank you again. Sandra, for your graceful and strong leadership. You were the right person at the right time.

B. WPEA

Sarah Thorsen updated the Board that there are Classified Staff that have gone above and beyond to make face coverings for students in order to help them get back on campus. Ms. Thorsen shared that the WPEA has been diligently working on helping get students back on

campus safely. Ms. Thorsen shared that it has been a day-to-day and ongoing effort to keep things moving forward in the midst of demands and budget cuts. Ms. Thorsen expressed her gratitude for Interim President Fowler-Hill's leadership and fairness with Classified Staff. Ms. Thorsen expressed her excitement in welcoming Dr. Karin Edwards as the new President. Trustee Speer shared his appreciation for the leadership of the Classified Staff and the work they do behind the scenes.

C. ASCC

President Kaame shared that this meeting would be his last as President. President Kaame shared that the ASCC will be focusing on three different priorities the next academic year; resource access, systemic challenges reformation and lastly, State wide initiatives. President Kaame expressed his appreciation for the Board, faculty and staff for their tireless leadership. The Trustees expressed their appreciation for President Kaame's leadership and wished him the best for his future endeavors.

D. Foundation

CEO Lisa Gibert updated the Board that donors have been extremely generous, even in the midst of COVID-19. The Penguin Pantry, emergency grants and flexible scholarships have been well funded and supported. CEO Gibert shared that scholarships are being offered to students after their tenure at Clark in order to continue their post-graduation academic work.

VII. Reports from Board Members

No reports were given due to meeting time constraints.

VIII. President's Report

A. COVID-19 Response - IT - Val Moreno, Chief Information Officer

Val Moreno shared a PowerPoint <u>presentation</u> sharing a detailed plan on the response of the IT Department to COVID-19.

B. Enrollment Reports

Interim President Fowler-Hill directed the Board to review the Enrollment Reports in their Board packet.

C. College Update on Board of Trustees Priorities 2019-2020 Interim President Fowler-Hill

Interim President Fowler-Hill updated the Board on the priorities established for her at the beginning of her tenure. Interim President Fowler-Hill shared the accomplishments and thanked the tremendous work and focus of her team. Interim President Fowler-Hill shared a picture slide show capturing her year on campus.

IX. Next Meeting

The next meeting of the Board of Trustees is a retreat, currently scheduled for Wednesday, July 22, 2020 at 9am at Columbia Tech Center Campus, Room 141.

X. Executive Session

The Board did not go into executive session.

XI. Adjournment

There being no further business, the meeting adjourned 7:17pm.

	Stephanie Weldy
Jane Jacobsen, Chair	Recorder
	Date: June 10, 2020

Clark College Board of Trustees Retreat – Session 1 Wednesday, July 22, 2020 Via Zoom

In Attendance

Rekah Strong, Chair Jeanne Bennett, Vice Chair Jane Jacobsen, Trustee Jada Rupley, Trustee Paul Speer, Trustee

Administrators

Dr. Karin Edwards, President

Others

Kimberly Witherspoon, Assistant Attorney General Dr. Mary Spilde, Board Retreat Facilitator Stephanie Weldy, Recorder

I. Call to Order/Agenda Review

Chair Strong called the meeting to order at 11:05am.

II. Introductions

Chair Strong introduced the Board of Trustees and provided an opportunity for additional attendees to introduce themselves.

III. Audience Statements

No audience statements at this time.

IV. Dr. Edwards' First Impressions

Dr. Edwards shared that she has had an opportunity to meet with a variety of staff, faculty, community members and Trustees. Dr. Edwards shared that her first impressions have been good and she recognizes the serious work that needs to be done and looks forward to working with others in order to get that work accomplished. Trustees shared their excitement having Dr. Edwards on board and look forward to working with her.

V. <u>Best Practices in Board/President Relations</u>

Dr. Mary Spilde shared a PowerPoint presentation. The presentation highlighted expected outcomes of the retreat, agenda, high performing board benefits, overview of best practices of good governance, the role of a trustee, the role of a board, the role of the president, board and president roles in management, how governance and administration work together, the partnership between the board and president, communication and the framework for how it is demonstrated.

Chair Strong invited Dr. Edwards to share her feedback pertaining to clear expectations and communication with the Trustees. Dr. Edwards shared that she felt comfortable communicating with

the Trustees and will express concerns if they surfaced. Trustees shared that they would hold each other accountable as well to make sure they are aligned with the purpose, mission and work of the Board.

Concluding Dr. Spilde's presentation, the Trustees asked questions regarding the role of the Board and community engagement. Dr. Spilde shared that Board members cannot act on behalf of the College, however, Trustees can share conversations and community feedback with the President. Trustee Rupley requested information from Dr. Spilde regarding policy changes. Dr. Spilde shared that boards often have policies pertaining to institutional governance and recommended that policies should be reviewed and addressed by the Trustees. Trustees shared that there is some policy work that needs to be done in the framework of equity. Dr. Edwards shared that the Executive Cabinet is working on updating and approving policies from the lens of social equity.

VI. Board Structure, Operating Norms and Communicating Protocols

Dr. Spilde requested feedback from the Trustees regarding Board structure and sub-committees. The Trustees reported what committees they serve on. Dr. Spilde requested information pertaining to sub-committees making decisions or recommendations to the Board. The Trustees reported that two or more Trustees cannot meet, therefore, the sub-committees do not make final decisions, and rather, the recommendations are brought before the Board.

Dr. Spilde requested feedback from the Trustees regarding operating norms and communicating protocols. The Trustees reported that they have historically had one-on-one meetings with the President, which they would like to see continue. Dr. Spilde requested additional operating norms pertaining to media/public relations. The Trustees would like to revisit the current policy. Dr. Spilde asked Dr. Edwards to share her preferred form of communication. Dr. Edwards shared that she appreciates email, phone or text communication.

VII. <u>Board Development Needs – Equity and Student Success</u>

Dr. Spilde requested that the Trustees take some time to focus on Board development needs, equity and student success. Trustee Strong shared that a training with Rashida Willard, Vice President of Diversity, Equity & Inclusion, will take place at a later date. Trustee Strong shared that the purpose of the training is to receive direction to make sure that the Board is aligned with College. Dr. Spilde shared that this topic will be addressed at the next retreat session.

VIII. Next Meeting

The next meeting of the Board of Trustees is Retreat Session 2, currently scheduled for Tuesday, July 28, 2020 from 3-5pm via Zoom.

IX. <u>Adjournment</u>

There being no further business, the meeting adjourned 1:08pm.

	Stephanie Weldy
Rekah Strong, Chair	Recorder
	Date: July 22, 2020

Clark College Board of Trustees Retreat – Session 2 Tuesday, July 28, 2020 Via Zoom

In Attendance

Rekah Strong, Chair Jeanne Bennett, Vice Chair Jane Jacobsen, Trustee Paul Speer, Trustee

Absent

Jada Rupley, Trustee

Administrators

Dr. Karin Edwards, President

Others

Michael Shinn, Assistant Attorney General Dr. Mary Spilde, Board Retreat Facilitator Stephanie Weldy, Recorder

I. <u>Call to Order/Agenda Review</u>

Chair Strong called the meeting to order at 3:03pm.

II. <u>Introductions</u>

Chair Strong introduced the Board of Trustees and provided an opportunity for additional attendees to introduce themselves.

III. Audience Statements

No audience statements at this time.

IV. Board of Trustees 2020-2021 Meeting Schedule

MOTION: Chair Strong made a motion to approve <u>Board of Trustees 2020-2021 Meeting Schedule</u>. Trustee Speer seconded the motion and it unanimously passed.

V. Framework to Think About Clark's Role in a Post-COVID Environment

Dr. Mary Spilde requested feedback from Dr. Edwards and the Trustees in regard to their takeaways from Board Retreat Session 1. The Trustees shared that the format of an online retreat was challenging, however, it was helpful. The Trustees shared that last year there was a need to provide more oversight from an administrative lens and that they look forward to moving forward from a governance and policy lens. The Trustees highlighted addressing equity work through workshops, trainings and reading materials to ensure that Clark's policies align with Clark's mission. The Trustees shared that aligning with the President, Board, Institution and Foundation are fundamental. Dr. Spilde shared that it is helpful for the Trustees to direct any questions to Dr. Edwards herself rather

than senior staff or other members of the College community in order for Dr. Edwards to direct the information or request to the appropriate person or department.

Dr. Spilde shared a PowerPoint highlighting the ways in which to think about Clark's role in a post-COVID environment.

The Trustees shared about the need for strengthening workforce development and the Running Start Program in order to provide the community access to high performing programs that support the community. Dr. Edwards shared that education is an equalizer and Clark has an important role in the community providing access to excellent education, connecting students to well-paying jobs and helping students transition to higher levels of education. Dr. Edwards shared that it was important to build strong pathways with K-12 institutions and four year colleges. The Trustees shared that it was important to help students and faculty adjust and prepare with new learning environments based on the changes due to COVID-19 from an equitable lens that provides access.

VI. <u>Priorities for the President</u>

Dr. Spilde requested feedback from the Trustees regarding priorities for Dr. Edwards. The Trustees shared that operationally, data from dashboards and reports would be helpful. The Trustees shared that there isn't the same level of urgency as there was with Interim President Fowler-Hill. The Trustees shared that it would be helpful for Dr. Edwards to take time to learn more about the College and community and work together with Dr. Edwards in identifying what those priorities and needs are. The Trustees shared that a priority would be taking a holistic trauma informed approach to the campus climate in order to help provide healing and unity. The Trustees shared that financial stability is a priority; finding ways to operate sustainably. The Trustees shared that another priority is student success; although a broad area, future discussions regarding increasing equitable student success and the way in which that is measured is important. The Trustees shared that community engagement is another important priority; finding ways to communicate messaging about Clark out to the community and engage with key stakeholders and partners. The Trustees shared that workforce development is another priority and ways in which to rebrand the Clark Tech Center campus. The Trustees would like the priorities to have equity interwoven throughout, collaboration and alignment. The Trustees want to make sure Dr. Edwards is provided the support and tools necessary in order to accomplish the priorities. The Trustees will take some time to think through some action items to present at the next Board Retreat Session.

VII. Next Meeting

The next meeting of the Board of Trustees is Retreat Session 3, a date is to be determined. A public notice will be sent out once a date and time has been selected.

VIII. Adjournment

There being no further business, the meeting adjourned 5:08pm.

_____ Stephanie Weldy
Rekah Strong, Chair Recorder
Date: July 28, 2020

Clark College Board of Trustees Special Meeting Friday, August 7, 2020 Via Zoom

In Attendance

Rekah Strong, Chair Jeanne Bennett, Vice Chair Jane Jacobsen, Trustee Jada Rupley, Trustee Paul Speer, Trustee

Absent

None.

Administrators

Dr. Karin Edwards, President

Others

Kim Witherspoon, Assistant Attorney General Christina Longo, Director of Compliance Stephanie Weldy, Recorder

Call to Order/Agenda Review

Chair Strong called the meeting to order at 7:31am.

II. Introductions

Chair Strong introduced the Board of Trustees and provided an opportunity for additional attendees to introduce themselves.

III. Audience Statements

No audience statements at this time.

IV. <u>Consideration and Adoption of Emergency Rule Changes to Chapter 132N-125 WAC (Code of Student</u> Conduct)

Ms. Longo gave a PowerPoint presentation sharing the background of the new federal Title IX regulations. The Trustees were asked to vote for consideration and adoption of emergency rule changes to Chapter 132N-125 WAC (Code of Student Conduct) to comply with new federal Title IX regulations. Ms. Witherspoon shared that the emergency rules are temporary and will last no more than 120 days. Ms. Witherspoon shared that the Board of Trustees will have another opportunity to consider the rule change and decide if they want to make it permanent. The Trustees shared that they were disappointed by the language in the changes.

MOTION: Trustee Rupley made a motion to approve emergency rule changes to Chapter 132N-125 WAC (Code of Student Conduct) to comply with new federal Title IX regulations. Trustee

Speer seconded the motion and emergency rule changes to Chapter 132N-125 WAC (Code of Student Conduct) to comply with new federal Title IX regulations passed.

V. <u>Executive Session</u>

The Board announced it will hold an executive session at 7:55am pursuant to RCW 42.30.110 to discuss with legal counsel representing the college matters relating to college enforcement actions, litigation or potential litigation to which the college, the governing body, or a member acting in an official capacity is, or is likely to become, a party. The executive session was scheduled to end at 8am. At 8am the executive session was extended until 8:10am. No final action was taken during the executive session. The executive session adjourned at 8:13am.

VI.	Adjournment There being no further business, the meeting adjourned at 8:13am.	
	Rekah Strong, Chair	Stephanie Weldy Recorder

Date: August 7, 2020

Clark College Board of Trustees Retreat – Session 3 Friday, August 7, 2020 Via Zoom

In Attendance

Rekah Strong, Chair Jeanne Bennett, Vice Chair Jane Jacobsen, Trustee Jada Rupley, Trustee Paul Speer, Trustee

Absent

None.

Administrators

Dr. Karin Edwards, President

Others

Kim Witherspoon, Assistant Attorney General Dr. Mary Spilde, Board Retreat Facilitator Stephanie Weldy, Recorder

I. Call to Order/Agenda Review

Chair Strong called the meeting to order at 8:25am.

II. Introductions

Chair Strong introduced the Board of Trustees and provided an opportunity for additional attendees to introduce themselves.

III. Audience Statements

No audience statements at this time.

IV. Review Priorities

Dr. Spilde reviewed the priorities Dr. Edwards proposed to the Board at the previous retreat; student success, achieving financial stability, improving campus climate and expanding community engagement. The Trustees shared that utilizing Guided Pathways to help ensure student success, evaluate ways in which to restructure Clark in order to operate more efficiently, taking a trauma informed approach in order to improve campus climate and increasing outreach measures to systematically non-dominant population groups and working with the Foundation in order to strengthen community and business partnerships.

V. Building Effective Community Partnerships

Dr. Spilde requested the Trustees feedback regarding community partnerships. The Trustees shared that engaging K-12 schools, community groups, workforce development, key organizations and

stakeholders. Trustee Bennett shared that the Onboarding Committee has worked with Dr. Edwards and arranging meetings for her to meet with those identified community partners. The Trustees also shared that it is important to continue strengthening and building the relationship with the College and the Foundation.

VI. <u>Board Role in Student Success and Equitable Outcomes</u>

Dr. Spilde invited Dr. Edwards to share about student success and equitable outcomes. Dr. Edwards shared that social unrest and COVID-19 has had an impact on the country as well as community colleges. Dr. Edwards shared that discussion and action are necessary components moving forward. Dr. Edwards shared that students who are successful in earning their credentials at Clark is in direct correlation to race. Dr. Edwards shared how important it is for Students of Color to connect with the College. Dr. Edwards shared that it would be helpful for the Board to develop an equity statement. The Trustees shared that it would be helpful to engage Rashida Willard in the conversation at a future Board meeting. The Trustees discussed reviewing and developing an anti-racist approach in all policies and a lens of equity College wide.

VII. Next Meeting

The next meeting of the Board of Trustees is a Special Meeting on Wednesday, August 24 at 4pm via Zoom.

VIII. Adjournment

There being no further business, the meeting adjourned at 10:13am	Ther	re being n	o further	business,	the meet	ing adjourr	ned at 10:13am
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	Stephanie Weldy
Rekah Strong, Chair	Recorder
	Date: August 7, 2020

Clark College Board of Trustees Special Meeting Wednesday, August 26, 2020 Via Zoom

In Attendance

Rekah Strong, Chair Jeanne Bennett, Vice Chair Jane Jacobsen, Trustee Jada Rupley, Trustee Paul Speer, Trustee

Absent

None

Administrators

Dr. Karin Edwards, President Rashida Willard, Vice President of Diversity, Equity and Inclusion

Others

Kim Witherspoon, Assistant Attorney General Stephanie Weldy, Recorder

I. Call to Order/Agenda Review

Chair Strong called the meeting to order at 4:01pm.

II. Introductions

Chair Strong introduced the Board of Trustees and provided an opportunity for additional attendees to introduce themselves.

III. Audience Statements

No audience statements at this time.

IV. Reflections on Board Retreat

Trustee Speer reflected that the retreat was helpful and appreciated the format of three Board retreat sessions. Trustee Speer proposed the possibility of having two retreats in 2021. Trustee Bennett reflected that the retreat was helpful in identifying President Edwards' work plan. Trustee Jacobsen reflected that she would like to hear feedback from President Edwards in how the Board can best support her considering the unique challenges of meeting remotely. Chair Strong reflected on the work to be done regarding policy work and racial equity.

V. Adoption of Clark College Major Objectives and President Edwards' Proposed Work Plan

President Edwards shared her work plan highlighting four major objectives; improve student success, achieve financial stability, improve campus climate and expand and deepen community engagement.

Chair Strong shared that the Board is working with President Edwards on identifying meaningful Scorecards to be reported.

MOTION: Trustee Bennet made a motion to approve Clark College Major Objectives and President

Edwards' Proposed Work Plan. Trustee Jacobsen seconded the motion and it

unanimously passed.

VI. Adoption of the Charter for the Budget Committee

Trustee Speer shared that the Board Budget Committee is a charter that is being proposed in order to acknowledge the budget challenges and the impact of COVID. Trustee Speer shared that the Board voted to have two Trustees serve on the Committee; Trustee Speer and Trustee Bennett. Trustee Speer highlighted the purpose of the committee and clarified that it is informational sharing only. Trustee Speer shared that it would be most appropriate for President Edwards to chair the Committee. Trustee Bennett shared that the Trustee's role is to help bring some different perspectives for the work at hand.

MOTION: Trustee Speer made a motion to approve Board Budget Committee Charter. Trustee Jacobsen seconded the motion and it unanimously passed.

VII. Office of Diversity, Equity and Inclusion – Recommendations for the Board

Rashida Willard, Vice President of Diversity, Equity and Inclusion, presented the recommendations for the Board pertaining to leading with racial equity. Ms. Willard highlighted the importance of acknowledging history, Clark's desire for change and a vision for the direction of the future. Ms. Willard shared that the recommendations are professional development for the Board the encompasses the following courses: Equitable Decision-Making, Impact of Microaggressions, Red, White & Brown – A Timeline of Race in the United States and Power, Privilege and Inequity 101. Ms. Willard shared that it would be helpful for the Board to develop a Board Equity Statement, participation in the Northwest Regional Equity Conference for Higher Education (NWREC), growth assessment, utilizing the tools that were used during the Presidential search process and the Accountability and Equitable Decision-Making Tool.

Trustee Rupley thanked Ms. Willard for the presentation and shared that one of the areas the Trustees should evaluate is the process that is done on an annual basis to review their own conduct and revising the current document. Trustee Speer shared that the information presented should be adopted for Board Policy and Procedures. Trustee Speer shared that he will develop some written language for proposal and adoption. Trustee Speer shared the tools used during the Presidential Search process can be memorialized. President Edwards shared that it may be helpful to hire an outside firm to conduct an equity review of all policies over the course of the year. Trustee Speer shared that he is representing Clark on the Washington Association of Community and Technical Colleges Diversity Committee. Trustee Jacobsen shared that the Board Handbook needs to be updated from an equity lens. Trustee Bennett shared the recommendations made is something the Board has been working on and needs to continue working on. Chair Strong requested that the Board begin equity work at the next Work Session and to schedule time for the Board to complete the four trainings, once a quarter, with other's in the College and have a debrief after with the Trustees. Chair Strong will begin developing the written language for the Board Equity Statement by the end of fall quarter; the statement will be vetted to ensure there is continuity and synergy.

VIII.	Executive Session
	The Board did not go into Executive Session.
IX.	Next Meeting The next regular meeting of the Board of Trustees is scheduled for Wednesday, September 23, 2020 at 5pm via Zoom.
X.	Adjournment There being no further business, the meeting adjourned 5:08pm.

Rekah Strong, Chair

Stephanie Weldy Recorder Date: August 26, 2020

WPEA/UFCW Local 365, Clark College Unit Board Report for September 2020

UPCOMING MEETINGS

Quarterly Member Meeting via Zoom: To be announced

Weekly Member Update Meeting: Thursdays 5pm

COMMUNICATION

Current contact for campus stewards WPEAStewards@clark.edu

Co-Chief Shop Stewards

Sarah Thorsen, Allied Health (Instruction) Heather Adams, Student Affairs

Shop Stewards

David Sims, IT
Chris Layfield, Safety & Security (Administrative Services)
Angela Dawson, WPTE & STEM (Instruction)
Danielle Plesser, Office of Instruction
Becky Udwary, IT
Janice Taylor, CLASS (Instruction)
Joshua Chambers, Facilities (Administrative Services)

Shop Stewards in Training

Becky Lindsay, Dental Hygiene (Instruction)
Courtney Braddock, Accounting Services (Administrative Services)

KUDOS to Classified Colleagues

Huge shout out of thanks and deep appreciation to our colleagues in facilities services and safety and security for continuing to serve our campus while being on campus. We appreciate you all, and everything you are doing in your work.

We had 130+ participants in the classified open forum, asking great questions to Dr. Edwards. We appreciate Dr. Edwards for continuing the transparent communication with our front-line staff colleagues.

Congratulations to our Summer Quarter classified staff award nominees and winners: **Connor Cantrell, Library & Archives Paraprofessional 4, Libraries**,; Chris Chaffin, Program Coordinator, Student Tutoring Services; Dan Ellertson, Retail Clerk Lead, Bookstore; Jeff Kaliner, Program Specialist 3, Security & Safety Services; Charla Kimball, Fiscal Technician Supervisor, Accounting Services

Congratulations to Jeff Kaliner and Connor Cantrell for being recognized as Classified Staff of the Year!

Foundation September 2020

Strategic Initiatives - Areas of significance:

1. **Advancement:** Recognizing all areas of advancement.

The new academic year brings opportunities and obstacles for the advancement operations of the college foundation. Like most other higher education institutions and non-profit entities, we are assessing the environment given Covid-19, the economic recession, upcoming elections, wildfires and national protests and what these realities will mean for our fundraising efforts this year. No doubt there will be impacts. Some opportunities have and may continue to emerge that will capture the philanthropic attention of our citizens; other challenges will undoubtedly require us to be on our toes and adjust as best we can to the changing nature of our world. Nevertheless, we are committed to completing our \$35 million campaign by December 31, 2021, with a little less than \$9 million still to be raised.

One specific positive story with regard to the pandemic: It has required us to think and act more strategically with regard to our annual fund appeals. Through some creative thinking, quick action and a lot of hard work, we have revamped elements of our direct fund appeals of less than \$10,000. As a result, last year, and particularly toward the last six months of last fiscal year, we saw an increase of 270% in our gifts coming from our electronic appeals. This demonstrates to us that there is significant capacity to grow this area and continue to reap the rewards from hundreds of donors who seem to be responding positively to these solicitations. Even with the challenges of Covid, we saw an increase in our overall annual fund program for fiscal year 2020, compared to the previous year, which was one of the best fundraising years the foundation has ever had. Congratulations to our annual giving team led by Angela Torretta.

The foundation, along with the college, is embarked on a rigorous on-boarding program for our new President – with the foundation focusing on introducing Dr. Edwards to important philanthropic leaders and supporters in our community. We've re-launched our successful Conversations program into Presidential Conversations which gives the President and key constituents the opportunity to get to know each other a little bit through monthly Zoom receptions. September 24, 2020, will be the third Presidential Conversation. These exchanges will take place every month throughout the remainder of the fiscal year.

In addition to these onboarding efforts, a full page ad welcoming Dr. Edwards to the community will appear in The Columbian later this month. She will also be the featured cover story for the November issue of *Clark Partners Magazine*. On October 20, 2020, Dr. Edwards will present her first community-oriented presentation at Savoring Excellence. This year's event will be virtual, but we are expecting a great crowd and a wonderful and inspiring program featuring our outstanding students, faculty, staff, alumni and community supporters. If you haven't secured your RSVP for the event, which by the way includes a three-course gourmet meal delivered to your home, then please contact the foundation. We look forward to having you join us.

2. Strategic Alignment: Builds on the mantra "together we are stronger."

This strategic initiave continues to work on the relationship between the two institutions to insure alignment in each of our resprective missions. The reality of maintaining alignment in a virtual environment, quickly changing challenges and evolving needs, as well as securing a smoothless transition to a new institutional leader is top of mind. The foundation is staying committed to being nimble and reemphasizing the need for critical resources so that students can remain in school. Recognizing that Guided Pathways is a highlighted element of the Promising Pathways campaign, we are pleased to continue supporting services that take care of students during these challenging times.

I would also like to extend my personal appreciation to Dr. Edwards who has been dedicated in her new role. I have enjoyed introducing her to many with the community while extending our message that we believe that she is the right person for this position at this time. I have found Dr. Edwards to be engaging, emphathetic, sincere and so very personable. I look forward to working closely with Dr. Edwards to seek alternative forms of revenue for the institution, build on our philanthropic support while sharing the future vision for Clark College. Ahead of us, we have difficult conversations to occur, but with a commitment to working together for a strengthened community college presence, I am optimistic that we can overcome these challenges we face because together we are stronger.

3. <u>Fiduciary Responsibility</u>: Ensuring compliance and fiduciary oversight to the organization's asset base.

The state's insurance commissioner's office completed an examination of the foundation's gift annuity program. Examinations occur every five years to ensure requirements and laws are being followed by annuity issuers. We received a draft report indicating that no corrective action or issues were noted. The final report will be issued within several months.

The audit of the foundation's financial statements for the year ending June 30, 2020 is underway with no preliminary indication of findings or adverse results.

The audit will continue through the beginning of November when the audit firm will report to the foundation's finance committee.

Draft figures for support to Clark College and students for the 12 months ending June 30, 2020 is as follows:

Ridgefield land (10 acres) transferred to college	\$ 1,625,936
Scholarships & scholarship management	1,251,321
College staff salaries/benefits/stipends	217,349
In-kind: corporate & individual donations	207,000
Culinary COP payment	156,125
Supplies	131,040
Meeting, food/meal costs	83,354
Other college program support	64,295
Service provider fees	63,739
Faculty/staff development	37,020
Travel/lodging expense	36,108
College and community relations	30,428
Total	\$ 3,903,715

4. <u>Board Relations</u>: *Implement and maintain processes by which board ensures its relevance through appropriate succession planning and evaluation of efforts.*

The foundation board takes its governance responsibility very seriously. It is the res ponsibility for them to insure appropriate oversight, not just for today, but well into the future. The last few years has brought about more of a challenge for the board to build and retain board members due to leadership transitions and a variety issues facing Clark College. Conversations continue to attract and recruit new board members and many positive results are occurring. There is some hesitancy of volunteers to take on new responsibilities during this period of "virtual living" and economic uncertainty. The foundation's committee is optimistic that their efforts in this area will pay off especially as the leadership at Clark College becomes widely known.

Respectfully submitted,

Lisa Gibert Chief Executive Officer September 16, 2020

Attachments:

Financial Dashboard
Development Dashboard
Annual Giving Comparison
Campaign Committed Gifts Report



Draft - Financial Dashboard as of June 30, 2020

Contributions/Donations Received

1973 - Present

_	Year to Date		6/30/2019	6/30/2018			6/30/2017	Life to date
Unrestricted	\$	651,694	\$ 586,858	\$	644,781	\$	351,760	
Temp. Restricted		1,931,714	1,546,038		2,096,785		1,483,984	
Perm. Restricted		786,227	6,582,984		1,752,797		103,677	
Total	\$	3,369,635	\$ 8,715,880	\$	4,494,363	\$	1,939,421	\$ 108,276,932

	Year	6/3	6/30/2019			6/30/2018			6/30/2017		
	Unrestricted	Temp Restricted	Unrestricted	Ten	np Restricted	Unrestricted	Tem	p Restricted	Unrestricted	Temp Restricted	Life to date
College Support Expended					-			-			
Program	\$ 221,829	\$ 778,206	\$ 1,175,530	\$	1,432,208	\$ 1,171,728	\$	610,310	\$ 960,015	\$ 498,019	\$ 38,802,018
Boschma Farms land acquisition	-	-	2,082,091		-	444,444		-	444,444	-	5,932,722
Capital projects-NC/STEM/Dent. Hyg./Oth.	1,625,936	-	-		-	-		603,265	175,000	252,559	15,612,790
College & Community Relations	30,428	-	59,906		-	53,708		-	94,523	-	323,316
Scholarships/Scholarship Management	17,789	889,429	17,622		1,174,984	8,210		960,649	9,063	900,038	13,108,968
Total	\$ 1,895,982	\$ 1,667,635	\$ 3,335,149	\$	2,607,192	\$ 1,678,090	\$	2,174,224	\$ 1,683,045	\$ 1,650,616	\$ 73,779,814

Scholarships	YTD	6/30/2019	6/30/2018	6/30/2017	6/30/2016
Number of students receiving awards	575	561	516	421	383
Clark College Students (Fall Census excl. Running Start)	7,772	7,973	8,490	8,880	9,118

*Cost of tuition (2019-2020).

12 credits for 3 qtrs. = \$3,879.

Lower division courses.

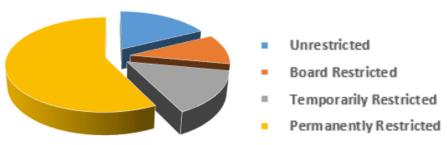
Excludes books or addtl.

fees such as nursing, labs,
etc.*

Net Assets by Type

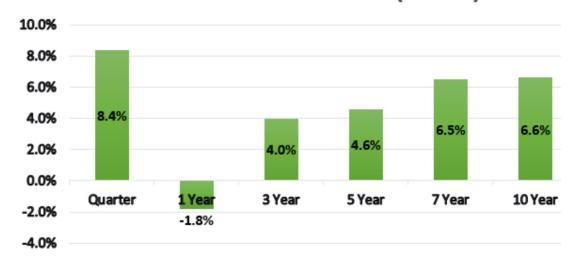
Unrestricted	\$ 17,151,891
Board Restricted	10,135,673
Temporarily Restricted	15,796,240
Permanently Restricted	 57,401,730
Net Assets	\$ 100,485,534





Unrestricted Net Assets		6/30/2020		6/30/2019		6/30/2018		6/30/2017		6/30/2016
Assets										
Cash	\$	318,383	\$	81,765	\$	32,573	\$	533,396	\$	434,119
Investments		5,688,520		6,120,908		8,103,108		7,067,349		7,797,334
Receivables		230,471		265,344		122,925		133,280		65,880
Prepaids/Deposits/Other Assets		441,230		312,012		337,341		164,818		120,217
Land/building/equipment		11,236,639		12,821,759		12,728,727		12,731,837		13,038,307
Liabilities										
A/P/Other Liabilities		(423,652)		(1,086,594)		(888,502)		(422,434)		(1,957,849)
Note Payable		(339,700)		-		(2,082,091)		(2,481,701)		(2,873,600)
	\$	17,151,891	\$	18,515,194	\$	18,354,081	\$	17,726,545	\$	16,624,408

Investment Pool Returns (Losses)



Endowment

Distribution Details

College Program	\$ 1,3
Unrestricted	2,4
College Program Reserves	9

FY 21	FY 20	FY 19	FY 18	FY 17
\$ 1,364,992	\$ 1,100,044	\$ 1,522,786	\$ 1,229,465	\$ 1,187,928
2,421,451	2,275,514	1,884,177	1,733,270	1,704,605
95,217	99,247	221,260	232,247	201,368
\$ 3,881,660	\$ 3,474,805	\$ 3,628,223	\$ 3,194,982	\$ 3,093,901

Projected Liquid						
Unrestricted Net						
Assets Av	ailable					
6/30/2020	43,000					
6/30/2021	170,000					
6/30/2022	350,000					

330,000

310,000

6/30/2023

6/30/2024

^{*}Does not include operational reserve



Dashboard



Strategic Initiatives:

Development Strategic Alignment Fiduciary Responsibility Board Relations	Current fiscal year to-date	Prior fiscal year to-date	Prior fiscal year
Fiscal year	7/1/2020 - 8/20/2020	7/2/2019 - 8/20/2019	7/1/2019 - 6/30/2020
Total number of donors	132	194	1,569
Number of new donors acquired	0	34	597
Number of new major gift donors acquired	0 1		14
Number of \$1,000+ donors	8	35	194
Number of confirmed irrevocable planned gifts	0	0	5
Number of confirmed revocable planned gifts	0	0	0
Foundation board participation*	24%	27%	80%
College trustee participation	50%	50%	75%
Executive Cabinet participation	30%	40%	100%
Foundation staff participation	60%	65%	100%

^{*}excludes ex-officio members

Soft credits are considered in this report, giving each constituent credit for gifts directly from them as well as gifts from a spouse/partner, personally-owned business, individual foundation or trust, donor choice program or donor advised fund.

Major gift donor is defined as a donor with a total gift commitment of \$10,000 or more during a single fiscal year. Matching gift commitments are considered in the donor's giving total.

Gift types considered: cash, recurring gift payment, pledge, property/stock, in-kind.



Clark College Foundation Annual Giving Comparison as of Aug 20, 2020

	FYTD2021	FY 2020	FY2019	FY2018	FY2017	FY2016
TYPE						
Cash/Stock/Property	\$30,948	\$1,641,506	\$2,145,169	\$3,135,656	\$1,032,495	\$1,254,375
Pledge	\$600	\$1,793,527	\$884,101	\$99,974	\$1,015,831	\$4,442,124
In-kind	\$2,500	\$152,459	\$65,868	\$41,124	\$220,399	\$81,907
Deferred Irrevocable at Face Value*	\$0	\$920,000	\$4,916,732	\$1,158,712	\$100,000	\$9,953
TOTAL	\$34,048	\$4,507,492	\$8,011,870	\$4,435,467	\$2,368,725	\$5,788,359
SOURCE						
Board Members (includes ex officio)	\$6,600	\$48,877	\$193,438	\$95,380	\$641,410	\$111,404
Employees	\$4,267	\$53,092	\$53,491	\$36,108	\$54,078	
Alumni	\$3,212	\$269,752	\$568,992	\$1,039,995	\$185,508	\$380,645
Friends	\$5,610	\$495,275	\$981,835	\$615,815		
Estates	\$0	\$775,165	\$4,723,175	\$1,087,717	\$26,200	\$23,000
Family Foundations and Trusts	\$0	\$915,811	\$806,115	\$850,600	\$337,988	\$4,450,530
Corporate & Community Foundations	\$7,900	\$1,302,834	\$343,691	\$499,208	\$222,342	\$140,220
Corporations/Other Organizations	\$6,340	\$318,289	\$329,989	\$204,394	\$353,892	\$343,482
Government Entities	\$119	\$328,396	\$11,144	\$6,249	\$1,314	\$7,914
TOTAL	\$34,048	\$4,507,492	\$8,011,870	\$4,435,467	\$2,368,725	\$5,788,359
PURPOSE						
Current Use						
Unrestricted	\$11,439	\$265,260	\$129,599	\$396,376	\$495,391	
Faculty Support	\$0	\$0	\$0	\$0	\$0	
Programs/Other	\$15,090	\$1,659,273	\$519,077	\$315,270	\$423,516	
Scholarships	\$6,703	\$499,524	\$690,585	\$717,393	\$377,189	
Sponsorships	\$0	\$33,400	\$86,100	\$13,384	\$34,600	
Technology/Equipment	\$0	\$0	\$0	\$0	\$0	
Endowed						
Unrestricted	\$0	\$0	\$0	\$0	\$0	
Faculty Support	\$0	\$0	\$0	\$0		
Programs/Other	\$0	\$250,154	\$180,880	\$80,243	\$33,456	
Scholarships	\$815	\$879,880	\$1,476,297	\$1,747,579	\$103,393	
Technology/Equipment	\$0	\$0	\$0	\$0	\$0	
Capital						
Culinary	\$0	\$0	\$12,600	\$6,370	\$780,515	
STEM	\$0	\$0	\$0		\$20,465	
Programs/Other	\$0	\$0	\$0	\$0	\$200	
Deferred Irrevocable at Face Value*						
Programs/Other	\$0	\$920,000	\$4,916,732	\$1,158,712		
TOTAL	\$34,048	\$4,507,492	\$8,011,870	\$4,435,467	\$2,368,725	\$0
*Number of irrevocable gifts secured	0	5	7	3	1	
Deferred Revocable at Face Value	\$0	\$10,000	\$170,000	\$ 1,010,000		

Clark College Foundation Campaign with Grant Awards

Committed Gifts Report

By Campaign Initiative July 1, 2015 - August 20, 2020

	En	dowment		Current		Capital		revocable anned Gift	I	n Kind		Total
Scholarships (\$8 MM)	<u> </u>				<u> </u>		<u> </u>					
FLEX	\$	-	\$	52,350	\$	-	\$	4,157,939	\$	-	\$	4,210,289
Unit / Program Based	\$	4,539,514	\$	3,187,304	\$	-	\$	1,288,806	\$	5,577	\$	9,021,200
Foundation Unrestricted	\$	-	\$	321,457	\$	-	\$	-	\$	-	\$	321,457
Advanced Manufacturing (\$5 MM)	<u> </u>		<u> </u>		<u> </u>		<u> </u>		<u> </u>			
Personnel	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Facilities	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Equipment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Program	\$	_	\$	1,200	\$	_	\$	-	\$	-	\$	1,200
Guided Pathways (\$4 MM)					<u> </u>							
Professional Development	\$		\$	25,010	\$	_	\$	-	\$	-	\$	25,010
Personnel	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Financial Literacy	\$	-	\$	49,100	\$	-	\$	-	\$	-	\$	49,100
Technology / Equipment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Smart Classrooms	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Program	\$	-	\$	672,410	\$	-	\$	60,000	\$	5,446	\$	737,856
Veteran's Resource Center (\$2 MM)					İ							
Emergency Fund	\$	-	\$	29,255	\$	-	\$	-	\$	-	\$	29,255
Transportation / Childcare	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Professional Development	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Transition Boot Camp	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Program	\$	250,000	\$	995,256	\$	-	\$	-	\$	14,921	\$	1,260,177
Culinary (\$10.5 MM)												
Personnel	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Facilities	\$	-	\$	-	\$	4,831,010	\$	297,000	\$	-	\$	5,128,010
Equipment	\$	-	\$	-	\$		\$	-	\$	-	\$	-
Program	\$	-	\$	48,223	\$	-	\$	-	\$	19,862	\$	68,085
Mature Learning (\$1 MM)												-
Program	\$	-	\$	15,220	\$	_	\$	-	\$	-	\$	15,220
Other	Ť		Ė		Ė				Ė		Ė	
Restricted	\$	184,034	\$	1,130,158	\$	329,840	\$	340,819	\$	421,371	\$	2,406,223
Unrestricted	\$				\$		\$	949,953	\$	93,868	\$	2,653,975

\$ 4,973,548 | \$ 8,143,179 | \$ 5,160,850 | \$ 7,094,517 | \$ 566,307

\$ 25,938,401

Total (\$35 MM)

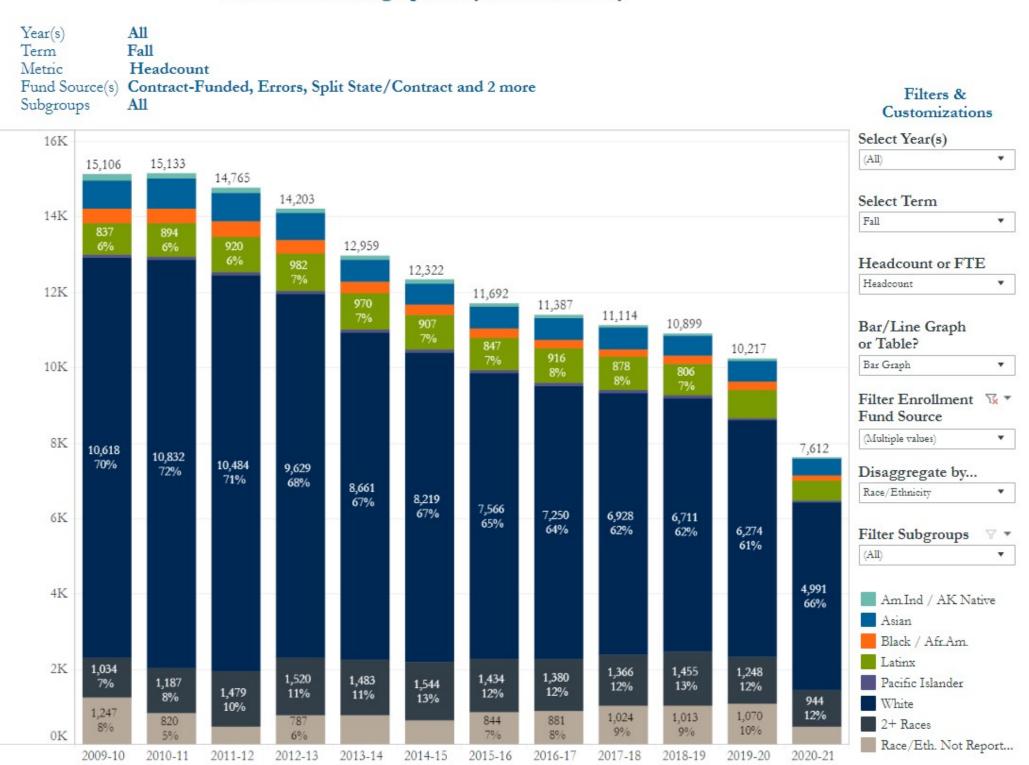
Enrollment Update - Wednesday, September 16

- Fall term State enrollment is 3,968 FTES; we are currently at 84% of our budgeted target for fall. Our fall term State enrollment budget target is 4,704 FTES.
- Fall term Running Start enrollment is 1,735 FTES; we are currently at 86% of our RS budgeted target for fall. Our fall term RS enrollment budget target is 2,010 FTES.

Here is the link to the data tables:

https://tableau.sbctc.edu/t/ClarkCollege/views/EnrollmentDashboard/EnrollmentSummaryTables?:isGuestRedirectFromVizportal=y&:embed=y

Enrollment Demographics by Race/Ethnicity





Enrollment Summary by Quarter

Data Source Last Updated:

9/16/2020 4:13:21 AM

Enrollment FTES for Fall 2020-2021

Acad Career	Class Fund Source	Unduplic ated Hea dcount	Total FTES	State	Contract FTES	Student FTES
Undergraduate	Fully State Funded	2,052	1,797	62	1,735	0
	Total	2,052	1,797	62	1,735	0
Grand Total		2,052	1,797	62	1,735	0

Enrolled and Budgeted FTES by Target Groups for Fall 2020-2021 (Currently available for Winter 2020 - current)

Target Population Title	Enrolled FTES	Budgeted FTES	Percent of Budgeted FTES Enrolled
State FTES in State Classes	3,968	4,704	84%
BAS	129	73	175%
International	40	62	65%
State Less International & BAS	3,799	4,590	83%
Running Start	1,735	2,010	86%
BEdA (Transitional Studies)	224		
High Demand	623		

Acad. Year	2020-20.
Term	Fall
Disaggrega	te by
None	
Running Sta	art
RS	
BAS Course	
(AII)	
Corrections	
(AII)	
High Demar	nd FTES
(AII)	
Transitiona	l Studies
(AII)	
Degree See	king
(AII)	
Disability	
(AII)	

International

Student Of Color

(AII)

(AII)

Veteran

Clark College - Budget Status Report June 30, 2020

Sources of Funds	2019-20	Revenues		% Budget
(Revenues)	Budget	to Date	Difference	Received
Operating Accounts				
State Allocation	37,635,468	37,587,220	(48,248)	99.9%
Tuition & ABE	17,092,335	16,638,321	(454,014)	97.3%
Running Start	14,736,243	14,786,210	49,967	100.3%
Excess enrollment	-	-	-	0.0%
Planned use of prior fund balance	2,579,167	-	(2,579,167)	0.0%
Dedicated, matriculation, tech, cont ed	5,464,570	4,509,074	(955,496)	82.5%
Total Operating Accounts	77,507,783	73,520,825	(3,986,958)	94.9%
Other Accounts				
Grants	3,564,050	3,265,639	(298,411)	91.6%
Contracts	2,012,969	1,337,024	(675,945)	66.4%
Internal Support & Agency Funds	1,184,016	1,047,716	(136,300)	88.5%
ASCC	2,165,621	2,196,374	30,753	101.4%
Bookstore	4,181,339	2,826,057	(1,355,282)	67.6%
Parking	511,758	424,963	(86,795)	83.0%
Campus Food Service	-	289,232	289,232	0.0%
Auxilliary Services	2,224,138	2,246,737	22,599	101.0%
Financial Aid	24,914,791	19,128,025	(5,786,766)	76.8%
Total Other Accounts	40,758,682	32,761,767	(7,996,915)	80.4%
Total Sources of Funds	118,266,465	106,282,592	(11,983,873)	89.9%

		Encumbrances			
Uses of Funds	2019-20	Expenditures		% Budget	
(Expenses)	Budget	to Date	Difference	Spent	
Operating Accounts				-	
President	1,092,650	866,311	226,339	79.3%	
Associate Vice President of Planning and Effectiveness	1,174,692	951,780	222,912	81.0%	
Vice President of Diversity, Equity & Inclusion	654,372	579,499	74,873	88.6%	
Vice President of Instruction	45,220,557	44,300,795	919,762	98.0%	
Vice President of Administrative Services	10,477,332	10,449,626	27,706	99.7%	
Vice President of Student Affairs	9,642,448	8,767,654	874,794	90.9%	
Vice President of Economic & Community Development	1,361,099	1,020,236	340,863	75.0%	
Chief Information Officer	5,746,203	5,129,409	616,794	89.3%	
Chief Communication Officer	784,054	711,040	73,014	90.7%	
Vice President of Human Resources and Compliance	1,354,376	1,138,809	215,567	84.1%	
Bank/CC Fees	-	263,457	(263,457)	0.0%	
Total Operating Accounts	77,507,783	74,178,618	3,329,165	95.7%	
Other Accounts					
Grants	3,564,050	3,481,316	82.734	97.7%	
Contracts less Running Start	2.012.969	1.712.693	300.276	85.1%	
Internal Support & Agency Funds	1,184,016	1,036,577	147.439	87.5%	
ASCC	2,165,621	1,819,963	345,658	84.0%	
Bookstore	4,181,339	3.032.134	1.149.205	72.5%	
Parking	511,758	436,144	75,614	85.2%	
Campus Food Service	-	523.793	(523,793)	0.0%	
Auxilliary Services	2,224,138	2,555,863	(331,725)	114.9%	
Financial Aid	24,914,791	19,929,499	4,985,292	80.0%	
Total Other Accounts	40,758,682	34,527,981	6,230,701	84.7%	
Total Uses of Funds	118,266,465	108,706,598	9,559,867	91.9%	
Difference - Excess (Deficiency)	- =	(2,424,006)	-,,-		

c. Dr. Karin Edwards, Bob Williamson, Sabra Sand

e. Cindi Olson, Nicole Rogers-Marcum, Bill Belden, Bob Williamson, Sabra Sand ss - 8/3/2020